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#### A Message from the Acting Director of the Authorities Budget Office

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In accordance with Section 7 of Title 2 of the Public Authorities Law, the Authorities Budget Office (ABO) is pleased to issue its ninth annual report on the financial operations, practices, and structure of state and local public authorities.

Since the ABO's first report in 2007, the number of state and local authorities subject to the reporting and governance provisions of the Public Authorities Accountability Act and the 2009 Public Authorities Reform Act has more than doubled from 281 to 573. This net increase is almost exclusively attributable to the ABO's persistent effort to identify and subject to reporting not-for-profit corporations created, sponsored by, or affiliated with local governments. At the same time, the ABO has worked with the Governor's Office, the Legislature, municipal officials and officers and representatives of public authorities to officially dissolve over 160 state and local authorities determined to be inactive, defunct, or otherwise no longer performing the purpose for which they were created.

The information found in this report provides a useful starting point to assess the activities, finances and operations of New York's state and local authorities. However, we caution that this information cannot be the sole criteria for measuring the effectiveness of public authorities or for determining the community benefits derived from the financial tradeoffs often made by these authorities.

Several general observations and conclusions can be drawn from this report, based on the information provided by state and local authorities.

- State authority operating expenses appears to have decreased slightly from 2010 to 2014, while local authority operating expenses have increased by 8 percent over the same period. This increase by local authorities is largely due to the New York City Health and Hospitals Corporation and the New York City Transitional Finance Authority, which combined reported increased operating costs of \$1.3 billion from 2010 to 2014.
- Total debt outstanding for all reporting authorities continued to increase at a rate of about two percent per year. The total debt outstanding for all authorities rose to \$261.2 billion in 2014, a 13 percent increase from the amount reported for 2010.
- Outstanding debt reported by state authorities rose from \$142.7 billion in 2010 to \$157.8 billion in 2014, a 10.5 percent increase. The percentage of outstanding debt issued by state authorities for their own purposes has increased from 40.6 percent in 2010 to 41.3 percent in 2014. Outstanding state authority debt issued at the direction of the state for state purposes decreased

from 35.7 percent of state authority debt in 2010 to 32.3 percent in 2014, and the percentage of outstanding state authority debt issued on behalf of third parties (conduit debt) rose from 23.6 percent in 2010 to 26.4 percent in 2014.

- Outstanding debt reported by local authorities rose from \$58.2 billion in 2010 to \$75.2 billion in 2014, a 29.2 percent increase. This increase is primarily due to additional debt issued by the New York City Municipal Water Finance Authority and the New York City Transitional Finance Authority. Combined, these two authorities accounted for \$16 billion of the \$17 billion increase in outstanding debt reported by all local authorities.
- The amount of outstanding debt reported by IDAs continued to decline in 2014. This decline is attributable, in part, to the statutory prohibition on the issuance of debt by IDAs to finance civic facility projects, which took effect in 2008.
- However, the outstanding debt reported by not-for-profit corporations defined as local authorities (other than tobacco asset securitization corporations) increased from \$5.7 billion in 2010 to \$12.4 billion in 2014, an increase of 116 percent. This is further evidence that municipalities are utilizing these local authorities to issue tax exempt debt for civic facility projects that can no longer be financed by IDAs.
- The 37 tobacco asset securitization corporations reported total outstanding debt of \$3 billion for 2014. This debt is retired from payments made by tobacco companies based on the number of cigarettes sold. As cigarette use declines, the payments from the tobacco companies also decline.
- Although public authorities are expected to act as independent public bodies governed by boards
  of directors with a fiduciary duty to the authority, one-third of all current board members (1,092
  of 3,356) are elected or appointed public officials.
- The presence of a local economic development agency, such as an IDA or a not-for-profit
  corporation defined as a local authority; the number of projects assisted by these entities; and
  the amount of financial assistance provided to projects has little correlation to any change in
  private sector employment in the county those agencies are located. Thus, any meaningful
  objective evaluation of the effectiveness of local economic development agencies and the net
  benefits they produce is difficult.
- The 212 IDA projects which were approved in 2010 and remain active in 2014 received more than \$90.4 million in financial assistance over the past five years. The IDAs reported that these projects have created 6,995 new jobs. More importantly, 33 IDAs reported that the projects first approved in 2010, taken together, created more jobs than initially promised. Thirty IDAs reported that their projects created fewer jobs than promised, while eight IDAs saw an actual decrease in jobs at the assisted projects.
- Fifty-eight percent of the not-for-profit corporations defined as local authorities (other than
  tobacco securitization corporations and land banks) reported that they do not provide any
  financial assistance for economic development or job creation projects. In many cases, these
  corporations apparently exist simply to provide financial relief to the municipality that established

the corporation or to assume financial responsibility for services or programs previously performed by government.

• The issue of public authorities failing to submit statutorily required reports continues. On average for any given year approximately 125 authorities are delinquent and out of compliance with state law. While some of these authorities are relatively small and may not be active, it is important that New York citizens are aware that these authorities do exist and have the capability to impact the lives of those citizens. The ABO continues to lack sufficient enforcement capability to incentivize authorities to meet their obligations under the law to submit timely and accurate reports.

As this report indicates, New York State has a significant number of public authorities, many of which have similar or duplicative functions. We need to better manage the proliferation of local authorities, and assure that the financial decisions of all public authorities protect the public interest, safeguard public assets, and support job creation and sustained economic growth across the State. We must also examine opportunities to consolidate or restructure authorities, at the state and local level, and dissolve those that no longer serve a useful public purpose. We also must consider better enforcement tools that will heighten compliance with statutory and ethical standards and instill trust that the decisions of public authority directors and executives are being made in the best interests of the public.

While the ABO has implemented enhanced procedures to improve the accuracy of the data reported by public authorities, there are still concerns regarding the quality and reliability of some data and the failure of certain state and local authorities to provide information to the ABO. For example, while IDA boards are providing over \$50 million annually in financial assistance to businesses, these same boards are frequently unable to ensure that the data related to this assistance is accurately reported.

The ABO is prepared to work with all elected officials and other interested and concerned parties to build on our success and bring about this reformation. The ABO also must acknowledge the important and continuing contributions, guidance and expertise offered by Chairman Ira Millstein, Marvin Jacob, Scott Fein and other members of the Task Force on the Implementation of Public Authorities Reform. Their advice and support is invaluable to our success.

The ABO also acknowledges the significant contributions and efforts of its initial Director, David Kidera, who has recently retired. David was instrumental in working to get passage of the Public Authorities Accountability Act and the Public Authorities Reform Act, which established the Authorities Budget Office. David's vision and guidance set the direction of the ABO and ensured that its efforts would contribute to increased accountability of New York's public authorities. We wish David well and will continue upholding his expectations for the Office.

Michael Farrar Acting Director

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## Introduction

The Authorities Budget Office (ABO) was first created in unconsolidated law as the Authority Budget Office with enactment of the Public Authorities Accountability Act of 2005 (PAAA). The ABO was re-established as an independent office in Title 2 of Public Authorities Law when the 2009 Public Authorities Reform Act (PARA) took effect on March 1, 2010. From its inception, the ABO's mission has been to make public authorities more accountable and transparent and to act in ways consistent with their governing statutes and public purpose. The ABO carries out its mission by: collecting, analyzing and disseminating to the public information on the finances and operations of state and local public authorities; conducting reviews to assess the operating and governance practices of public authorities and compliance with state laws; promoting good governance principles through training, policy guidance, the issuance of best practices recommendations and assistance to public authority staff and board members; and investigating complaints made against public authorities for noncompliance or inappropriate conduct. Consistent with this public purpose, and pursuant to Section 7 of Title 2 of Public Authorities Law, the ABO also issues an annual report which contains its conclusions, assessments and opinions on the performance of state and local authorities. The 2015 Annual Report on Public Authorities in New York State is the ninth annual report released by the Authorities Budget Office.

## **Responsibilities of the Authorities Budget Office**

The ABO's powers and duties include collecting and analyzing financial and program information, exercising oversight of public entities, and enforcing statutory requirements through its ability to sanction boards of directors and conduct investigations. No other office in the country has a similar centralized mission, including oversight of such a diverse system of more than 570 state and local public authorities. The 2009 Public Authorities Reform Act provided the ABO with added enforcement powers to more effectively carry out these duties and responsibilities. Key additional powers include the authority to:

- Promulgate regulations necessary to effectuate the purposes of the Act.
- Make recommendations to the Governor and the Legislature concerning changes in the terms of office of board members.
- Initiate investigations and act upon complaints received concerning the lack of compliance by state or local authorities with statutory requirements.
- Issue subpoenas in conjunction with such investigations.
- Conduct examinations of the books, records, acts and practices of public authorities.
- Publicly warn and censure authorities for non-compliance with the law and establish guidelines governing such actions.
- Recommend the suspension or dismissal of officers or directors who fail to act in accordance with the law, their oath, or their fiduciary duty.



The ABO is headed by a Director, appointed by the Governor and confirmed by the State Senate. The Director serves a fixed four year term to protect and assure the independence of the Office and can only be removed for reasons of permanent disability, inefficiency, neglect of duty, malfeasance, illegal or inappropriate conduct, or a breach of fiduciary duty.

## State and Local Authorities in New York

New York State has a complex system of public authorities that are formed to achieve public or quasipublic objectives, including financing, building and managing public projects or improving a variety of governmental functions.

Today, the enforcement and oversight powers of the Authorities Budget Office (ABO) extend to 573 state and local public authorities. This is an increase of 292 since July 1, 2007, when the ABO issued its first annual report. The current inventory of covered authorities includes:

- 47 state authorities
- 526 local authorities
  - ➤ 109 IDAs
  - ➤ 299 not-for-Profit corporations affiliated with, sponsored, or created by a local government (including 37 Tobacco Asset Securitization Corporations)
  - ➤ 42 urban renewal or community development agencies
  - > 28 water, water finance, and water and sewer authorities
  - 9 solid waste and resource recovery authorities
  - ➤ 5 parking authorities
  - 3 airport authorities
  - ➤ 10 land banks
  - 21 miscellaneous authorities

Note: The inventory count changes throughout the year as authorities are created or dissolved.

## **Training and Guidance**

During 2014-2015 the ABO provided training to board members and staff of public authorities, issued policy guidance concerning the implementation of the laws governing public authorities, and issued recommended practices to promote good governance of public authorities.

#### **Board Member Training**

Section 2824 of Public Authorities Law requires board members of public authorities to receive training regarding their legal, fiduciary, financial and ethical responsibilities as board members of an authority. Since July 2011, the ABO has offered board member training through interactive online webinars. As the sessions are offered to small groups of less than 20 participants, board members have the ability to ask



and answer questions and address issues which affect their experience as a board member of both small and large public authorities. Webinars are an efficient, and convenient way for board members to receive this required training and to be informed of best practices, policy guidance assistance, and regulatory changes. This method also allows for interaction with other participants and the trainer regarding topics such as the use of executive session, ethical conduct, board member independence, conflicts of interest and fiduciary responsibilities. Board members are also given a demonstration of the Public Authorities Reporting Information System (PARIS) so as to better understand reporting requirements. During the last year, approximately 400 board members and staff were trained in this manner. Overall, more than 6,000 board members and staff have received training since 2006.

#### **Public Authority Reporting Information System (PARIS) Training**

The Authorities Budget Office also conducts PARIS webinar training for Authority staff members which is interactive and online. This training is ongoing and intended primarily for staff responsible for entering information into PARIS. Sessions are conducted as needed.

The trainer reviews each required report in PARIS (Annual, Budget, Procurement, Investment) and staff are encouraged to ask questions regarding their particular issues with PARIS. Common topics include how to report staff in the Annual Report, how to report debt, reporting on real and personal property, procurement contracts, IDA Project information as well as how to correctly report budget information. Five PARIS training sessions were held this year with approximately 70 participants.

#### **Policy Guidance**

Formation of a Subsidiary by a Public Authority: Public authorities, as defined by Section 2 of the Public Authorities Law and established in statute, derive their powers and duties from the authorization granted to them in their enabling legislation. The power to form a subsidiary, for example, must be provided to the public authority by specific legislative language. No public authority established in statute may form a subsidiary in the absence of legislation providing such expressed or necessarily implied power. Section 2827-a of Public Authorities Law, effective March 1, 2010, prohibits state authorities from forming new subsidiaries without expressed legislative approval; provided however that a subsidiary may be formed for a project or purpose for which the authority itself was created; for the primary reason of limiting the potential liability impact of the subsidiary's project(s) on the authority; or if federal or state laws require the formation of a subsidiary. In addition, the subsidiary corporation must file reports and disclose operations as required of state authorities, either separately or as part of the parent authority's reports.

In addition, a subsidiary corporation formed under Section 2827-a may only issue bonds, notes, or other indebtedness to its parent corporation. No such debt may exceed, at any time, a principal amount of \$500,000 or \$1 million during the nine months after its formation.

Restrictions on Grants and Loans Made by Public Authorities: State and local authorities, as defined by Section 2 of the Public Authorities Law, whether created as public benefit corporations or formed as not-for-profit corporations, have only those powers explicitly granted or necessarily implied by statute.



Accordingly, state and local authorities may engage in only those activities and exercise those powers which are expressly authorized in law or incidental to performing their statutory purposes.

This limitation applies to the power of a state or local authority to award its monies in the form of grants and loans to public or private interests. Such financial assistance is prohibited unless expressly authorized in statute. A state or local authority (other than an industrial development agency) formed as a public benefit corporation may not award grants or issue loans of its own funds unless such power is expressly permitted in its enabling statute. The authority to make grants and execute loans is not an implied power of a public benefit corporation. An industrial development agency (IDA) may not, under any circumstances, award grants or make loans of its own monies.

Board Member Training: Section 2824(2) of the Public Authorities Law, as amended by Section 18 of the Public Authorities Accountability Act, requires directors to "participate in State approved training regarding their legal, fiduciary, financial and ethical responsibilities as board members of an authority within one year of appointment to a board." It also requires board members to "participate in such continuing training as may be required to remain informed of best practices, regulatory and statutory changes relating to the effective oversight of the management and financial activities of public authorities and to adhere to the highest standards of responsible governance." The purpose of this training is to prepare individuals to understand and properly execute their role as board members and to be well-versed in the principles of corporate governance and the requirements of the law. Training provides the foundation for directors to exercise appropriate oversight and to recognize the responsibility they have to the mission of their organization, its management and staff, and to the public.

The guidance outlines the training requirements and best practices for state and local public authority boards, including the timeframes for board member training, the board members who are required to receive training, board member training that meets this requirement, and the need for refresher training.

#### **Recommended Practices**

<u>Board Meetings: Best Practices Guide for Public Authorities:</u> Public Authority board meetings are the public setting in which board members exercise their duties. It is during board meetings that the public can best observe directors perform their governance responsibilities, exercise management oversight, and make decisions regarding the public authority's finances and operations. The better informed, engaged and mission driven the board, the more likely the public authority will operate consistent with its stated purpose, policies and legal obligations.

The guide was developed to assist board members and staff conduct effective board meetings. It is organized in a question and answer format by topic. Legal requirements (if applicable) and recommended practices are included for each topic. While the law contains the minimum requirements regarding board meetings, best practices go beyond these requirements and provide authority officials with the additional guidance for conducting productive and transparent board meetings. The document discusses the requirements and expectations that board members and staff of public authorities are to meet for providing public notice of meetings, conducting board meetings, keeping board minutes, and many other



related topics. It is meant to serve as a basic introduction to both public authorities' board meetings and the role and responsibilities of board members, as well as a tool that directors and staff can refer to when conducting board meetings.

<u>Written Policies Regarding the Use of Authority Discretionary Funds:</u> Section 2824(1)(b) of Public Authorities Law requires directors to understand, review and monitor the implementation of fundamental financial and management controls and the operating decision of the authority.

Boards of directors and authority management have an obligation to authorize the expenditure of funds only for purposes that relate to and support the mission of the authority. The fiduciary duty of the board includes adopting policies that safeguard the assets and resources of the authority and protect against the use of funds for purposes that do not advance its core purpose and objectives. It is particularly important for the board to develop a policy on the proper use of authority discretionary funds that clarifies for all employees what would and would not be considered appropriate expenditures.

## **Compliance Reviews and Investigations**

The ABO completed a total of nine compliance and operational reviews, limited scope reviews of operations, and investigations of public complaints in 2014-15.

## **Compliance Reviews**

Water Authority of Great Neck North Report (WAGNN): The Water Authority of Great Neck North (WAGNN) was established in 1985 under Title 8-B of Public Authorities Law. It was created to provide potable water to the villages of Great Neck, Great Neck Estates, Kensington, Kings Point, and Saddle Rock, and to portions of Great Neck Plaza and Thomaston and the Town of North Hempstead. WAGNN is governed by an eight member board of directors. The board is comprised of one representative from each of the municipalities served by WAGNN.

WAGNN's water supply consists of groundwater drawn from eleven wells. WAGNN currently serves approximately 32,400 customers through 9,043 customer accounts. For 2013, WAGNN provided over 1.5 billion gallons of water to its customers. WAGNN had \$8 million in water revenues and operating costs of \$5.9 million. WAGNN operates with a total of 25 staff.

Our review found that although WAGNN has incorporated various required and recommended conservation measures to sustain their water supply, it does not enforce its rules and regulations that restrict outdoor water use and has not implemented a water rate structure that promotes conservation. We found that WAGNN could further promote water conservation and reduce the costs to certain customers by implementing an increasing block rate structure that charges high volume users a higher rate while reducing the rate charged to the majority of users. Such change could save the average ratepayer approximately \$117 a year on their water bills.



We also found the board has not established a policy for its unrestricted reserve funds and has not determined the level of reserves needed. As a result, WAGNN has \$10 million of reserve funds available with no guidance from the board as to how such funds are to be used. Under WAGNN's current rate structure these reserve funds will continue to grow based on projected annual operating surpluses. We further found that WAGNN issued excessive bonds for capital improvements, since it was able to pay for those capital projects with over \$3 million of other funds. WAGNN has no planned use for over \$5 million in bond funds that remain available.

We identified over \$160,000 in potential annual cost savings. For example, WAGNN could have saved over \$103,000 in 2013 if employee contributions for health insurance were more in line with national averages and eliminated other enhanced insurance benefits. We also found that WAGNN is paying a board officer \$40,000 a year to perform the same duties and activities performed by the existing Superintendent. And WAGNN provides certain management employees with Authority owned vehicles to respond to emergencies. It could have saved \$23,000 in 2013 if it were to reimburse these employees for the use of their personal vehicles, rather than provide the employees with vehicles. Further the business mileage reported by these employees is overstated: we identified 12 instances where managers reported business mileage on days they did not report to work, as well as instances of duplicate reporting for a single day. These reporting errors reduced the value of the taxable benefits provided to these employees and reported to the State Tax Department and Internal Revenue Service.

Chemung County Industrial Development Agency Report (CCIDA): The Chemung County Industrial Development Agency (IDA) was established in 1970 under Section 896 of General Municipal Law. The IDA's mission is to assist projects that create or retain jobs, promote health and recreational opportunities, and contribute to the general prosperity and economic welfare of residents in the County. The IDA is governed by a seven-member board of directors. The IDA has no staff but contracts with Southern Tier Economic Growth (STEG) to carry out its mission and manage its operations. For 2013, the IDA's operating revenues were approximately \$4.7 million and operating expenses were approximately \$4.1 million. As of December 2013, the IDA reported it had 48 active projects of which 29 projects received property tax exemptions and generated about \$3.5 million in annual payment in lieu of taxes (PILOT) payments.

Our review found that the IDA does not actively recruit businesses or market the County. Rather, STEG serves as the designated economic development corporation for the County and provides administrative support to the IDA. The IDA board routinely approves all financial assistance applications submitted by STEG and appears to provide little to no oversight or guidance regarding project selection, review and preapproval. Additionally, more than half of the IDA's board members also serve on the board of STEG creating the appearance of potential conflicts of interest for these directors.

This environment contributes to several deficiencies identified in the report. The IDA board has not established policies and procedures to either monitor project performance and the accuracy of PILOTs billed, or to verify that PILOT payments made to taxing jurisdictions are in accordance with the PILOT agreements. Further, the IDA's contract with STEG does not require STEG to perform these functions. In



addition, the IDA's agreements with project owners do not require projects to annually report employment data to the IDA.

We reviewed ten IDA projects and found that eight failed to meet employment goals, five projects received financial assistance that exceeded the amount requested and project data for nine projects was reported incorrectly, resulting in understating the amount of IDA financial assistance provided to those projects. We also found that of the five projects that have PILOT agreements, three are paying incorrect PILOTs resulting in taxing jurisdictions and special districts not receiving more than \$163,000 in revenues.

We found that STEG, acting as the IDA's administrator, negotiates lower administrative and application fees for projects without authorization or board approval. This has resulted in STEG failing to collect over \$327,000 in fees owed to the IDA.

The IDA board is actively addressing and implementing the recommendations made in this report.

Colonie Industrial Development Agency Report (CIDA): The ABO first conducted a compliance review of the Colonie Industrial Development Agency (IDA) in April 2008. That report found that the IDA board was actively involved in reviewing projects for financial assistance, but less involved with operational and fiscal oversight of the IDA. As a result, the IDA had consistently failed to meet reporting requirements, had not established required policies and guidelines, and its records management and retention practices were inadequate. Once the IDA approved a project for financial assistance, it failed to monitor projects to ensure that expected job creation targets were met, and did not publicly report on statutorily required project data. In response to the 2008 report, the IDA agreed to revise and implement procedures in order to fully comply with statutory reporting requirements and improve project management and oversight.

The ABO again reviewed the IDA's project monitoring and reporting practices in January 2015, after a series of news articles highlighted persistent deficiencies at the IDA which resulted in the failure to disclose financial assistance awarded to active IDA projects and other reporting inconsistencies. This review found that the IDA had implemented several of the improvements recommended in our 2008 review and agreed to by the IDA board, but that the IDA had not improved its monitoring of approved projects. Subsequent to providing financial assistance, the IDA took no action to obtain tax exemption or job related data from projects, and was unable to report this information. Instead, the IDA opted to not report any data on active projects. We determined that there were a total of seven active projects during 2012 although the IDA only reported information on one project. Further, there were seven active projects in 2013, but the IDA reported that there were no active projects. It was not until this lack of reporting was made public did the IDA take steps to obtain project data.

In addition, we found that the IDA's relationship with the Town has resulted in the IDA funding some of the Town's costs for projects that do not appear to be germane to the IDA's public purpose. As a result of our current review, the IDA indicated that it has developed procedures to monitor the performance of IDA projects that are receiving financial assistance.



Clifton Park Industrial Development Agency (CPIDA): This limited scope review focused on the accuracy of the data reported by the CPIDA. We found that the CPIDA did not report accurate project information in PARIS for project costs, tax exemptions, PILOTs or employment data. While the IDA did not have adequate supporting information for some instances, a majority of the errors were the result of the IDA reporting 2014 values in PARIS for the 2013 reporting year. The CPIDA had also not reported all of the projects that were receiving financial assistance in 2013. This inaccurate reporting occurred because the board had not established and followed adequate procedures to verify that data reported in PARIS is accurate and supported by source documents.

Glens Falls Industrial Development Agency (GFIDA): This limited scope review focused on the accuracy of the data reported by the GFIDA. The GFIDA has established appropriate procedures to ensure that accurate sales tax exemption data is obtained from project owners. However, the GFIDA did not report property tax exemptions that were received by projects, and reported inaccurate information in PARIS for PILOTs received, employment information and project costs. This is because the board of directors has generally failed to provide adequate oversight and guidance to the staff that perform the work of the GFIDA, and these staff did not adequately understand what needed to be reported.

Mechanicville – Stillwater Industrial Development Agency (MSIDA): This limited scope review focused on the accuracy of the data reported by the MSIDA. While the MSIDA reported that it had one active project, this project actually consisted of six separate projects that had been approved over a span of several years. Further, while financial assistance for the earlier projects had expired, the MSIDA continued to report information on them. As a result, the information reported by MSIDA does not accurately reflect the total costs of all the projects approved by the IDA, and the IDA is unable to determine whether the jobs to be created and retained for each of the individual projects were achieved. Further, the MSIDA failed to collect \$28,932 in PILOTs required by the PILOT agreements and inaccurately reported the amount of PILOTs paid.

Troy Industrial Development Authority (TIDA): This limited scope review focused on the accuracy of the data reported by the TIDA. Our review found that much of the data statutorily required to be reported by the TIDA is not accurate or supported by source data. While the TIDA generally reported project costs and PILOT data accurately, TIDA failed to report data when financial assistance is first received by a project, and as a result failed to report \$365,593 of mortgage recording tax exemptions received by projects. The TIDA does not verify employment data or the amount of sales tax exemptions provided by project owners and generally reported inaccurate employment and sales tax exemption data. We believe this is because the TIDA board has not provided adequate oversight and guidance to its staff, and that board members do not understand their responsibility for ensuring that TIDA data is accurately reported and disclosed to the public. We also found that the TIDA has provided a loan to a private business, although TIDA does not have the statutory authority to provide loans with its own funds.

#### **Investigations**

Review of Public Complaint: Board of Directors of Environmental Facilities Corporation: The report is the response to a complaint filed by a coalition of environmental advocates who suggested the



Environmental Facilities Corporation's (EFC) board of directors may have acted inappropriately on June 26, 2014 when it authorized a \$511.45 million loan of a Clean Water State Revolving Fund (CWSRF) to the New York State Thruway Authority (NYSTA) for a bridge project ("New New York Bridge"). The coalition complained that the project did not qualify for funding under the federal Clean Water Act, and the loan was authorized in violation of EFC policies and loan practices. EFC and NYSTA maintain that the loan was appropriate.

The ABO found that the EFC board was aware of the proposal to authorize the CWSRF loan for the NYSTA bridge project since August 2013, but met only three times with NYSTA and EFC staff prior to approving the loan at the June 26, 2014 EFC board meeting. The report states board members had little to no interaction with each other on the loan proposal during this nine month period, did not receive any project status reports or financial updates from staff during this time, and as a matter of practice approved loans for all eligible projects with little discussion.

The report notes that the EFC board inappropriately used executive session to discuss the project and held no discussions in regular board meetings open to the public. This lack of transparency and accountability contributed to the complaint being made. The board also did not obtain adequate assurance that federal regulations were followed when the project was added to the annual list of projects eligible to receive CWSRF funding without the required public comment period two weeks prior to the board's vote.

The report raised questions concerning the lack of engagement by the board as demonstrated by its limited discussion and consideration of the project proposal and loan request. The report pointed out that two of the six board members voted to authorize the loan without participating in any of the three meetings.

Prior to its authorization of the loan, board members received a letter from the Regional Administrator of the Environmental Protection Agency (EPA). This letter raised questions and expressed reservations about the project's eligibility for funding under the Clean Water Act. The report notes that the board dismissed the position of the federal agency charged with managing and allocating Clean Water program funding and proceeded to a vote without adequate or independent consideration of those concerns. While governance practices recognize that board members are entitled to and expected to rely on staff for its expertise, the report suggests that once the board was put on notice by the EPA of its concerns, it had a responsibility to defer action until those questions were resolved.

More than \$480 million of the \$511 million loan was subsequently denied by EPA.

Review of Public Complaint – Columbia County Economic Development Corporation: The report is the response to a complaint filed by a coalition of taxpayers, property owners and other residents of Columbia County concerning the conveyance of a 33 acre parcel owned by the Columbia Economic Development Corporation (CEDC) to DNJ Properties, LLC to facilitate expansion of Ginsberg's Institutional Foods, Inc. (Ginsberg Foods). The complaint alleges that the sale of this property for \$1 violated sections 2896 and



2897 of the Public Authorities Law requiring that a public authority dispose of property for not less than fair market value following an open bidding process. The complaint also alleges that certain members of the CEDC board participated in this transaction despite having potential conflicts of interest or the appearance of a conflict of interest, and that these relationships resulted in professional service contracts being authorized without board approval and favorable financial assistance being given to the project.

The ABO found that the proposed transfer of the property to Ginsberg Foods for less than fair market value and without public advertising was consistent with the intent of Section 2897. This section provides exceptions to the public bidding and fair market value requirements when the purpose of the sale is within the authority's mission. CEDC's mission is to encourage the location, expansion, and retention of prospective and existing businesses in Columbia County, and the purpose of transferring the property to Ginsberg Foods was to enable the expansion of Ginsberg Foods' operations and the creation of jobs.

The ABO found that four current or former members of the CEDC board had potential conflicts of interests concerning the property transaction between CEDC and Ginsberg Foods. CEDC's Code of Ethics policy requires that a written statement be filed with CEDC if any potential conflict exists, and that this statement is to be open to public inspection. CEDC board members who had financial interests related to the Ginsberg Foods project did not file a written statement with the board disclosing their interest in the project, and board members generally demonstrated a lack of awareness of their adopted policies concerning the disclosure of potential conflicts of interest. Further, with limited exceptions, only one board member recused themselves from all discussions related to the project in the board or Executive Committee meetings they attended. In the instances when board members recused, the reason for such recusal was not identified. While no board member acknowledged that the potential conflicts of interest of certain directors influenced their decision concerning the project, it is troubling that this lack of disclosure is considered routine with other projects and loans. This lack of disclosure and transparency inhibits the public's trust and confidence concerning board actions.

The ABO also found evidence that the CEDC President advocated for the selection of a specific vendor, and that CEDC paid \$3,477 for its services. However, the ABO also found that while Ginsberg Foods received loans from CEDC that were more favorable than the majority of other CEDC loans, the loans to Ginsberg Foods appear to comply with CEDC's lending policy.

As part of this review, the ABO also determined that payments of \$22,375 to a CEDC board member by the Columbia County Industrial Development Agency (CCIDA) were highly questionable. We were told that these payments were for the board member to negotiate CCIDA's financial assistance package with Ginsberg Foods, yet there was no indication why the services could not be provided by the CCIDA, either by the executive director or either of the two existing legal counsels contracted by the CCIDA. There was no written contract between the CCIDA and the board member, nor any records to indicate what services were to be rendered or the fees to be charged.



## State and Local Authorities Data Reporting 2010 - 2014

The data presented in the following tables is as reported by the public authorities in the Public Authorities Reporting Information System (PARIS), and not all data is confirmed to be accurate. Through a quality assurance process the ABO may have requested a public authority to make corrections to the data reported, but the ABO itself does not change or correct any information that is submitted.

The following tables include state and local authorities that filed at least one referenced report for the 2010-2014 reporting periods.

## **Authority Operating Expenses**

As the table below indicates, state authority expenses decreased by 3.5 percent between 2010 and 2014. The majority of the decrease is due to the Metropolitan Transportation Authority (MTA) reporting approximately a \$2 billion decrease in wages, salaries and fringe benefits in PARIS. In addition, this table does not include unreported data from Nassau Health Care Corporation or Port of Oswego Authority. For 2014, the Housing Trust Fund Corporation reclassified operating expenses to the non-operating expenses category, and the Albany Convention Center Authority is now classified as a state authority, rather than a local authority.

# State Authority Operating Expenses 2010 - 2014\* (\$ millions)

| Authority Name  | 2010      | 2011      | 2012      | 2013      | 2014      | Percent   |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
|   | Amount    | Amount    | Amount    | Amount    | Amount    | Change    |
|   | , uno uni | 7 mount   | 7 THOUSE  | 7 THOUSE  | 711104111 | 2010-2014 |
| Agriculture and New York State Horse Breeding Development Fund                  | 19.94     | 18.57     | 18.60     | 17.42     | 15.72     | -21.15%   |
| Albany Convention Center Authority <sup>1</sup>                                 | 0.45      | 0.54      | 0.52      | 0.50      | 0.61      | 35.05%    |
| Battery Park City Authority   | 41.64     | 40.59     | 42.42     | 43.66     | 44.03     | 5.75%     |
| Buffalo Fiscal Stability Authority  | 0.81      | 0.76      | 0.83      | 0.77      | 0.71      | -12.65%   |
| Capital District Transportation Authority                                       | 93.42     | 88.91     | 94.19     | 94.70     | 94.46     | 1.12%     |
| Central New York Regional Transportation Authority                              | 81.71     | 81.49     | 81.13     | 85.82     | 84.80     | 3.78%     |
| Development Authority of the North Country                                      | 18.04     | 16.83     | 17.06     | 18.16     | 21.71     | 20.38%    |
| Dormitory Authority of the State of New York                                    | 2,013.40  | 2,190.77  | 2,155.70  | 2,257.49  | 2,251.44  | 11.82%    |
| Environmental Facilities Corporation  | 615.63    | 675.87    | 600.73    | 554.42    | 472.15    | -23.31%   |
| Erie County Fiscal Stability Authority  | 0.44      | 0.42      | 0.47      | 0.45      | 0.49      | 11.22%    |
| Erie County Medical Center Corporation  | 402.73    | 424.90    | 451.03    | 458.71    | 505.40    | 25.49%    |
| Homeless Housing Assistance Corporation   | 35.49     | 45.00     | 41.21     | 34.54     | 44.27     | 24.74%    |
| Housing Trust Fund Corporation <sup>2</sup>                                     | 14.76     | 16.16     | 21.58     | 1,689.00  | -         | -100.00%  |
| Hudson River Park Trust   | 20.37     | 20.87     | 22.17     | 24.22     | 27.28     | 33.95%    |
| Hudson River-Black River Regulating District                                    | 8.11      | 7.82      | 9.01      | 12.83     | 9.90      | 22.07%    |
| Long Island Power Authority   | 3,584.35  | 3,504.45  | 3,925.95  | 3,434.97  | 3,351.38  | -6.50%    |
| Metropolitan Transportation Authority   | 12,709.00 | 13,710.00 | 13,962.00 | 15,008.00 | 11,791.00 | -7.22%    |
| Municipal Assistance Corporation for the City of Troy                           | -         | 0.05      | 0.05      | 0.04      | 0.04      |           |
| Nassau County Interim Finance Authority   | 1.40      | 1.31      | 1.27      | 1.24      | 1.76      | 25.09%    |
| Nassau Health Care Corporation <sup>3</sup>                                     | 509.71    | 524.76    | 508.13    | 529.90    |           |           |
| Natural Heritage Trust  | 1.05      | 1.05      | 1.05      | 0.98      | 1.14      | 8.27%     |
| Nelson A. Rockefeller Empire State Plaza Performing Arts Center Operating Corp. | 2.24      | 2.05      | 1.71      | 1.61      | 1.73      | -22.46%   |
| New York Convention Center Operating Corporation                                | 112.65    | 126.96    | 123.68    | 129.48    | 155.40    | 37.94%    |
| New York Job Development Authority  | 19.55     | 10.37     | 1.88      | 1.83      | 1.21      | -93.80%   |
| New York Local Government Assistance Corporation                                | 13.29     | 8.06      | 6.34      | 5.02      | 4.05      | -69.53%   |
| New York State Affordable Housing Corporation                                   | 2.07      | 2.08      | 2.04      | 1.92      | 1.97      | -4.87%    |
| New York State Bridge Authority   | 39.04     | 42.72     | 48.82     | 63.79     | 85.72     | 119.55%   |
| New York State Energy Research and Development Authority                        | 399.89    | 459.42    | 532.29    | 116.55    | 127.26    | -68.18%   |
| New York State Housing Finance Agency   | 259.41    | 199.59    | 171.04    | 148.54    | 141.35    | -45.51%   |
| New York State Olympic Regional Development Authority                           | 42.77     | 39.79     | 39.93     | 46.90     | 53.85     | 25.92%    |
| New York State Thoroughbred Breeding Development Fund                           | 11.39     | 10.94     | 16.68     | 19.44     | 22.10     | 93.96%    |
| New York State Thruway Authority  | 716.14    | 759.62    | 783.50    | 751.06    | 777.28    | 8.54%     |
| New York State Urban Development Corporation                                    | 969.27    | 1,516.92  | 1,102.11  | 738.40    | 871.94    | -10.04%   |
| Niagara Frontier Transportation Authority                                       | 235.01    | 248.91    | 250.52    | 250.42    | 251.85    | 7.16%     |



| Authority Name  | 2010      | 2011      | 2012      | 2013      | 2014      | Percent   |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
|   | Amount    | Amount    | Amount    | Amount    | Amount    | Change    |
|   |           |           |           |           |           | 2010-2014 |
| Ogdensburg Bridge and Port Authority                      | 5.75      | 6.10      | 6.26      | 8.39      | 7.80      | 35.70%    |
| Port of Oswego Authority <sup>3</sup>                     | 3.36      | 3.69      | 3.80      | 4.26      |           |           |
| Power Authority of the State of New York                  | 2,289.00  | 2,373.00  | 2,354.00  | 2,655.00  | 2,765.00  | 20.80%    |
| Rochester-Genesee Regional Transportation Authority       | 87.55     | 84.20     | 92.26     | 94.97     | 100.46    | 14.75%    |
| Roosevelt Island Operating Corporation                    | 19.84     | 18.60     | 21.29     | 21.39     | 22.53     | 13.57%    |
| Roswell Park Cancer Institute Corporation                 | 455.70    | 479.62    | 499.85    | 537.72    | 556.77    | 22.18%    |
| State of New York Mortgage Agency                         | 63.80     | 53.42     | 55.57     | 49.42     | 55.91     | -12.37%   |
| State of New York Municipal Bond Bank Agency              | 2.31      | 4.00      | 4.07      | 3.39      | 2.74      | 18.33%    |
| Tobacco Settlement Financing Corporation                  | 0.78      | 0.70      | 1.15      | 1.58      | 7.84      | 900.77%   |
| United Nations Development Corporation                    | 24.49     | 24.63     | 25.77     | 30.24     | 30.77     | 25.63%    |
| Utility Debt Securitization Authority (UDSA) <sup>4</sup> |           |           |           |           | 96.73     |           |
| Westchester County Health Care Corporation                | 873.23    | 858.81    | 874.55    | 892.65    | 1,035.62  | 18.60%    |
| Total:  | 26,820.98 | 28,705.31 | 28,974.18 | 30,841.78 | 25,896.16 | -3.45%    |

<sup>\*</sup>Data Reported as of June 5, 2015. Data shown as - indicates an authority reported \$0 in operating expenses.

Local authorities in total reported an 8.3 percent, or \$1.3 billion, increase in operating expenses from 2010 to 2014. This is largely due to the New York City Health and Hospitals Corporation (NYCHHC) and New York City Transitional Finance Authority (NYCTFA), which make up the majority of the increase. NYCHHC had an increase of \$928, million and NYCTFA had a \$383 million increase over this period. Unfortunately, many local authorities do not report on time, and as the table indicates, there are 29 authorities that have not yet reported in PARIS for 2014. This delinquency in reporting hinders the ABO's ability to report on trends in local authority operating expenses.

# Local Authority (Other) Operating Expenses 2010 - 2014\* (\$ millions)

| Authority Name   | 2010   | 2011   | 2012   | 2013   | 2014   | Percent   |
|--|--------|--------|--------|--------|--------|-----------|
|  | Amount | Amount | Amount | Amount | Amount | Change    |
|  |        |        |        |        |        | 2010-2014 |
| Albany Community Development Agency  | 1.03   | 1.11   | 0.98   | 1.03   |        |           |
| Albany County Airport Authority  | 43.47  | 46.08  | 44.34  | 45.38  | 46.28  | 6.46%     |
| Albany Municipal Water Finance Authority   | 0.05   | 0.05   | 0.08   | 0.08   |        |           |
| Albany Parking Authority   | 4.53   | 4.80   | 3.70   | 3.80   | 4.09   | -9.84%    |
| Albany Port District Commission  | 4.18   | 4.55   | 4.72   | 4.94   | 5.13   | 22.80%    |
| Albany Water Board   | 18.38  | 23.19  | 27.51  | 26.83  |        |           |
| American Museum of Natural History Planetarium Authority                                 | 3.15   | 3.11   | 3.06   | 3.30   | 3.18   | 0.85%     |
| Amsterdam Urban Renewal Agency   | 0.09   | 0.11   | 0.01   | 0.01   | 0.01   | -88.01%   |
| Binghamton Urban Renewal Agency  | 0.06   | 0.05   | 0.06   | 0.07   |        |           |
| Buffalo Municipal Water Finance Authority  |        | 0.63   | 0.61   | 0.59   | 0.51   |           |
| Buffalo Sewer Authority  | 43.92  | 51.25  | 47.91  | 44.09  | 51.33  | 16.87%    |
| Buffalo Urban Renewal Agency   | 12.74  | 18.78  | 18.55  | 49.79  | 49.88  | 291.60%   |
| Buffalo Water Board  | 26.19  | 25.40  | 25.14  | 25.83  | 26.16  | -0.11%    |
| Cayuga County Water and Sewer Authority  | 1.08   | 1.08   | 1.16   | 1.38   | 1.38   | 27.59%    |
| Central New York Regional Market Authority   | 1.30   | 1.39   | 1.40   | 1.35   | 1.52   | 16.77%    |
| Chautauqua, Cattaraugus, Allegany and Steuben Southern Tier Extension Railroad Authority | 1.25   | 1.27   | 1.23   | 0.85   | 0.60   | -51.91%   |
| City of Fulton Community Development Agency  | 1.09   | 1.15   | 0.67   | 0.56   |        |           |
| City of Hudson Community Development and Planning Agency                                 | 0.62   | 0.07   | 0.05   | 0.12   |        |           |
| Clifton Park Water Authority   | 4.04   | 4.15   | 4.22   | 4.24   | 4.19   | 3.79%     |
| Clifton-Fine Health Care Corporation   | 7.11   | 7.37   |        |        |        |           |
| Dutchess County Resource Recovery Agency   | 18.73  | 18.79  | 18.99  | 17.67  | 18.00  | -3.89%    |
| Dutchess County Water and Wastewater Authority   | 5.30   | 5.57   | 5.88   | 6.15   | 6.09   | 14.91%    |
| Eastern Rensselaer County Solid Waste Management Authority                               |        | 0.78   | 0.72   |        |        |           |
| Elmira Urban Renewal Agency  | 0.09   | 0.25   | 0.25   | 0.03   | 0.00   | -99.97%   |
| Erie County Water Authority  | 50.13  | 50.34  | 52.05  | 54.38  | 57.81  | 15.32%    |
| Franklin County Solid Waste Management Authority   | 8.83   | 10.67  | 11.35  | 10.92  | 11.45  | 29.68%    |
| Freeport Community Development Agency  |        | 0.52   | 0.46   | 0.42   |        |           |
| Genesee Valley Regional Market Authority   | 1.46   | 1.59   | 1.70   | 1.78   | 1.84   | 25.95%    |
| Glen Cove Community Development Agency   | -      | -      | 10.43  | 5.52   | 4.96   |           |
| Glens Falls Urban Renewal Agency   | 0.02   | 0.60   | 0.25   | 0.06   | 0.01   | -61.97%   |

<sup>&</sup>lt;sup>1</sup> Albany Convention Center Authority was reclassified from a Local Authority to a State Authority in 2014.

<sup>&</sup>lt;sup>2</sup> Housing Trust Fund Corporation reclassified expenses to non-operating expenses category in 2014.

<sup>&</sup>lt;sup>3</sup> Authority annual report was not submitted in 2014.

<sup>&</sup>lt;sup>4</sup> Utility Debt Securitization Authority (UDSA) was created by Part B of Chapter 173, Laws of New York, 2013, and is not required to report for prior periods.



| Authority Name  | 2010          | 2011          | 2012          | 2013          | 2014             | Percent             |
|---|---------------|---------------|---------------|---------------|------------------|---------------------|
| ,   | Amount        | Amount        | Amount        | Amount        | Amount           | Change<br>2010-2014 |
| Gloversville Community Development Agency   | 0.05          | 0.05          | 0.05          | 0.05          | 0.05             | -11.24%             |
| Greater Rochester Sports Authority  | 0.02          | 0.02          | 0.02          | 0.30          | 0.01             | -17.58%             |
| Green Island Power Authority Harrison Parking Authority                                       | 3.99          | 3.97          | 3.83          | 3.03          | 3.48             | -12.98%             |
| Haverstraw Urban Renewal Agency   |               | -             | -             | -             |                  |                     |
| Huntington Community Development Agency   | 2.99          | 1.68          | 1.49          | 0.68          | 0.88             | -70.54%             |
| Incorporated Village of Hempstead Community Development Agency                                | 0.71          | 0.81          | 1.95          |               |                  |                     |
| Islip Resource Recovery Authority   | 33.67         | 34.76         | 38.95         | 41.83         | 36.46            | 8.29%               |
| Ithaca Urban Renewal Agency   | 0.48          | 0.68          | 1.19          | 0.93          | 0.82             | 69.86%              |
| Jamestown Urban Renewal Agency  | 0.90          | 0.94          | 0.90          | 0.95<br>0.44  |                  |                     |
| Little Falls Urban Renewal Agency Livingston County Water and Sewer Authority                 | 0.56<br>3.88  | 0.60<br>3.97  | 3.72          | 3.39          | 3.44             | -11.37%             |
| Middletown Community Development Agency   | 3.00          | 3.31          | 0.12          | -             | 0.00             | 11.57 70            |
| Monroe County Airport Authority   | 25.93         | 24.83         | 24.74         | 25.17         | 24.67            | -4.84%              |
| Monroe County Water Authority   | 46.39         | 48.53         | 50.02         | 53.93         | 59.17            | 27.53%              |
| Mount Vernon Urban Renewal Agency   | 3.78          | 3.58          |               |               |                  |                     |
| Nassau County Bridge Authority  | 5.75          | 5.97          | 6.38          | 6.70          | 6.12             | 6.37%               |
| Nassau County Sewer and Storm Water Finance Authority   | 62.55         | 66.73         | 88.17         | 46.54         | 7.00             |                     |
| New York City Educational Construction Fund New York City Health and Hospitals Corporation    | 7,090.77      | 7,325.62      | 7,460.98      | 7,848.06      | 7.30<br>8.018.38 | 13.08%              |
| New York City Health and Hospitals Corporation  New York City Housing Development Corporation | 182.01        | 186.61        | 203.05        | 217.76        | 229.89           | 26.31%              |
| New York City Municipal Water Finance Authority   | 65.90         | 68.36         | 79.05         | 45.17         | 43.17            | -34.49%             |
| New York City School Construction Authority   | 151.03        | 155.11        | 133.74        | 132.21        | 132.49           | -12.28%             |
| New York City Transitional Finance Authority  | 3,158.84      | 3,487.01      | 2,352.12      | 2,963.88      | 3,541.87         | 12.13%              |
| New York City Water Board   | 2,392.71      | 2,075.07      | 2,177.17      | 2,081.88      | 2,312.05         | -3.37%              |
| Niagara Falls Public Water Authority  |               |               | 0.03          |               |                  |                     |
| Niagara Falls Urban Renewal Agency Niagara Falls Water Board                                  | 22.46         | 22.94         | 0.02<br>24.35 | 0.04<br>24.52 | 0.06<br>25.74    | 14 600/             |
| North Hempstead Solid Waste Management Authority  | 15.93         | 16.63         | 16.81         | 19.62         | 25.74            | 14.60%              |
| Nyack Parking Authority   | 1.36          | 0.45          | 0.66          | 1.64          | 1.55             | 13.64%              |
| Olean Urban Renewal Agency  | 0.01          | 0.08          | 0.00          | 0.04          | 0.02             | 64.93%              |
| Oneida County Sports Facility Authority   | 0.04          | 0.05          | 0.06          | 0.05          | 0.05             | 19.06%              |
| Oneida-Herkimer Solid Waste Management Authority  | 18.65         | 19.12         | 18.36         | 18.96         | 20.05            | 7.54%               |
| Onondaga County Resource Recovery Agency  | 33.51         | 34.20         | 34.72         | 34.54         | 35.55            | 6.09%               |
| Onondaga County Water Authority Orange County Water Authority                                 | 30.79<br>0.48 | 33.87<br>0.60 | 35.09<br>0.49 | 34.90<br>0.60 | 36.36<br>0.52    | 18.09%<br>7.77%     |
| Ossining Urban Renewal Agency   | - 0.40        | 0.60          | 0.49          | 0.60          | 0.52             | 1.1170              |
| Port Jervis Community Development Agency  | 2.61          | 2.12          | 1.85          | 1.81          |                  |                     |
| Poughkeepsie Urban Renewal Agency   | -             | -             | -             | -             | -                |                     |
| Rensselaer County Water and Sewer Authority   | 0.06          | 0.21          | 0.29          | 0.34          | 0.52             | 729.02%             |
| Rochester Urban Renewal Agency  | -             | -             | -             | -             | -                |                     |
| Rockland County Solid Waste Management Authority  | 39.51         | 40.42         | 41.51         | 42.84         | 44.00            | 11.36%              |
| Saratoga County Water Authority Saratoga Springs City Center Authority                        | 3.66<br>1.17  | 4.67<br>1.46  | 5.76<br>1.42  | 4.47<br>1.47  | 4.48             | 22.31%              |
| Schenectady Metroplex Development Authority   | 0.87          | 0.92          | 0.96          | 1.02          | 1.04             | 19.86%              |
| Schenectady Urban Renewal Agency  | -             | 0.00          | 0.04          | 0.02          | 1.01             | 10.0070             |
| Suffolk County Judicial Facilities Agency   | 0.03          | 0.02          | 0.02          | 0.31          | 1.73             | 6478.63%            |
| Suffolk County Water Authority  | 134.84        | 141.39        | 152.53        | 152.13        | 157.22           | 16.60%              |
| Syracuse Parking Authority  |               |               |               | -             | -                |                     |
| Syracuse Regional Airport Authority   |               |               | 0.47          | 2.91          | 13.86            |                     |
| Syracuse Urban Renewal Agency Tonawanda (City) Community Development Agency                   | -             | -             | 1.68          |               |                  |                     |
| Town of Erwin Urban Renewal Agency  | 0.30          | 0.32          | 0.31          | 0.33          | 0.25             | -18.07%             |
| Town of Islip Community Development Agency  | 7.51          | 1.42          | 1.63          | 1.47          | 1.58             | -79.00%             |
| Town of North Hempstead Community Development Agency  | 0.66          | 1.34          | 1.34          | 0.92          | 0.94             | 42.91%              |
| Town of Riverhead Community Development Agency  | 0.07          | 1.32          | 0.23          | 0.14          |                  |                     |
| Trust for Cultural Resources of the City of New York  | 8.66          | 8.04          | 6.64          | 5.53          | 6.08             | -29.86%             |
| Trust for Cultural Resources of the County of Onondaga  | 0.09          | 0.07          | 0.05          | 0.04          | 0.04             | -55.99%             |
| Ulster County Resource Recovery Agency Upper Mohawk Valley Memorial Auditorium Authority      | 12.94<br>0.95 | 13.85<br>0.93 | 12.30         | 11.69<br>1.11 | 11.50            | -11.12%             |
| Upper Mohawk Valley Regional Water Board <sup>1</sup>   | 11.96         | 12.47         | 13.72         | 14.20         | 14.79            | 23.69%              |
| Utica Urban Renewal Agency  | 11.96         | 0.33          | 0.40          | 0.44          | 0.52             | 23.05%              |
| Victor Urban Renewal Agency   | 0.00          | 0.00          | 0.00          | 0.00          | 0.02             |                     |
| Village of Elmira Heights Urban Renewal Agency  | 0.34          | 0.31          | 0.38          | 0.80          | 0.08             | -77.25%             |
| Village of Fairport Urban Renewal Agency  | 1.93          | 1.94          | 1.93          | 2.38          | 2.35             | 22.23%              |
| Village of Patchogue Community Development Agency   | 2.53          | 2.81          | 2.57          | 2.44          | 2.28             | -9.88%              |
| Village of Rockville Centre Community Development Agency                                      | -             | -             | -             | -             | 0.33             |                     |
| Village of Spring Valley Urban Renewal Agency Water Authority of Great Neck North             | 5.92          | 6.08          | 5.57          | 5.98          | 5.86             | -1.04%              |
| Water Authority of Great Neck North Water Authority of Southeastern Nassau County             | 5.92          | 0.08          | 5.57          | 5.98          | 3.00             | -1.04%              |
| Trace, remoney or obunioactern readded County   |               |               |               |               |                  |                     |



| Authority Name                           | 2010      | 2011      | 2012      | 2013      | 2014      | Percent   |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | Amount    | Amount    | Amount    | Amount    | Amount    | Change    |
|  |           |           |           |           |           | 2010-2014 |
| Water Authority of Western Nassau County | 8.74      | 8.89      | 9.17      | 9.88      | 10.61     | 21.40%    |
| Wayne County Water and Sewer Authority   | 5.15      | 5.16      | 5.19      | 5.53      | 5.77      | 11.94%    |
| White Plains Urban Renewal Agency        | 0.35      | 0.03      | 0.03      | 5.12      | 0.33      | -6.44%    |
| Wilton Water and Sewer Authority         | 1.20      | 1.24      | 1.96      | 1.31      |           |           |
| Yonkers Community Development Agency     | 0.06      | 0.26      | 0.09      | 0.15      | 0.36      | 553.77%   |
| Yonkers Parking Authority                | 4.47      | 5.07      | 5.69      | 6.00      | 6.05      | 35.51%    |
| Total:                                   | 13,871.57 | 14,170.57 | 13,321.33 | 14,201.77 | 15,127.11 | 8.30%     |

<sup>\*</sup> Data reported as of June 5, 2014. Data shown as 0.00 indicates an authority had operating expenses, but they round to \$0.00 million. Data shown as - indicates an authority reported \$0 in operating expenses.

## **Authority Debt Outstanding**

State authorities reported \$157.8 billion of outstanding debt for the 2014 reporting period. Of this amount, \$50.8 billion is outstanding state debt, originally issued at the direction of New York State or backed by its moral obligation or direct appropriations. State debt constitutes 32.2 percent of the total outstanding state authority debt. This is down from 35.8 percent in 2010. Outstanding debt issued by state authorities to finance the capital needs and purposes of these authorities, and retired using the revenue streams of the authorities and not State Fund dollars, totaled \$65.2 billion, or 41.3 percent of the total, which increased from 40.7 percent in 2010. Conduit debt, or debt issued on behalf of third parties, was \$41.8 billion in 2014. This comprised 26.5 percent of all outstanding debt as reported by state authorities. In 2010, conduit debt accounted for 23.6 percent of outstanding state authority debt. These debt balances indicate that state authorities have been decreasing the amount of debt issued for State purposes, as a percentage of total outstanding debt, and increasing debt issued on behalf of third parties.

The outstanding debt reported by local authorities for the 2014 reporting period totaled \$75.2 billion, a 29.2 percent increase in outstanding debt compared to 2010. Debt issued to finance the purposes of the authority comprised 83.6 percent of the total outstanding debt for other local authorities. The remaining outstanding debt included conduit debt, 8.4 percent, and state backed debt, 8.0 percent. Outstanding debt reported by IDAs has declined since 2010. IDAs reported a total of \$13.0 billion for the 2014 reporting period, down from \$21.2 billion reported in 2010. This is a 38.6 percent decrease, which is mainly due to the loss of statutory authority for IDAs to issue bonds to finance civic facility projects. Essentially all IDA outstanding debt is conduit debt, with less than one percent reported as debt issued for authority purposes. There was a 72.2 percent increase, or \$6.5 billion, in outstanding debt reported by LDCs from 2010 to 2014. Most of this outstanding debt, 56 percent, was incurred for purposes related to an LDC's operations, and 43.9 percent outstanding was as conduit debt. Since 2010, LDC's have reported a \$5.8 billion increase in conduit, third party debt, due to the growth in the number of LDCs that issue debt on behalf of municipalities.

<sup>1</sup> Operating expenses of the Upper Mohawk Valley Regional Water Finance Authority are included in the expenses of the Upper Mohawk Valley Regional Water Board.



# Debt Categories by Authority Type\* (\$ millions)

| Authority   | Authority Name                           | 2010       | 2011       | 2012       | 2013       | 2014       |
|-------------|--|------------|------------|------------|------------|------------|
| Туре        | -  | Amount     | Amount     | Amount     | Amount     | Amount     |
| State       | Total                                    | 142,731.57 | 150,086.86 | 151,327.25 | 153,344.47 | 157,822.00 |
|             | Authority Debt - General Obligation      | 363.06     | 392.79     | 347.70     | 260.03     | 238.93     |
|             | Authority Debt - Other                   | 1,053.14   | 961.60     | 959.73     | 2,954.90   | 2,967.97   |
|             | Authority Debt - Revenue                 | 56,608.92  | 56,201.41  | 57,661.03  | 58,419.04  | 61,970.19  |
|             | Conduit Debt                             | 33,672.92  | 40,415.00  | 41,294.24  | 40,468.85  | 41,763.81  |
|             | Other State-Funded                       | 3,398.74   | 3,071.81   | 2,769.96   | 2,438.03   | 2,022.35   |
|             | State Contingent Obligation              | 637.03     | 585.41     | 502.63     | 421.48     | 351.36     |
|             | State Guaranteed                         | 27.75      | 23.22      | 18.94      | 15.44      | 12.35      |
|             | State Moral Obligation                   | 30.29      | 25.61      | 16.94      | 12.20      | 6.79       |
|             | State Supported                          | 46,939.73  | 48,410.02  | 47,756.09  | 48,354.52  | 48,488.26  |
| Local       | Total                                    | 58,223.08  | 64,584.77  | 68,633.13  | 72,928.48  | 75,245.70  |
|             | Authority Debt - General Obligation      | 258.43     | 215.80     | 201.01     | 195.71     | 143.20     |
|             | Authority Debt - Other                   | 676.53     | 625.46     | 625.66     | 288.07     | 136.33     |
|             | Authority Debt - Revenue                 | 46,551.19  | 52,619.99  | 56,246.06  | 59,525.96  | 62,596.74  |
|             | Conduit Debt                             | 6,466.83   | 6,346.61   | 6,213.23   | 6,729.18   | 6,285.52   |
|             | Conduit Debt - Pilot Increment Financing | 48.62      | 46.82      | 38.36      | 35.38      | 32.48      |
|             | Other State-Funded                       | 4,221.16   | 4,729.85   | 5,308.66   | 6,154.12   | 6,051.42   |
|             | State Guaranteed                         | 0.32       | 0.24       | 0.16       | 0.08       | -          |
| Local - IDA | Total                                    | 21,188.35  | 19,264.34  | 17,114.69  | 15,260.11  | 13,000.75  |
|             | Authority Debt - General Obligation      | 17.86      | 16.53      | 16.61      | 9.73       | 6.98       |
|             | Authority Debt - Other                   | 17.94      | 31.90      | 35.62      | 33.68      | 11.86      |
|             | Authority Debt - Revenue                 | 11.53      | 10.95      | -          | 0.88       | 0.72       |
|             | Conduit Debt                             | 21,141.02  | 19,204.96  | 17,062.45  | 15,152.83  | 12,922.64  |
|             | Conduit Debt - Pilot Increment Financing | -          | ı          | 1          | 62.99      | 58.55      |
| Local - LDC | Total                                    | 9,010.14   | 10,179.65  | 12,729.57  | 14,609.43  | 15,514.34  |
|             | Authority Debt - General Obligation      | 72.80      | 68.77      | 66.00      | 66.14      | 137.59     |
|             | Authority Debt - Other                   | 3,852.60   | 3,577.81   | 3,991.90   | 3,879.56   | 3,563.63   |
|             | Authority Debt - Revenue                 | 4,044.96   | 4,025.00   | 5,048.70   | 5,037.01   | 4,985.04   |
|             | Conduit Debt                             | 1,011.31   | 2,479.84   | 3,595.42   | 5,606.39   | 6,805.76   |
|             | Conduit Debt - Pilot Increment Financing | 5.06       | 4.43       | 3.78       | 2.81       | 2.14       |
|             | Other State-Funded                       | 23.40      | 23.79      | 23.77      | 17.53      | 20.17      |
|             | Debt Total:                              | 231,153.13 | 244,115.62 | 249,804.64 | 256,142.50 | 261,582.78 |

<sup>\*</sup>Data reported as of June 5, 2015, except for Suffolk County IDA, which is reported as of June 22, 2015. Data shown as indicates no debt was reported in that category by any authority.

# State Authority Debt Outstanding 2010 - 2014\* (\$ millions)

|   | (Ψ          |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| Authority Name  | 2010 Debt   | 2011 Debt   | 2012 Debt   | 2013 Debt   | 2014 Debt   | Percent     |
|   | Outstanding | Outstanding | Outstanding | Outstanding | Outstanding | Change      |
|   |             |             |             |             |             | 2010 - 2014 |
| Battery Park City Authority                           | 1,092.21    | 1,072.87    | 1,051.42    | 1,075.08    | 1,058.63    | -3.07%      |
| Buffalo Fiscal Stability Authority                    | 121.12      | 106.76      | 91.24       | 76.70       | 63.16       | -47.85%     |
| Central New York Regional Transportation Authority    | 0.25        | 0.19        | 0.13        | 0.09        | -           | -100.00%    |
| Development Authority of the North Country            | 26.28       | 25.26       | 21.25       | 16.77       | 12.14       | -53.80%     |
| Dormitory Authority of the State of New York          | 41,833.61   | 43,628.97   | 44,493.94   | 45,333.54   | 45,772.00   | 9.41%       |
| Environmental Facilities Corporation                  | 8,638.92    | 8,150.71    | 8,789.98    | 7,918.25    | 7,403.17    | -14.30%     |
| Erie County Fiscal Stability Authority                | 246.54      | 368.36      | 353.37      | 422.67      | 391.77      | 58.91%      |
| Erie County Medical Center Corporation                | 97.15       | 191.54      | 187.29      | 180.35      | 173.13      | 78.21%      |
| Long Island Power Authority                           | 6,823.15    | 6,835.05    | 6,783.03    | 7,048.87    | 7,584.60    | 11.16%      |
| Metropolitan Transportation Authority                 | 32,147.33   | 32,182.02   | 31,490.03   | 33,218.76   | 34,746.67   | 8.09%       |
| Municipal Assistance Corporation for the City of Troy | 52.16       | 49.16       | 45.58       | 41.79       | 38.00       | -27.15%     |
| Nassau County Interim Finance Authority               | 1,648.19    | 1,528.44    | 1,379.12    | 1,228.16    | 1,087.52    | -34.02%     |
| Nassau Health Care Corporation <sup>1</sup>           | 259.09      | 256.65      | 251.83      | 247.47      |             |             |
| New York Job Development Authority                    | 27.75       | 5,993.40    | 6,596.45    | 6,998.39    | 6,939.30    | 24911.00%   |
| New York Local Government Assistance Corporation      | 3,638.94    | 3,330.04    | 3,118.92    | 2,835.68    | 2,592.38    | -28.76%     |
| New York State Bridge Authority                       | 47.62       | 38.59       | 122.74      | 116.67      | 110.28      | 131.61%     |



| Authority Name  | 2010 Debt   | 2011 Debt   | 2012 Debt   | 2013 Debt   | 2014 Debt   | Percent     |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
|   | Outstanding | Outstanding | Outstanding | Outstanding | Outstanding | Change      |
|   |             |             |             |             |             | 2010 - 2014 |
| New York State Energy Research and Development Authority  | 3,626.74    | 3,489.59    | 3,426.14    | 3,426.14    | 3,388.14    | -6.58%      |
| New York State Housing Finance Agency                     | 9,722.37    | 10,136.45   | 10,785.15   | 11,266.16   | 12,661.28   | 30.23%      |
| New York State Thruway Authority                          | 14,050.68   | 14,097.06   | 14,340.47   | 14,791.10   | 13,627.38   | -3.01%      |
| New York State Urban Development Corporation              | 8,475.60    | 9,195.35    | 9,221.42    | 8,982.74    | 10,720.56   | 26.49%      |
| Niagara Frontier Transportation Authority                 | 203.10      | 190.15      | 187.78      | 168.67      | 152.34      | -24.99%     |
| Ogdensburg Bridge and Port Authority                      | 7.25        | 5.98        | 5.38        | 4.82        | 4.13        | -43.08%     |
| Port of Oswego Authority <sup>1</sup>                     | 0.52        | 2.03        | 0.42        | 0.35        |             |             |
| Power Authority of the State of New York                  | 1,924.66    | 1,784.14    | 1,745.95    | 1,675.43    | 1,597.24    | -17.01%     |
| Roswell Park Cancer Institute Corporation                 | 253.58      | 241.17      | 229.47      | 216.24      | 232.36      | -8.37%      |
| State of New York Mortgage Agency                         | 3,515.17    | 3,209.43    | 3,032.28    | 2,823.12    | 2,703.24    | -23.10%     |
| State of New York Municipal Bond Bank Agency              | 736.28      | 737.71      | 629.29      | 577.80      | 551.56      | -25.09%     |
| Tobacco Settlement Financing Corporation                  | 3,011.90    | 2,689.81    | 2,411.21    | 2,131.09    | 1,744.90    | -42.07%     |
| United Nations Development Corporation                    | 106.82      | 102.16      | 97.36       | 92.38       | 87.19       | -18.38%     |
| Utility Debt Securitization Authority (UDSA) <sup>2</sup> |             |             |             |             | 1,932.32    |             |
| Westchester County Health Care Corporation                | 396.63      | 447.85      | 438.65      | 429.19      | 446.63      | 12.61%      |
| Total   | 142,731.57  | 150,086.86  | 151,327.25  | 153,344.47  | 157,822.00  | 10.57%      |

<sup>\*</sup> Data reported as of June 5, 2015. Data shown as 0.00 indicates an authority had debt, but it rounds to \$0.00 million. Data shown as - indicates an authority reported \$0 debt.

# Local Authority (Other) Debt Outstanding 2010 - 2014\* (\$ millions)

| Authority Name   | 2010 Debt   | 2011 Debt   | 2012 Debt   | 2013 Debt   | 2014 Debt   | Percent     |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| ,  | Outstanding | Outstanding | Outstanding | Outstanding | Outstanding | Change 2010 |
|  |             |             |             |             |             | 2014        |
| Albany Community Development Agency                            | 0.56        | 0.98        | 0.89        | 0.66        |             |             |
| Albany County Airport Authority                                | 139.06      | 130.49      | 121.75      | 113.15      | 105.05      | -24.46%     |
| Albany Municipal Water Finance Authority                       | 65.16       | 60.03       | 55.82       | 51.45       |             |             |
| Albany Parking Authority                                       | 21.91       | 20.43       | 18.37       | 17.47       | 16.58       | -24.32%     |
| Albany Port District Commission                                | 1.57        | 1.30        | 1.15        | 1.00        | -           | -100.00%    |
| American Museum of Natural History Planetarium Authority       | 0.57        | 0.57        | 0.57        | 0.57        | 0.57        | 0.00%       |
| Buffalo Municipal Water Finance Authority                      |             | 151.78      | 162.22      | 160.16      | 152.61      |             |
| Buffalo Sewer Authority  | 57.34       | 48.39       | 42.12       | 38.63       | 36.89       | -35.65%     |
| Buffalo Urban Renewal Agency                                   | 12.42       | 9.67        | 8.56        | 7.29        | 6.03        | -51.47%     |
| Cayuga County Water and Sewer Authority                        | 4.02        | 9.48        | 8.55        | 7.38        | 5.98        | 48.70%      |
| Central New York Regional Market Authority                     | 0.61        | 0.58        | 0.55        | 0.52        | 1.02        | 67.22%      |
| Clifton Park Water Authority                                   | 25.77       | 24.69       | 23.58       | 20.92       | 19.79       | -23.22%     |
| Clifton-Fine Health Care Corporation                           | 0.30        | 0.30        |             |             |             |             |
| Dutchess County Resource Recovery Agency                       | 29.46       | 26.38       | 23.15       | 19.74       | 16.14       | -45.20%     |
| Dutchess County Water and Wastewater Authority                 | 38.97       | 37.38       | 36.01       | 34.67       | 35.85       | -8.02%      |
| Elmira Urban Renewal Agency                                    | 0.70        | 0.50        | 0.41        | 0.31        | 0.21        | -70.00%     |
| Erie County Water Authority                                    | 91.90       | 85.69       | 91.70       | 83.16       | 74.97       | -18.42%     |
| Franklin County Solid Waste Management Authority               | 12.68       | 10.18       | 12.38       | 9.66        | 22.28       | 75.71%      |
| Freeport Community Development Agency                          |             | -           |             | 0.10        |             |             |
| Gloversville Community Development Agency                      |             |             |             |             | 0.15        |             |
| Green Island Power Authority                                   | 18.32       | 17.67       | 16.97       | 16.37       | 15.58       | -14.98%     |
| Haverstraw Urban Renewal Agency                                | 3.20        | 3.10        | 2.98        | 2.85        |             |             |
| Incorporated Village of Hempstead Community Development Agency | 0.59        | -           | 4.71        |             |             |             |
| Islip Resource Recovery Authority                              | 25.93       | 21.40       | 16.59       | 11.59       | 9.43        | -63.65%     |
| Ithaca Urban Renewal Agency                                    | 0.87        | 0.84        | 0.81        | 0.78        | 0.75        | -13.79%     |
| Livingston County Water and Sewer Authority                    | 3.75        | 4.63        | 4.92        | 4.77        | 4.48        | 19.57%      |
| Monroe County Airport Authority                                | 58.33       | 53.39       | 49.51       | 43.47       | 37.11       | -36.39%     |
| Monroe County Water Authority                                  | 131.90      | 128.65      | 132.83      | 148.19      | 145.34      | 10.19%      |
| Nassau County Bridge Authority                                 | 11.15       | 10.51       | 10.31       | 10.11       | 9.90        | -11.22%     |
| Nassau County Sewer and Storm Water Finance Authority          | 161.96      | 154.60      | 146.80      | 138.84      |             |             |

<sup>&</sup>lt;sup>1</sup> Authority annual report was not submitted in 2014.

<sup>&</sup>lt;sup>2</sup> Utility Debt Securitization Authority (UDSA) was created by Part B of Chapter 173, Laws of New York, 2013, and is not required to report for prior periods.



| Authority Name   | 2010 Debt<br>Outstanding | 2011 Debt<br>Outstanding | 2012 Debt<br>Outstanding | 2013 Debt<br>Outstanding | 2014 Debt<br>Outstanding | Percent<br>Change 2010 -<br>2014 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|----------------------------------|
| New York City Educational Construction Fund            |                          |                          |                          |                          | 266.16                   |                                  |
| New York City Health and Hospitals Corporation         | 942.43                   | 1,053.86                 | 1,002.04                 | 917.41                   | 880.21                   | -6.60%                           |
| New York City Housing Development Corporation          | 8,473.71                 | 8,484.31                 | 8,796.63                 | 9,461.81                 | 9,200.76                 | 8.58%                            |
| New York City Municipal Water Finance Authority        | 24,577.71                | 26,908.87                | 28,378.28                | 29,078.57                | 29,872.18                | 21.54%                           |
| New York City Transitional Finance Authority           | 20,093.65                | 23,819.78                | 26,267.35                | 29,202.45                | 31,038.82                | 54.47%                           |
| Niagara Falls Water Board                              | 103.68                   | 101.02                   | 104.69                   | 109.00                   | 105.87                   | 2.12%                            |
| North Hempstead Solid Waste Management Authority       | 11.04                    | 8.88                     | 5.05                     | 4.25                     |                          |                                  |
| Nyack Parking Authority                                |                          |                          |                          | 0.22                     | 0.17                     |                                  |
| Oneida-Herkimer Solid Waste Management Authority       | 47.48                    | 53.17                    | 47.91                    | 42.41                    | 36.93                    | -22.21%                          |
| Onondaga County Resource Recovery Agency               | 69.30                    | 63.83                    | 58.14                    | 52.20                    | 46.02                    | -33.59%                          |
| Onondaga County Water Authority                        | 63.99                    | 78.40                    | 67.40                    | 64.67                    | 62.00                    | -3.11%                           |
| Rensselaer County Water and Sewer Authority            | 14.42                    | 14.27                    | 14.12                    | 13.96                    | 13.80                    | -4.30%                           |
| Rockland County Solid Waste Management Authority       | 66.35                    | 63.17                    | 59.86                    | 59.51                    | 55.76                    | -15.96%                          |
| Saratoga County Water Authority                        | 44.56                    | 44.10                    | 43.63                    | 42.64                    | 46.46                    | 4.26%                            |
| Saratoga Springs City Center Authority                 | -                        | -                        |                          |                          |                          |                                  |
| Schenectady Metroplex Development Authority            | 47.79                    | 45.81                    | 43.05                    | 45.73                    | 56.33                    | 17.88%                           |
| Suffolk County Judicial Facilities Agency              |                          |                          |                          | 69.08                    | 66.23                    |                                  |
| Suffolk County Water Authority                         | 735.28                   | 751.32                   | 742.97                   | 800.29                   | 745.84                   | 1.44%                            |
| Town of Islip Community Development Agency             | 1.16                     | 1.05                     | 0.93                     | 0.80                     | -                        | -100.00%                         |
| Town of North Hempstead Community Development Agency   | -                        |                          |                          |                          |                          |                                  |
| Trust for Cultural Resources of the City of New York   | 1,700.31                 | 1,730.17                 | 1,666.87                 | 1,618.21                 | 1,645.80                 | -3.21%                           |
| Trust for Cultural Resources of the County of Onondaga | 107.24                   | 154.76                   | 153.55                   | 216.75                   | 214.06                   | 99.62%                           |
| Ulster County Resource Recovery Agency                 | 23.28                    | 21.10                    | 19.06                    | 16.63                    | 14.18                    | -39.09%                          |
| Upper Mohawk Valley Memorial Auditorium Authority      | 0.39                     | 0.33                     |                          | 0.22                     |                          |                                  |
| Upper Mohawk Valley Regional Water Board               | 63.73                    | 61.33                    | 58.75                    | -                        |                          |                                  |
| Upper Mohawk Valley Regional Water Finance Authority   |                          |                          |                          | 65.10                    | 62.34                    |                                  |
| Utica Urban Renewal Agency                             |                          | -                        |                          |                          |                          |                                  |
| Water Authority of Great Neck North                    | 36.61                    | 35.29                    | 33.93                    | 32.53                    | 31.07                    | -15.13%                          |
| Water Authority of Western Nassau County               | 70.69                    | 69.17                    | 67.66                    | 66.11                    | 64.52                    | -8.74%                           |
| Wayne County Water and Sewer Authority                 | 1.42                     | 1.20                     | 1.10                     | 0.99                     | 0.89                     | -37.46%                          |
| White Plains Urban Renewal Agency                      | 4.00                     | -                        |                          |                          |                          |                                  |
| Wilton Water and Sewer Authority                       | 1.61                     | 1.36                     | 1.11                     | 0.84                     |                          |                                  |
| Yonkers Community Development Agency                   | 0.03                     | 2.50                     | 2.84                     | 0.34                     | 0.34                     | 960.80%                          |
| Yonkers Parking Authority                              | 2.27                     | 2.18                     | 2.07                     | 1.95                     | 2.32                     | 1.84%                            |
| Total:   |                          | 64,584.77                | 68,633.13                | 72,928.48                | 75,245.70                | 29.24%                           |

<sup>\*</sup> Data reported as of June 5, 2015. Data shown as 0.00 indicates an authority had debt, but it rounds to \$0.00 million. Data shown as - indicates an authority reported \$0 debt.

## **Authority Staffing Information**

State authorities have reported an increase in staffing levels from 2010 to 2014, mainly due to an increase in staff levels reported by the Metropolitan Transportation Authority (MTA), New York Convention Center Operating Corporation, and New York State Olympic Regional Development Authority (ORDA). Some state authorities do show decreases in staffing levels from 2010 to 2014. These include Dormitory Authority of the State of New York (DASNY), New York State Thruway Authority, and Westchester Health Care Corporation.



State Authority Staff (number) and Total Compensation 2010 - 2014\*

| State Authority Stair (number) and Total Compensation 2010 - 2014               |         |               |         |               |         |               |         |               |         |               |
|---|---------|---------------|---------|---------------|---------|---------------|---------|---------------|---------|---------------|
| Authority Name  |         | 2010 Comp.    | 2011    |               |         |               |         | 2013 Comp.    |         | 2014 Comp.    |
|   | Staff   |               | Staff   |               | Staff   |               | Staff   |               | Staff   |               |
| Agriculture and New York State Horse Breeding Development Fund                  | 2       | 149,500       | 3       | 129,353       | 2       | 85,941        | 2       | 100,257       | 2       | 44,077        |
| Albany Convention Center Authority <sup>1</sup>                                 | 2       | 196,515       | 2       | 196,515       | 2       | 196,515       | 2       | 196,515       | 2       | 196,515       |
| Battery Park City Authority   | 228     | 10,440,108    | 202     | 9,627,820     | 183     | 7,761,519     | 208     | 9,310,546     | 226     | 9,597,595     |
| Buffalo Fiscal Stability Authority  | 5       | 356,988       | 5       | 309,063       | 5       | 318,461       | 5       | 349,342       | 5       | 342,861       |
| Capital District Transportation Authority                                       | 793     | 32,228,582    | 801     | 33,158,385    | 778     | 34,810,208    | 738     | 34,771,071    | 781     | 35,464,746    |
| Central New York Regional Transportation Authority                              | 679     | 26,810,243    | 642     | 28,452,828    | 635     | 26,796,992    | 617     | 26,309,893    | 698     | 28,491,322    |
| Development Authority of the North Country                                      | 63      | 3,156,801     | 68      | 3,405,544     | 75      | 3,647,804     | 76      | 3,881,460     | 74      | 4,169,104     |
| Dormitory Authority of the State of New York                                    | 645     | 51,737,633    | 633     | 49,986,013    | 599     | 47,566,267    | 580     | 47,851,956    | 549     | 45,104,535    |
| Environmental Facilities Corporation  | 127     | 9,293,455     | 121     | 8,198,044     | 107     | 7,525,845     | 110     | 7,786,492     | 112     | 8,054,515     |
| Erie County Fiscal Stability Authority  | 4       | 220,256       | 5       | 271,770       | 5       | 263,471       | 4       | 250,877       | 4       | 263,553       |
| Erie County Medical Center Corporation  | 3,531   | 165,302,416   | 3,355   | 149,605,389   | 3,436   | 153,848,953   | 3,493   | 168,146,141   | 3,506   | 179,187,483   |
| Housing Trust Fund Corporation  | 33      | 1,478,303     | 57      | 2,247,307     | 56      | 3,926,791     | 56      | 3,645,469     | 130     | 7,258,673     |
| Hudson River Park Trust   | 54      | 3,489,995     | 61      | 3,665,842     | 103     | 3,871,606     | 101     | 4,466,838     | 110     | 4,766,549     |
| Hudson River-Black River Regulating District                                    | 27      | 1,510,830     | 19      | 1,136,273     | 19      | 1,073,919     | 19      | 1,128,705     | 19      | 1,109,697     |
| Long Island Power Authority   | 110     | 10,192,134    | 105     | 10,255,858    | 105     | 11,330,209    | 103     | 11,257,133    | 100     | 6,967,473     |
| Metropolitan Transportation Authority   | 73,433  | 5,238,824,627 | 71,556  | 5,296,444,552 | 71,882  | 5,280,979,581 | 72,489  | 5,370,447,027 | 78,551  | 6,231,899,537 |
| Municipal Assistance Corporation for the City of Troy                           |         |               | 2       | -             |         |               | 2       | -             | 2       | -             |
| Nassau County Interim Finance Authority   | 5       | 715,655       | 5       | 714,600       | 5       | 719,732       | 6       | 673,750       | 5       | 732,822       |
| Nassau Health Care Corporation <sup>2</sup>                                     | 4,643   | 295,624,485   | 4,650   | 293,884,244   | 4,358   | 273,872,956   | 4,382   | 245,651,811   |         |               |
| Natural Heritage Trust  | 77      | 3,054,757     | 96      | 3,146,830     | 63      | 2,594,973     | 62      | 2,509,666     | 82      | 2,920,027     |
| Nelson A. Rockefeller Empire State Plaza Performing Arts Center Operating Corp. | 37      | 592,535       | 68      | 568,124       | 59      | 503,412       | 58      | 492,507       | 62      | 514,879       |
| New York Convention Center Operating Corporation                                | 2,483   | 61,343,168    | 2,571   | 87,509,891    | 2,725   | 64,673,591    | 3,117   | 64,000,719    | 3,468   | 72,401,098    |
| New York Job Development Authority  |         |               |         |               |         |               | 7       | -             | 4       | -             |
| New York Local Government Assistance Corporation                                | 18      | -             | 20      | -             | 23      | -             | 24      | -             | 24      | -             |
| New York State Affordable Housing Corporation                                   | 52      | 4,153,323     | 50      | 4,085,124     | 45      | 3,773,250     | 44      | 3,551,891     | 52      | 4,006,703     |
| New York State Bridge Authority   | 265     | 11,608,487    | 262     | 11,158,165    | 238     | 11,156,842    | 252     | 11,356,679    | 261     | 11,605,335    |
| New York State Energy Research and Development Authority                        | 311     | 23,169,406    | 313     | 22,307,480    | 313     | 22,874,304    | 329     | 23,233,862    | 337     | 25,963,409    |
| New York State Housing Finance Agency   | 39      | 3,908,300     | 33      | 3,335,521     | 32      | 3,189,999     | 30      | 2,897,876     | 200     | 2,844,644     |
| New York State Olympic Regional Development Authority                           | 1,113   | 11,684,883    | 1,396   | 13,324,434    | 1,310   | 12,632,497    | 1,647   | 14,542,307    | 1,734   | 18,329,230    |
| New York State Thoroughbred Breeding Development Fund                           | 7       | 337,031       | 7       | 455,540       | 5       | 337,114       | 5       | 346,427       | 6       | 402,946       |
| New York State Thruway Authority  | 4,812   | 191,769,137   | 4,542   | 187,646,019   | 4,438   | 189,246,395   | 4,434   | 181,377,154   | 4,294   | 182,657,999   |
| New York State Urban Development Corporation                                    | 359     | 29,527,693    | 292     | 21,542,505    | 284     | 21,070,373    | 291     | 20,924,747    | 290     | 20,683,595    |
| Niagara Frontier Transportation Authority                                       | 1,713   | 80,827,552    | 1,716   | 83,716,168    | 1,688   | 83,228,661    | 1,647   | 81,813,159    | 1,694   | 83,805,127    |
| Ogdensburg Bridge and Port Authority  | 58      | 1,600,116     | 54      | 1,636,387     | 51      | 1,537,037     | 120     | 2,629,338     | 66      | 1,756,412     |
| Port of Oswego Authority <sup>2</sup>   | 12      | 488,318       | 12      | 536,930       | 103     | 1,035,959     | 115     | 1,273,502     |         |               |
| Power Authority of the State of New York  | 1,609   | 143,181,762   | 1,604   | 144,452,690   | 1,636   | 146,267,272   | 1,642   | 152,011,758   | 1,655   | 150,961,355   |
| Rochester-Genesee Regional Transportation Authority                             | 870     | 39,605,814    | 872     | 39,246,492    | 886     | 40,365,402    | 905     | 42,150,561    | 916     | 44,276,562    |
| Roosevelt Island Operating Corporation  | 165     | 6,573,064     | 164     | 7,076,914     | 166     | 6,675,005     | 170     | 6,695,983     | 165     | 6,692,228     |
| Roswell Park Cancer Institute Corporation                                       | 2,492   | 162,402,217   | 2,498   | 174,960,780   | 2,521   | 177,203,502   | 2,620   | 189,983,083   | 2,614   | 194,440,539   |
| State of New York Mortgage Agency   | 110     | 8,303,637     | 99      | 7,453,921     | 95      | 7,243,269     | 101     | 7,080,599     | 200     | 8,180,675     |
| State of New York Municipal Bond Bank Agency                                    |         |               |         |               |         |               |         |               | 200     | -             |
| Tobacco Settlement Financing Corporation  |         |               |         |               |         |               |         |               | 200     | -             |
| United Nations Development Corporation  | 14      | 1,212,315     | 16      | 1,276,439     | 17      | 1,490,210     | 14      | 1,438,677     | 15      | 1,600,577     |
| Utility Debt Securitization Authority (UDSA)                                    |         |               |         |               |         |               |         |               | 3       | -             |
| Westchester County Health Care Corporation                                      | 4,233   | 304,616,605   | 4,092   | 308,582,354   | 3,928   |               | 3,272   | 257,641,285   | 3,227   | 275,294,014   |
| Total:  | 105.233 | 6,941,688,647 | 103.069 | 7.015.708.105 | 102 981 | 6.935.888.021 | 103.899 | 7.004.177.065 | 106.645 | 7.672.988.413 |

Total: 105,233 6,941,688,647 103,069 7,015,708,105 102,981 6,935,888,021 103,899 7,004,177,065 106,645 7,672,988,413
\*Data Reported as of June 5, 2015. Data shown as - indicates an authority reported \$0 in compensation. Fields shaded in grey represent either no staff were reported for the period or the report was not submitted. If an authority has never reported staff, they are not included in the table. Additionally, the staff count may include duplicate staff members as some employees perform work at multiple authorities.

Local authorities have reported a decrease in staffing levels from 2010 to 2014. Although there are local authorities that have not yet reported for 2014, the decline in staffing can still be attributed to New York City Health and Hospitals Corporation, a reduction of more than 3,700 staff (8.0 percent).

Local Authority (Other) Staff (number) and Total Compensation 2010 - 2014\*

| Local Authority (Other) of all (Hamber) and Total Compensation 2010 - 2014 |       |            |       |            |       |            |       |            |       |            |  |  |
|--|-------|------------|-------|------------|-------|------------|-------|------------|-------|------------|--|--|
| Authority Name   | 2010  | 2010 Comp. | 2011  | 2011 Comp. | 2012  | 2012 Comp. | 2013  | 2013 Comp. | 2014  | 2014 Comp. |  |  |
|  | Staff |            | Staff |            | Staff |            | Staff |            | Staff |            |  |  |
| Albany Community Development Agency  | 27    | 1,193,154  | 26    | 1,192,161  | 21    | 844,082    | 16    | 781,551    |       |            |  |  |
| Albany County Airport Authority  | 30    | 1,756,140  | 31    | 1,610,186  | 26    | 1,622,107  | 28    | 1,723,551  | 28    | 1,681,250  |  |  |
| Albany Municipal Water Finance Authority                                   | 133   | -          | 135   | -          |       |            | 1     | -          |       |            |  |  |
| Albany Parking Authority   | 23    | 901,224    | 23    | 926,308    | 25    | 938,250    | 24    | 870,555    | 28    | 908,727    |  |  |
| Albany Port District Commission  | 46    | 1,105,665  | 45    | 1,100,664  | 45    | 1,079,410  | 52    | 1,384,569  | 55    | 1,663,476  |  |  |
| Albany Water Board   | 136   | 5,309,073  | 134   | 5,396,901  | 137   | 5,660,838  | 145   | 5,897,621  |       |            |  |  |
| Amsterdam Urban Renewal Agency   | 1     | 10,515     | 1     | 10,515     | 1     | 9,927      | 1     | 10,812     | 1     | 10,614     |  |  |
| Binghamton Urban Renewal Agency  | 3     | -          | 3     | -          | 2     | -          | 2     | -          |       |            |  |  |
| Buffalo Sewer Authority  | 220   | 10,254,445 | 215   | 10,402,422 | 216   | 10,820,351 | 213   | 10,137,427 | 202   | 10,652,703 |  |  |
| Buffalo Urban Renewal Agency   | 59    | 3,075,836  | 66    | 2,797,015  | 64    | 2,960,142  | 47    | 2,095,959  | 47    | 2,095,959  |  |  |
| Buffalo Water Board  |       |            | 93    | -          | 102   | -          | 94    | -          | 95    | -          |  |  |
| Cayuga County Water and Sewer Authority                                    | 7     | 93,360     | 7     | 121,367    | 6     | 121,367    | 6     | 121,464    | 6     | 109,712    |  |  |
| Central New York Regional Market Authority                                 | 9     | 326,507    | 10    | 320,033    | 8     | 290,312    | 7     | 267,882    | 12    | 357,833    |  |  |

<sup>&</sup>lt;sup>1</sup> Albany Convention Center Authority was reclassified from a Local Authority to a State Authority in 2014.



Local Authority (Other) Staff (number) and Total Compensation 2010 - 2014\*

| Local Authority (Oth   |   | 2010 Comp.   |   |   |  | 2012 Comp.  |   | 2013 Comp.   | 2014                                     | 2014 Comp.   |
|--|---|--|---|---|--|---|---|--|--|--|
| Authority Name   | Staff                                   | 2010 Comp.   | Staff   | zu i Comp.  | Staff                                    | 2012 Comp.  | Staff   | zora Comp.   | Staff                                    | 2014 Comp.   |
| City of Fulton Community Development Agency  | 19                                      | 619,632  | 18  | 608,187   | 19                                       | 479,040   | 8   | 298,849  |  |  |
| City of Hudson Community Development and Planning Agency   | 2                                       | 62,400   | 2   | 3,038   |  |   | 2   | -  |  |  |
| Clifton Park Water Authority   | 22                                      | 915,230  | 23  | 892,763   | 23                                       | 929,127   | 22  | 968,367  | 22                                       | 980,220  |
| Clifton-Fine Health Care Corporation   | 98                                      | 4,234,330  | 95  | 3,760,006   |  |   |   |  |  |  |
| Dutchess County Resource Recovery Agency   | 7                                       | 375,907  | 6   | 333,459   | 6  | 347,184   | 5   | 301,185  | 5  | 309,899  |
| Dutchess County Water and Wastewater Authority   | 21                                      | 1,271,607  | 21  | 1,307,913   | 21                                       | 1,281,292   | 22  | 1,284,405  | 21                                       | 1,304,053  |
| Eastern Rensselaer County Solid Waste Management Authority   |   |  | 2   | 84,682  | 2  | 86,783  |   |  |  |  |
| Elmira Urban Renewal Agency  |   |  |   |   | 1  | -   | 4   | -  |  |  |
| Erie County Water Authority  | 295                                     | 15,488,625   | 292   | 15,659,131  | 293                                      | 15,827,630  | 299   | 15,907,880   | 296                                      | 16,736,892   |
| Franklin County Solid Waste Management Authority   | 42                                      | 942,646  | 41  | 994,785   | 32                                       | 830,470   | 43  | 1,118,080  | 41                                       | 1,147,395  |
| Freeport Community Development Agency  |   |  | 3   | 130,200   | 3  | 130,200   | 3   | 215,370  |  |  |
| Genesee Valley Regional Market Authority   | 7                                       | 248,567  | 7   | 263,741   | 7  |   | 7   | 282,204  | 7  | 260,106  |
| Glen Cove Community Development Agency   | 5                                       | 181,399  | 5   | 228,843   | 5  | 196,962   | 8   | 296,192  | 9  | 414,823  |
| Glens Falls Urban Renewal Agency   | 1                                       | 4,000  | 1   | 4,000   | 1  | 4,000   | 1   | 4,000  | 1  | 4,000  |
| Gloversville Community Development Agency  | 1                                       | 5,780  | 1   | 21,235  | 1  | 21,235  | 1   | 17,305   | 1  | 17,243   |
| Greater Rochester Sports Authority   | 1                                       | -  | 1   | -   | 1  | -   | 1   | -  | 1  | -  |
| Green Island Power Authority   | 13                                      | 550,445  | 14  | 567,610   | 12                                       | 479,765   | 11  | 445,943  | 12                                       | 402,727  |
| Huntington Community Development Agency  | 6                                       | 356,593  | 8   | 357,187   | 7  | 355,538   | 6   |  | 8  | 510,851  |
| Incorporated Village of Hempstead Community Development Agency   | 6                                       | 509,754  | 1   | 129,000   | 4  | 318,307   |   |  |  |  |
| Islip Resource Recovery Authority  | 37                                      | 1,714,006  | 34  | 1,710,076   | 35                                       | 1,688,190   | 34  | 1,794,443  | 32                                       | 1,782,634  |
| Ithaca Urban Renewal Agency  | 4                                       | 216,637  | 4   | 216,637   | 4  |   | 3   |  | 4  | 192,504  |
| Jamestown Urban Renewal Agency   | 12                                      | 553,891  | 12  | 553,891   | 12                                       | 553,891   | 12  |  |  | ,  |
| Little Falls Urban Renewal Agency  | 1                                       | 40,486   | 1   | 40,486  | 2  |   | 2   |  |  |  |
| Livingston County Water and Sewer Authority  | 13                                      | 697,843  | 13  | 687,291   | 12                                       |   | 12  |  | 14                                       | 676,162  |
| Middletown Community Development Agency  | .,,                                     | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,                                      |   | ,_,,  |  | 111,130   |   | 2,200  | 3  | -  |
| Monroe County Airport Authority  | 123                                     | -  | 111   | -   | 110                                      | -   | 112   | -  | 108                                      | _  |
| Monroe County Water Authority  | 274                                     | 14,443,784   | 263   | 13,702,520  | 263                                      | 14,014,702  | 252   | 14,666,697   | 252                                      | 15,617,823   |
| Mount Vernon Urban Renewal Agency  | 41                                      | 1,077,222  | 41  | 1,077,222   | _00                                      | . 1,0 . 4,7 02  | _02   | . 1,000,007  |  | .0,0.7,020   |
| Nassau County Bridge Authority   | 75                                      | 1,902,492  | 80  | 1,924,414   | 81                                       | 2,200,383   | 88  | 2,157,608  | 71                                       | 2,070,596  |
| Nassau County Sewer and Storm Water Finance Authority  |   | 1,002,102  |   | 1,02 1,111  | <u> </u>                                 | 2,200,000   | 3   |  |  | 2,010,000  |
| New York City Educational Construction Fund  |   |  |   |   |  |   | Ŭ   |  | 3  | 344,574  |
| New York City Health and Hospitals Corporation   | 47,085                                  | 2,899,595,966  | 44,936  | 2,553,196,950   | 44,439                                   | 2,507,695,575   | 42,887  | 2,501,310,632  | 43,308                                   | 2,479,668,129  |
| New York City Housing Development Corporation  | 163                                     | 12,836,273   | 167   | 13,784,313  | 167                                      | 13,819,859  | 169   | 14,451,758   | 175                                      | 15,191,330   |
| New York City Municipal Water Finance Authority  | 26                                      | 916,510  | 28  | 848,104   | 27                                       | 860,569   | 26  | 880,087  | 29                                       | 858,629  |
| New York City School Construction Authority  | 953                                     | 73,409,102   | 898   | 67,153,387  | 851                                      | 63,335,670  | 854   | 63,981,557   | 896                                      | 64,095,897   |
| New York City Transitional Finance Authority   | 24                                      | 766,664  | 26  | 710,664   | 25                                       | 683,004   | 27  | 710,213  | 31                                       | 674,239  |
| New York City Water Board  | 12                                      | 700,004  | 11  | 7 10,004  | 11                                       |   | 10  |  | 10                                       | 01-1,200   |
| Niagara Falls Urban Renewal Agency   |   |  |   |   | 2  | 8,750   | 3   |  | 3  | _  |
| Niagara Falls Water Board  | 108                                     | 4,891,716  | 108   | 4,891,716   | 108                                      | 4,891,716   | 91  |  |  | 4,955,482  |
| North Hempstead Solid Waste Management Authority   | 18                                      | 978,749  | 19  | 1,063,384   | 17                                       | 1,205,530   | 19  |  |  | 4,000,402  |
| Nyack Parking Authority  | 6                                       | 297,502  | 6   | 229,567   | 12                                       | 256,165   | 12  |  |  | 256,165  |
| Olean Urban Renewal Agency   | 4                                       | 4,507  | 4   | 5,062   | 4  |   | 4   |  | 4  | 4,059  |
| Oneida County Sports Facility Authority  | 3                                       | - 1,007  | 3   |   | 4  |   | 5   | - 0,002  | 4  | - 1,000  |
| Oneida-Herkimer Solid Waste Management Authority   | 94                                      | 3,583,043  | 88  | 3,452,663   | 84                                       | 3,489,700   | 86  | 3,644,701  | 80                                       | 3,656,638  |
| Onondaga County Resource Recovery Agency   | 73                                      | 3,372,264  | 74  | 3,479,559   | 73                                       | 3,638,304   | 73  | 3,638,304  | 70                                       | 3,830,027  |
| Onondaga County Water Authority  | 136                                     | 7,835,907  | 136   | 8,191,029   | 134                                      | 8,398,236   | 137   | 8,580,687  | 141                                      | 9,165,367  |
| Orange County Water Authority  | 2                                       | 51,815   | 2   | 51,606  | 2  |   | 2   | 55,733   | 2  | 55,733   |
| Port Jervis Community Development Agency   | 3                                       | 135,460  | 4   | 141,264   | 5  |   | 4   |  |  | 56,766   |
| Rensselaer County Water and Sewer Authority  | 3                                       |  | 3   |   | 3  | - 1.0,000   | 3   | -  | 3  |  |
| Rockland County Solid Waste Management Authority   | 31                                      | 2,107,570  | 32  | 2,104,927   | 31                                       | 2,390,131   | 32  | 2,227,622  | 32                                       | 2,221,695  |
| Saratoga County Water Authority  | 15                                      | 514,242  | 12  | 555,174   | 10                                       | 477,383   | 11  | 488,474  | 13                                       | 506,245  |
| Saratoga Springs City Center Authority   | 21                                      | 563,900  | 21  | 562,709   | 23                                       | 608,298   | 26  | 629,474  | .0                                       | 000,240  |
| Schenectady Metroplex Development Authority  | 6                                       | 421,719  | 6   | 435,123   | 5  |   | 6   |  | 6  | 452,565  |
| Schenectady Urban Renewal Agency   |   | 421,710  | 1   | 400,120   | 1  | 400,000   | 2   |  |  | 402,000  |
| Suffolk County Judicial Facilities Agency  | 1                                       | 3,000  |   |   |  |   | _   |  |  |  |
| Suffolk County Water Authority   | 630                                     | 41,532,898   | 634   | 42,182,462  | 591                                      | 40,544,370  | 596   | 42,430,374   | 605                                      | 42,293,383   |
| Syracuse Regional Airport Authority  | 000                                     | -1,002,000   | 004   | 72, 102, 402  | 3  | -0,044,070  | 4   |  | 10                                       | 394,668  |
| 0 III D I A  |   |  | 100   | A 311 294   | 86                                       | 3,703,352   | -   | _  | 10                                       | 334,000  |
| Town of Erwin Urban Renewal Agency   | 5                                       | 257,336  | 100<br>5                                      | 4,311,284<br>272,153  | 5  |   | 5   | 290,315  | 5  | 212,086  |
| Town of Islip Community Development Agency   | 12                                      | 801,865  | 12  | 885,728   | 13                                       | 940,298   | 13  |  |  | 955,940  |
| Town of North Hempstead Community Development Agency   | 4                                       | 237,990  | 4   | 290,878   | 3  |   | 3   |  |  | 289,612  |
| Town of Riverhead Community Development Agency   | - 4                                     | 231,990  | 4   | 415,170   | 4  |   | 4   |  |  | 203,012  |
| Trust for Cultural Resources of the County of Onondaga   |   |  | 7   | -, -  | 5  |   | 5   |  | 5  |  |
| Ulster County Resource Recovery Agency   | 37                                      | 1,641,700  | 37  | 44,930<br>1,616,194   | 41                                       | 1,586,690   | 47  | 1,555,050  | 43                                       | 1,560,559  |
|  | 95                                      | 4,491,345  | 101   |   | 99                                       | 4,613,919   |   |  | 94                                       | 4,697,048  |
| Upper Mohawk Valley Regional Water Board Upper Mohawk Valley Regional Water Finance Authority  | 95                                      | 4,491,345  | 101   | 4,467,860   | 99                                       | 4,013,919   | 99  |  | 94                                       | 4,097,048  |
|  |   |  | _   | 50.005  | -  | 404.047   | 3   |  | -  | 445.005  |
| Litian Lirban Danaural Aganau  |   |  | 3   | 58,265  | 7  | 124,017   | 6   |  | 5  | 145,625  |
| Utica Urban Renewal Agency   |   |  | 1   | 72,187  | 1  | 70.407  | 1   |  | 1  | 07.540   |
| Victor Urban Renewal Agency  | 1                                       | 70 540   |   |   | 1  | 72,187  | 1   | 27,540   | . 1                                      | 27,540   |
| Victor Urban Renewal Agency<br>Village of Elmira Heights Urban Renewal Agency  | 1                                       | 70,512   | 1   |   | -  | 040.004   | ^   | 044.570  |  | 040 040  |
| Victor Urban Renewal Agency<br>Village of Elmira Heights Urban Renewal Agency<br>Village of Fairport Urban Renewal Agency  | 1<br>5                                  | 212,773  | 7   | 396,511   | 7  |   | 6   |  | 6  | 349,843  |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency  | 1<br>5<br>5                             | 212,773<br>157,088   | 7<br>5  | 396,511<br>172,192  | 5  | 168,915   | 5   | 172,102  | 6<br>5                                   | 123,247  |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency   | 1<br>5<br>5                             | 212,773<br>157,088<br>60,715   | 7<br>5<br>1                                   | 396,511<br>172,192<br>60,715  | 5<br>1                                   | 168,915<br>30,000   | 5<br>1  | 172,102<br>30,000  | 6<br>5<br>1                              | 123,247<br>30,000  |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North   | 1<br>5<br>5<br>1<br>27                  | 212,773<br>157,088<br>60,715<br>1,804,744                                    | 7<br>5<br>1<br>25                             | 396,511<br>172,192<br>60,715<br>1,856,950                           | 5<br>1<br>25                             | 168,915<br>30,000<br>1,889,884  | 5<br>1<br>27                                  | 172,102<br>30,000<br>1,892,745   | 6<br>5<br>1<br>27                        | 123,247<br>30,000<br>1,886,001                           |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County  | 1<br>5<br>5<br>1<br>27<br>60            | 212,773<br>157,088<br>60,715<br>1,804,744<br>3,575,343                       | 7<br>5<br>1<br>25<br>58                       | 396,511<br>172,192<br>60,715<br>1,856,950<br>3,934,966              | 5<br>1<br>25<br>57                       | 168,915<br>30,000<br>1,889,884<br>3,957,340   | 5<br>1<br>27<br>57                            | 172,102<br>30,000<br>1,892,745<br>3,957,340  | 6<br>5<br>1<br>27<br>56                  | 123,247<br>30,000<br>1,886,001<br>4,054,327              |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County Wayne County Water and Sewer Authority   | 1<br>5<br>5<br>1<br>27                  | 212,773<br>157,088<br>60,715<br>1,804,744                                    | 7<br>5<br>1<br>25                             | 396,511<br>172,192<br>60,715<br>1,856,950                           | 5<br>1<br>25                             | 168,915<br>30,000<br>1,889,884  | 5<br>1<br>27<br>57<br>32                      | 172,102<br>30,000<br>1,892,745<br>3,957,340<br>1,090,332                                   | 6<br>5<br>1<br>27                        | 123,247<br>30,000<br>1,886,001                           |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County Wayne County Water and Sewer Authority White Plains Urban Renewal Agency   | 1<br>5<br>5<br>1<br>27<br>60<br>25      | 212,773<br>157,088<br>60,715<br>1,804,744<br>3,575,343<br>935,366            | 7<br>5<br>1<br>25<br>58<br>29                 | 396,511<br>172,192<br>60,715<br>1,856,950<br>3,934,966<br>1,046,865 | 5<br>1<br>25<br>57<br>31                 | 168,915<br>30,000<br>1,889,884<br>3,957,340<br>1,079,107                              | 5<br>1<br>27<br>57<br>32<br>3                 | 172,102<br>30,000<br>1,892,745<br>3,957,340<br>1,090,332                                   | 6<br>5<br>1<br>27<br>56                  | 123,247<br>30,000<br>1,886,001<br>4,054,327              |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County Wayne County Water and Sewer Authority White Plains Urban Renewal Agency Wilton Water and Sewer Authority                                      | 1<br>5<br>5<br>1<br>27<br>60            | 212,773<br>157,088<br>60,715<br>1,804,744<br>3,575,343                       | 7<br>5<br>1<br>25<br>58<br>29                 | 396,511<br>172,192<br>60,715<br>1,856,950<br>3,934,966              | 5<br>1<br>25<br>57<br>31                 | 168,915<br>30,000<br>1,889,884<br>3,957,340<br>1,079,107                              | 5<br>1<br>27<br>57<br>32<br>3<br>5            | 172,102<br>30,000<br>1,892,745<br>3,957,340<br>1,090,332                                   | 6<br>5<br>1<br>27<br>56<br>31            | 123,247<br>30,000<br>1,886,001<br>4,054,327              |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County Wayne County Water and Sewer Authority White Plains Urban Renewal Agency Wilton Water and Sewer Authority Yonkers Community Development Agency | 1<br>5<br>5<br>1<br>27<br>60<br>25      | 212,773<br>157,088<br>60,715<br>1,804,744<br>3,575,343<br>935,366            | 7<br>5<br>1<br>25<br>58<br>29<br>5<br>7       | 396,511<br>172,192<br>60,715<br>1,856,950<br>3,934,966<br>1,046,865 | 5<br>1<br>25<br>57<br>31<br>5<br>7       | 168,915<br>30,000<br>1,889,884<br>3,957,340<br>1,079,107                              | 5<br>1<br>27<br>57<br>32<br>3<br>5<br>7       | 172,102<br>30,000<br>1,892,745<br>3,957,340<br>1,090,332<br>                               | 6<br>5<br>1<br>27<br>56<br>31            | 123,247<br>30,000<br>1,886,001<br>4,054,327<br>1,150,302 |
| Victor Urban Renewal Agency Village of Elmira Heights Urban Renewal Agency Village of Fairport Urban Renewal Agency Village of Patchogue Community Development Agency Village of Rockville Centre Community Development Agency Water Authority of Great Neck North Water Authority of Western Nassau County Wayne County Water and Sewer Authority White Plains Urban Renewal Agency Wilton Water and Sewer Authority                                      | 1<br>5<br>5<br>1<br>27<br>60<br>25<br>5 | 212,773<br>157,088<br>60,715<br>1,804,744<br>3,575,343<br>935,366<br>182,997 | 7<br>5<br>1<br>25<br>58<br>29<br>5<br>7<br>38 | 396,511<br>172,192<br>60,715<br>1,856,950<br>3,934,966<br>1,046,865 | 5<br>1<br>25<br>57<br>31<br>5<br>7<br>37 | 168,915<br>30,000<br>1,889,884<br>3,957,340<br>1,079,107<br>184,568<br>-<br>2,635,108 | 5<br>1<br>27<br>57<br>32<br>3<br>5<br>7<br>37 | 172,102<br>30,000<br>1,892,745<br>3,957,340<br>1,090,332<br>-<br>184,568<br>-<br>2,836,307 | 6<br>5<br>1<br>27<br>56<br>31<br>6<br>42 | 123,247<br>30,000<br>1,886,001<br>4,054,327              |

<sup>\*</sup>Data Reported as of June 5, 2015. Data shown as - indicates an authority reported \$0 in compensation. Fields shaded in grey represent either no staff were reported for the period or the report was not submitted. If an authority has never reported staff, they are not included in the table. Additionally, the staff count may include duplicate staff members as some employees perform work at multiple authorities.



## **Bonus Payments**

New York State law does not expressly prohibit bonus payments to employees of state and local authorities. Compensation for extraordinary performance above the normal job duties of a position is permissible provided the bonus program is consistent with the guidance provided in State Comptroller Opinion #2000-9. This opinion states that specific performance criteria must be established and disclosed prior to the start of the performance evaluation period and before the performance of such activities. Further, there must be a formal performance evaluation process at the end of the rating period to assess whether the specific compensation standards were met and if the employee is eligible for the specified additional compensation.

There were 21 public authorities that reported having a bonus program in 2014. These authorities awarded bonuses to 1,962 staff, of which 57 received bonuses of \$10,000 or more.

Authority Staff Receiving Bonus Payments >= \$10,000 in FYE 2014\*

| Description | Authority Name                                      | Title   | Employee   | Bonus  |
|-------------|---|---|------------|--------|
| -           | -   |   | Total      | Amount |
|             |   |   | Comp. (\$) |        |
| State       | Erie County Medical Center Corporation              | Anesthesiologist ECMC MC                                      | 496,853    |        |
|             |   | Anesthesiologist ECMC MC                                      | 471,615    |        |
|             |   | Anesthesiologist ECMC MC                                      | 479,891    | 46,600 |
|             |   | Anesthesiologist ECMC MC                                      | 471,583    | 46,600 |
|             |   | Anesthesiologist ECMC MC                                      | 471,583    | 46,600 |
|             |   | Anesthesiologist ECMC MC                                      | 471,615    | 46,600 |
|             |   | Anesthesiologist ECMC MC                                      | 477,646    | 36,200 |
|             |   | Anesthesiologist RPT MC                                       | 306,573    | 29,125 |
|             |   | Clinical Director RPT   | 302,761    | 25,000 |
|             |   | VP Human Resources ECMCC                                      | 202,387    | 24,000 |
|             |   | Anesthesiologist RPT MC                                       | 244,148    | -,     |
|             |   | Clinical Director Medicine                                    | 262,196    | 13,145 |
|             |   | Director Pharmacy   | 159,867    | 10,000 |
|             | New York State Thruway Authority                    | Project Direct New NY Bridge                                  | 411,682    | 50,000 |
|             | Rochester-Genesee Regional Transportation Authority | Chief Executive Officer                                       | 237,946    | 32,603 |
|             |   | Chief Operating Officer                                       | 191,795    | 25,751 |
|             |   | Chief People and Brand Officer                                | 190,833    | 25,732 |
|             |   | Chief Information Officer                                     | 166,326    | 22,225 |
|             |   | Chief Financial Officer                                       | 167,034    | 18,830 |
|             | Vice President of Finance                           | 130,167   | 14,265     |        |
|             |   | Vice President of Maintenance                                 | 128,026    |        |
|             |   | Vice President of Purchasing and Grants                       | 121,224    |        |
|             |   | Vice President of Research and Development                    | 125,185    |        |
|             |   | Director of Engineering                                       | 144,437    |        |
|             | Roswell Park Cancer Institute Corporation           | President & CEO   | 767,747    |        |
|             |   | Sr Vice President, Translational Research, Chair, Urology     | 672,438    | ,      |
|             |   | Chair, Health Behavior  | 262,172    |        |
|             |   | Assistant Member (Epidemiology and Prevention)                | 127,548    |        |
|             |   | Assistant Member (Epidemiology and Prevention)                | 157,022    |        |
|             |   | Associate Member (Genetics)                                   | 152,554    |        |
|             |   | Associate Member (Epidemiology and Prevention)                | 157,157    | 28,026 |
|             |   | Deputy Director, Chair, Pharmacology & Therapeutics           | 547,866    |        |
|             |   | Distinguished Member, Molecular & Cellular Biology            | 182,095    |        |
|             |   | Sr Vice President, Clinical Research, Chair, Dept of Medicine | 638,620    |        |
|             |   | Staff Physician (Gastrointestinal Surgery)                    | 358,682    |        |
|             |   | Associate Member (Clinical Research)                          | 144,015    |        |
|             |   | Assistant Member (Epidemiology and Prevention)                | 110,494    |        |
|             |   | Chief Financial Officer                                       | 391,617    |        |
|             |   | Assistant Member (Epidemiology and Prevention)                | 111,414    |        |
|             |   | Distinguished Member, Clinical Research                       | 225,512    |        |
|             |   | Chief, Institute Operations Officer, General Counsel          | 360,561    | 16,710 |
| 1           |   | Associate Member (Pharmacology & Therapeutics)                | 144,269    |        |
|             |   | Staff Physician (Medical Oncology)                            | 225,435    |        |
|             |   | Chief, Clinical Operations Officer                            | 341,553    | 14,929 |



#### Authority Staff Receiving Bonus Payments >= \$10,000 in FYE 2014\*

| Description | Authority Name                              | Title   | Employee   | Bonus   |
|-------------|---|---|------------|---------|
|             |   |   | Total      | Amount  |
|             |   |   | Comp. (\$) | (\$)    |
| State       | Roswell Park Cancer Institute Corporation   | Member (Immunology)   | 169,968    | 11,932  |
|             |   | Chief Nursing Officer   | 252,683    | 11,834  |
|             |   | VP, Corporate Ethics & Research Subject Protection & HIPAA Compliance Officer | 245,149    | 11,500  |
|             |   | VP, Marketing & Public Affairs  | 260,306    | 10,798  |
|             |   | Member (Genetics)   | 170,075    | 10,515  |
|             |   | Medical Director  | 452,790    | 10,000  |
|             |   | Chair, Gynecological Oncology, Director, Center for Immunology                | 618,560    | 10,000  |
|             | Westchester County Health Care Corporation  | President & CEO   | 1,854,993  | 349,887 |
|             |   | Sr. EVP & CFO/COO   | 1,109,384  | 180,209 |
| Local - IDA | Erie County Industrial Development Agency   | Business Development Officer  | 120,914    | 39,502  |
| Local - LDC | Griffiss Utility Services Corporation       | President/Chief Executive Officer   | 211,892    | 33,500  |
|             | New York City Energy Efficiency Corporation | Director of Business Development and Finance                                  | 180,400    | 18,000  |
|             |   | Director of Legal Affairs & Finance   | 175,223    | 17,500  |

<sup>\*</sup> Data as of June 5, 2015.

#### **Procurement Practices**

Public authorities are required to report in PARIS all procurement transactions made during the year that have an actual or estimated cumulative value of \$5,000 or more. While only required by law for certain procurements, it is important that public authorities seek competition when procuring goods or services to assure that goods or services of desired quality are procured in the most economic manner.

The table below displays the expended amounts reported by state authorities during 2014. State authorities reported spending a total of more than \$7.2 billion in procurement contracts during the 2014 reporting year. This is an \$897 million increase from the total amount reported by state authorities in 2010.

Approximately 65.4 percent of the total reported by state authorities for 2014 was spent on contracts awarded through a competitive process by the authority. The remaining amounts expended by state authorities on procurement contracts was either through non-competitive bid (26.1 percent), non-contract procurements/purchase orders (6.2 percent), or were purchased under state contract (2.3 percent). Overall, these numbers illustrate that the majority of the amount expended by state authorities in 2014 was awarded through a competitive bidding process. However, this is not the case for all state authorities and several authorities, including Long Island Power Authority and Westchester County Health Care Corporation, reported expending higher amounts on contracts awarded through noncompetitive procurement processes than contracts awarded through competitive bids.

State Authority Contracts 2014\*

| Authority Name   | Authority   | -               | Non Contract |            | Total        |
|--|-------------|-----------------|--------------|------------|--------------|
|  | Contract -  | Contract - Non- | Procurement/ | Under      | Procurements |
|  | Competitive | Competitive Bid | Purchase     | State      | (\$)         |
|  | Bid (\$)    | (\$)            | Order (\$)   | Contract   |              |
|  |             |                 |              | (\$)       |              |
| Agriculture and New York State Horse Breeding Development Fund | 44,407      | 28,600          | 30,615       | 265,375    | 368,997      |
| Albany Convention Center Authority                             | 3,645,120   | 67,692          | 0            | 0          | 3,712,812    |
| Battery Park City Authority                                    | 15,575,223  | 4,004,039       | 31,228,189   | 1,504,167  | 52,311,618   |
| Buffalo Fiscal Stability Authority                             | 28,000      | 78,641          | 0            | 0          | 106,641      |
| Capital District Transportation Authority                      | 32,981,188  | 7,212,436       | 1,291,928    | 1,115,309  | 42,600,861   |
| Central New York Regional Transportation Authority             | 11,189,603  | 4,006,251       | 3,254,951    | 1,596,357  | 20,047,162   |
| Development Authority of the North Country                     | 72,811      | 1,043,805       | 0            | 0          | 1,116,615    |
| Dormitory Authority of the State of New York                   | 795,985,336 | 23,633,468      | 0            | 26,305,944 | 845,924,748  |
| Environmental Facilities Corporation                           | 6,180,572   | 134,791         | 543,743      | 194,518    | 7,053,624    |
| Erie County Fiscal Stability Authority                         | 18,995      | 0               | 17,655       | 0          | 36,650       |
| Erie County Medical Center Corporation                         | 135,649,266 | 11,571,815      | 73,817,223   | 5,587,566  | 226,625,870  |
| Homeless Housing Assistance Corporation                        | 17,600      | 2,128,335       | 0            | 0          | 2,145,935    |



| Authority Name   | Authority              | Authority       | Non Contract      | Purchased       | Total         |
|--|------------------------|-----------------|-------------------|-----------------|---------------|
|  | Contract -             | Contract - Non- | Procurement/      | Under           | Procurements  |
|  | Competitive            | Competitive Bid | Purchase          | State           | (\$)          |
|  | Bid (\$)               | (\$)            | Order (\$)        | Contract        | (4)           |
|  | Βια (ψ)                | (Ψ)             | <b>Ο</b> Γασί (ψ) | (\$)            |               |
| Housing Trust Fund Corporation   | 45,600,679             | 54,848,622      | 627,250           | 3,595,959       | 104,672,511   |
| Hudson River Park Trust  | 38,104,360             | 2,000,004       | 027,250           | 3,595,959       | , ,           |
| Hudson River-Black River Regulating District   | 38,104,360             | 2,000,004       | 0                 | 0               | , ,           |
| Long Island Power Authority  | 616,464,982            | 1,001,870,284   | 899,965           | 688,316         | ,             |
| _ `  |                        | 176,069,307     | 55,713,980        | ,               | 1,420,216,758 |
| Metropolitan Transportation Authority  Municipal Assistance Corporation for the City of Troy | 1,132,641,994<br>5.045 | 27,642          | 10,558            | 55,791,477<br>0 |               |
| Nassau County Interim Finance Authority  | 2,256,461              | 9,293,710       | 173,989           | V               | 11,947,690    |
| Natural Heritage Trust   | 971,666                |                 | 567,783           |                 | 2,149,230     |
| Nelson A. Rockefeller Empire State Plaza Performing Arts Center Operating Corp               | 11,200                 |                 | 518,156           |                 |               |
| New York Convention Center Operating Corporation   | 10,362,598             | 10,350,877      | 28,928,855        | 2,291,025       |               |
| New York Job Development Authority   | 51.166                 | 10,330,677      | 23,926,633        | 2,291,025       | 75.123        |
| New York Local Government Assistance Corporation   | 26,714,399             | 175,365         | 28,500            | 0               | -, -          |
| New York State Affordable Housing Corporation  | 12,500                 | 9,406           | 20,300            | 0               | 21,906        |
| New York State Bridge Authority  | 55,535,660             | 2,450,579       | 339,030           | 6,936,507       | 65,261,776    |
| New York State Energy Research and Development Authority                                     | 387,232,114            | 86,659,021      | 0                 | 0,000,007       |               |
| New York State Housing Finance Agency  | 4.292.718              | 246.406         | 363.613           | 321.240         | 5.223.977     |
| New York State Olympic Regional Development Authority  | 8,441,806              | 2.726.205       | 3,972,190         | - , -           | 18,100,648    |
| New York State Thoroughbred Breeding Development Fund  | 16,931                 | 678,439         | 328,106           | 0               | , ,           |
| New York State Thruway Authority   | 99,576,170             | 6,071,590       | 0                 | 30,089,772      | 135,737,532   |
| New York State Urban Development Corporation   | 211,085,020            | 248,824,909     | 229,120,878       | 590,637         | 689,621,444   |
| Niagara Frontier Transportation Authority  | 38,841,725             | 939,729         | 2,643,950         | 1,637,924       | 44,063,328    |
| Ogdensburg Bridge and Port Authority   | 261,301                | 18,207          | 1,031,037         | 198,601         | 1,509,146     |
| Power Authority of the State of New York   | 805,074,544            | 50,206,277      | 2,814,635         | 14,927,897      | 873,023,353   |
| Rochester-Genesee Regional Transportation Authority  | 61,227,446             | 936,531         | 4,522,029         | 2,799,250       | 69,485,256    |
| Roosevelt Island Operating Corporation   | 7,978,654              | 913,858         | 1,320,882         | 0               | 10,213,395    |
| Roswell Park Cancer Institute Corporation  | 109,121,054            | 31,202,098      | 0                 | 4,174,013       | 144,497,164   |
| State of New York Mortgage Agency  | 2,470,241              | 945,041         | 1,505,278         | 0               | 4,920,560     |
| State of New York Municipal Bond Bank Agency   | 20,370                 | 0               | 0                 | 0               | 20,370        |
| Tobacco Settlement Financing Corporation   | 841,997                | 233,106         | 0                 | 0               | 1,075,103     |
| United Nations Development Corporation   | 14,237,223             | 4,303,833       | 2,428,728         | 3,361,712       | 24,331,496    |
| Westchester County Health Care Corporation   | 86,783,103             | 156,645,391     | 0                 | 14,400          | 243,442,894   |
| Total  | 4,767,940,426          | 1,902,723,521   | 448,067,653       | 167,854,243     | 7,286,585,843 |

<sup>\*</sup> Data reported as of June 5, 2015.

Local authorities reported spending \$3 billion in procurement contracts during the 2014 reporting year. The majority of the expended amount (56.7 percent) was for contracts awarded through a competitive bidding process. The remaining procurements were either for contracts awarded without a competitive selection process (33.5 percent), non-contract procurements/purchase orders (6.6 percent), or purchases under state contract (3.2 percent). Between 2010 and 2014 the total amount expended by local authorities in procurement contracts increased from \$732 million to \$3 billion. However, this increase is mostly due to more local authorities reporting procurement contract information.

Local Authority Contracts 2014\*

| Authority Name   | Authority   | Authority       | Non Contract | Purchased     | Total          |
|--|-------------|-----------------|--------------|---------------|----------------|
|  | Contract -  | Contract - Non- | Procurement/ | Under State   | Contracts (\$) |
|  | Competitive | Competitive     | Purchase     | Contract (\$) |                |
|  | Bid (\$)    | Bid (\$)        | Order (\$)   |               |                |
|  |             |                 |              |               |                |
| Albany County Airport Authority  | 26,214,553  | 2,876,580       | 2,021,045    | 1,253,400     | 32,365,578     |
| Albany Parking Authority   | 196,346     | 55,048          | 657,088      | 0             | 908,482        |
| Albany Port District Commission  | 9,063,976   | 118,413         | 790,638      | 733,651       | 10,706,677     |
| Buffalo Municipal Water Finance Authority  | 25,225      | 0               | 101,915      | 0             | 127,140        |
| Buffalo Sewer Authority  | 24,614,480  | 1,491,497       | 7,243,753    | 721,472       | 34,071,201     |
| Buffalo Urban Renewal Agency   | 0           | 0               | 5,216,642    | 0             | 5,216,642      |
| Buffalo Water Board  | 6, 965, 986 | 0               | 3,653,508    | 0             | 10,619,494     |
| Cayuga County Water and Sewer Authority  | 579,064     | 443,002         | 670,132      | 0             | 1,692,197      |
| Central New York Regional Market Authority   | 696,801     | 11,900          | 14,699       | 0             | 723,400        |
| Chautauqua, Cattaraugus, Allegany and Steuben Southern Tier Extension Railroad Authority | 0           | 171,432         | 0            | 0             | 171,432        |
| Clifton Park Water Authority   | 93,849      | 1,563,493       | 859,023      | 97,175        | 2,613,541      |



| Authority Name   | Authority       | Authority       | Non Contract  | Purchased     | Total                  |
|--|-----------------|-----------------|---------------|---------------|------------------------|
| Authority Name   | Authority       | Authority       |               |               |                        |
|  | Contract -      | Contract - Non- |               | Under State   | Contracts (\$)         |
|  | Competitive     | Competitive     | Purchase      | Contract (\$) |                        |
|  | Bid (\$)        | Bid (\$)        | Order (\$)    |               |                        |
| Dutchess County Resource Recovery Agency                                     | 2,135,918       |                 | 1,042,217     | 281,162       | 3,459,297              |
| Dutchess County Water and Wastewater Authority                               | 2,238,317       |                 | 753,793       | 33,837        | 3,285,766              |
| Erie County Water Authority  | 26,502,304      | 1,926,264       | 1,886,817     | 5,967,760     | 36,283,146             |
| Franklin County Solid Waste Management Authority                             | 2,037,152       | 0               | 9,114,439     | 0             | 11,151,591             |
| Genesee Valley Regional Market Authority                                     | 1,066,926       | 280,758         | 233,806       | 14,100        | 1,595,589              |
| Glen Cove Community Development Agency                                       | 6,500           | 34,219          | 0             | 0             | 40,719                 |
| Gloversville Community Development Agency                                    | 0               | 26,677          | 0             | 0             | 26,677                 |
| Green Island Power Authority   | 0               | 0               | 1,731,787     | 0             | 1,731,787              |
| Islip Resource Recovery Authority  | 1,409,457       | 18,389,906      | 246,441       | 0             | 20,045,804             |
| Livingston County Water and Sewer Authority                                  | 147,757         | 350,757         | 1,832,502     | 73,181        | 2,404,197              |
| Monroe County Airport Authority  | 849,310         | 15,767,116      | 156,609       | 0             | 16,773,035             |
| Monroe County Water Authority  | 35,337,694      | 3,456,426       | 2,739,041     | 2,722,738     | 44,255,899             |
| Nassau County Bridge Authority   | 938,118         | 72,669          | 68,378        | 33,535        | 1,112,701              |
| New York City Educational Construction Fund                                  | 110,625         | 0               | 331,618       | 0             | 442,243                |
| New York City Health and Hospitals Corporation                               | 775,377,026     | 956,795,203     | 116,521,209   | 69,276,508    | 1,917,969,946          |
| New York City Housing Development Corporation                                | 3,868,219       | 3,982,952       | 181,030       | 527,419       | 8,559,620              |
| New York City Municipal Water Finance Authority                              | 32,849,303      | 0               | 0             | 0             | 32,849,303             |
| New York City School Construction Authority                                  | 422,853,318     | 0               | 0             | 0             | 422,853,318            |
| New York City Transitional Finance Authority                                 | 32,408,964      | 0               | 0             | 0             | 32,408,964             |
| New York City Water Board  | 23,396,561      | 80,461          | 82,160        | 0             | 23,559,182             |
| Niagara Falls Urban Renewal Agency   | 0               |                 | 0             | 0             | 12,500                 |
| Niagara Falls Water Board  | 2,937,585       |                 | 756,241       | 19,286        | 5,466,300              |
| Nyack Parking Authority  | 101,436         |                 | 0             | 0             | 1,229,090              |
| Oneida-Herkimer Solid Waste Management Authority                             | 9,138,873       |                 | 3,335,705     | 2,415,593     | 16,934,977             |
| Onondaga County Resource Recovery Agency                                     | 2,910,556       |                 | 0,000,000     | 0             | 4,014,797              |
| Onondaga County Water Authority  | 10,557,616      |                 | 1,351,526     | 1,339,199     | 26,730,157             |
| Orange County Water Authority  | 175,423         | 26,300          | 0             | 0             | 201,723                |
| Rensselaer County Water and Sewer Authority                                  | 839,593         | ,               | 10,554        | 0             | 1,240,143              |
| Rockland County Solid Waste Management Authority                             | 185,656,262     | 2,827,169       | 748,276       | 3,415,639     | 192,647,345            |
| Saratoga County Water Authority  | 971,420         | 1,204,695       | 125,989       | 29,001        | 2,331,106              |
| Schenectady Metroplex Development Authority                                  | 4,809,974       | 1,138,148       | 549,865       | 135,834       | 6,633,821              |
| Suffolk County Judicial Facilities Agency                                    | 9,800           |                 | 0.0,000       | 0             | 39,800                 |
| Suffolk County Water Authority   | 74,181,988      |                 | 27,325,611    | 3,892,884     | 105,400,483            |
| Syracuse Regional Airport Authority  | 2,492,863       |                 |               | 4,770,340     | 9,321,934              |
| Town of Islip Community Development Agency                                   | 3,097,402       |                 | 9,705         | 0             | 3,107,107              |
| Town of North Hempstead Community Development Agency                         | 144,490         |                 | 14,166        | 0             | 282,488                |
| Trust for Cultural Resources of the City of New York                         | 75,000          |                 | 129,595       | 0             | 514,595                |
| Trust for Cultural Resources of the County of Onondaga                       | 4,900           |                 | 123,330       | 0             | 39,010                 |
| Ulster County Resource Recovery Agency                                       | 7,551,667       | 877,478         | 717,714       | 24,671        | 9,171,530              |
| Upper Mohawk Valley Regional Water Board                                     | 7,208,547       | 296,418         | 3,696,996     | 253,248       | 11,455,208             |
| Utica Urban Renewal Agency   | 41,807          | 17,723          | 3,090,990     | 255,240       | 59,531                 |
| Village of Elmira Heights Urban Renewal Agency                               | 30,741          | 0               | 0             | 0             | 30,741                 |
| Village of Fairport Urban Renewal Agency                                     | 15,696          |                 | 0             | 0             | 15,696                 |
| Village of Patchogue Community Development Agency                            | 111,125         |                 |               |               | 123,586                |
| Village of Rockville Centre Community Development Agency                     | 246,455         |                 |               |               | 246,455                |
|  | 2,502,496       |                 | 2,008,025     | 1,025,196     |                        |
| Water Authority of Great Neck North Water Authority of Western Nassau County | 6,246,370       |                 | 2,008,025     | 1,025,196     | 5,969,472<br>6,844,372 |
| Wayne County Water and Sewer Authority                                       |                 |                 | 2 242 224     | 020 500       | 6,844,372<br>4,161,469 |
| White Plains Urban Renewal Agency  | 708,572         |                 | 3,213,394     | 239,503       |                        |
|  | 14,464          |                 | 0 000         | 0             | 14,464                 |
| Yonkers Community Development Agency   | 98,114          |                 |               | 0             | 104,714                |
| Yonkers Parking Authority  | 254,774         |                 |               | 929,825       | 1,464,085              |
| Total  | \$1,755,119,758 | \$1,036,024,757 | \$204,462,595 | \$100,226,156 | \$3,095,833,267        |

<sup>\*</sup>Data reported as of June 5, 2015.

# **Industrial Development Agencies Data Reporting 2010 - 2014**

Pursuant to Section 858 of the General Municipal Law, industrial development agencies (IDAs) are established to promote, develop encourage and assist in the acquisition, construction, reconstruction, improvement, maintenance, equipping and furnishing of industrial, manufacturing, warehousing,



commercial, research and recreation facilities. An IDA may engage in such activity for the purpose of advancing employment opportunities, attracting new business or retaining existing employers, and promoting the general prosperity and economic welfare of the State's residents. In furtherance of this purpose, an IDA may acquire, improve, construct, lease and dispose of real property, borrow money and issue debt, enter into contracts, and provide financial assistance to eligible projects in the form of proceeds from bonds issued by the agency or exemptions from sales, mortgage recording, and property taxes. IDAs are primarily funded through fees assessed on projects, or through interest earnings.

There are 109 active IDAs. Every county of the State has authorized the formation of an IDA, (a single IDA was created to serve Warren and Washington counties, and a single IDA serves the five counties that comprise New York City). There are also 52 additional IDAs that exist at the sub-county level.

## **IDA Projects and Private Sector Employment**

Based on United States Department of Labor statistics, the average annual private sector jobs in New York State increased by 556,584 between 2010 and 2014. This is an 8.2 percent increase in private sector jobs which is 2 percent higher than reported between 2009 and 2013. New York City accounts for 391,049 or 70.2 percent of the total increase in private employment. Other counties that experienced above average private sector job growth were Chenango, Saratoga, Columbia, and Orange counties.

IDAs approved a total of 1,580 projects for the 2010-2014 period. This is 16.2 percent more projects than the number approved between 2009 and 2013. The highest number of IDA projects were approved in Monroe County (234), while no projects were approved in five counties (Fulton, Hamilton, Franklin, Delaware, and Tioga) during this time period.

The following table suggests that there is little correlation between a county's change in private sector employment totals between 2010 and 2014 and the number of projects approved by an IDA in the county. For instance, some counties with a high number of IDA projects approved (e.g. Monroe, Genesee, Oneida, Onondaga) experienced small increases or even decreases in private sector employment.

Change in Private Sector Employment By County 2010 - 2014

| County      | 2010 Avg Annual<br>Private Sector<br>Employment | 2014 Avg Annual<br>Private Sector<br>Employment Prelim | Change | Percent<br>Change | IDA Projects<br>Approved<br>2010-2014* |
|-------------|---|--|--------|-------------------|--|
| Chenango    | 11,504  | 13,369   | 1,865  | 16.21%            | 4                                      |
| Saratoga    | 60,958  | 68,731   | 7,773  | 12.75%            | 9                                      |
| Columbia    | 15,151  | 16,919   | 1,768  | 11.67%            | 4                                      |
| Orange      | 100,831   | 109,927  | 9,096  | 9.02%             | 16                                     |
| Rockland    | 90,621  | 97,997   | 7,376  | 8.14%             | 23                                     |
| Suffolk     | 496,003   | 535,379  | 39,376 | 7.94%             | 152                                    |
| Niagara     | 54,869  | 58,836   | 3,967  | 7.23%             | 68                                     |
| Ontario     | 40,822  | 43,744   | 2,922  | 7.16%             | 17                                     |
| Albany      | 154,201   | 164,226  | 10,025 | 6.50%             | 39                                     |
| Wyoming     | 9,178   | 9,743  | 565    | 6.16%             | 15                                     |
| Cortland    | 13,528  | 14,285   | 757    | 5.60%             | 8                                      |
| Nassau      | 499,235   | 527,097  | 27,862 | 5.58%             | 199                                    |
| Westchester | 335,325   | 353,799  | 18,474 | 5.51%             | 79                                     |
| Herkimer    | 11,853  | 12,462   | 609    | 5.14%             | 12                                     |



| County                 | Private Sector   | 2014 Avg Annual<br>Private Sector | Change  | Percent<br>Change | IDA Projects<br>Approved |  |
|------------------------|------------------|-----------------------------------|---------|-------------------|--------------------------|--|
|                        | Employment       | Employment Prelim                 |         |                   | 2010-2014*               |  |
| Schuyler               | 3,540            | 3,716                             | 176     | 4.97%             | 4                        |  |
| Livingston             | 13,107           | 13,695                            | 588     | 4.49%             | 15                       |  |
| Madison                | 16,248           | 16,964                            | 716     | 4.41%             | 3                        |  |
| Putnam                 | 19,918           | 20,781                            | 863     | 4.33%             | 2                        |  |
| Steuben                | 28,232           | 29,381                            | 1,149   | 4.07%             | 25                       |  |
| Cayuga                 | 19,845           | 20,623                            | 778     | 3.92%             | 10                       |  |
| Erie                   | 371,731          | 386,257                           | 14,526  | 3.91%             | 96                       |  |
| Seneca                 | 8,008            | 8,311                             | 303     | 3.78%             | 21                       |  |
| Essex                  | 9,969            | 10,341                            | 372     | 3.73%             | 3                        |  |
| Ulster                 | 44,065           | 45,462                            | 1,397   | 3.17%             | 8                        |  |
| Monroe                 | 319,092          | 328,763                           | 9,671   | 3.03%             | 234                      |  |
| Warren & Washington    | 42,584           | 43,825                            | 1,241   | 2.91%             | 12                       |  |
| Yates                  | 5,588            | 5,750                             | 162     | 2.90%             | 7                        |  |
| Fulton                 | 13,002           | 13,329                            | 327     | 2.51%             | 0                        |  |
| Schenectady            | 51,274           | 52,481                            | 1,207   | 2.35%             | 15                       |  |
| Hamilton               | 988              | 1,009                             | 21      | 2.13%             | 0                        |  |
| Genesee                | 17,321           | 17,684                            | 363     | 2.10%             | 54                       |  |
| Oswego                 | 23,779           | 24,238                            | 459     | 1.93%             | 6                        |  |
| Wayne                  | 20,883           | 21,233                            | 350     | 1.68%             | 21                       |  |
| Otsego                 | 18,806           | 19,113                            |         | 1.63%             | 2                        |  |
| Dutchess               | 87,963           | 89,390                            | 1,427   | 1.62%             | 11                       |  |
| Allegany               | 9,663            | 9,819                             |         | 1.61%             | 2                        |  |
| Clinton                | 24,875           | 25,256                            | 381     | 1.53%             | 1                        |  |
| Onondaga               | 199,159          | 202,044                           | 2,885   | 1.45%             | 44                       |  |
| Montgomery             | 15,580           | 15,804                            | 224     | 1.44%             | 3                        |  |
| Franklin               | 10,223           | 10,312                            | 89      | 0.87%             | 0                        |  |
| Sullivan               | 18,912           | 18,997                            | 85      | 0.45%             | 12                       |  |
| Chemung                | 30,615           | 30,696                            | 81      | 0.26%             | 10                       |  |
| Greene                 | 10,008           | 10,008                            | 0       | 0.00%             | 31                       |  |
| Tompkins               | 42,625           | 42,513                            | (112)   | -0.26%            | 10                       |  |
| Cattaraugus            | 20,236           | 20,123                            | . ,     | -0.56%            | 20                       |  |
| St. Lawrence           | 24,961           | 24,800                            | ` '     | -0.65%            | 18                       |  |
| Orleans                | 8,791            | 8,697                             | (94)    | -1.07%            | 6                        |  |
| Jefferson              | 30,254           | 29,892                            | (362)   | -1.20%            | 12                       |  |
| Lewis                  | 4,218            |                                   |         |                   | 2                        |  |
| Broome                 | 70,412           | 69,357                            | (1,055) | -1.50%            | 9                        |  |
| Rensselaer             | 40,495           | 39,760                            | , , ,   | -1.82%            | 15                       |  |
| Oneida                 | 79,404           | -                                 | , ,     | -2.59%            | 36                       |  |
| Schoharie              | 5,896            | 5,736                             |         | -2.71%            | 2                        |  |
| Delaware               | 10,924           |                                   |         | -3.09%            | 0                        |  |
| Chautauqua             | 42,147           | 40,729                            |         | -3.36%            | 19                       |  |
| Tioga                  | 10,624           | 10,086                            |         | -5.06%            | 0                        |  |
| New York City          | 3,042,567        | 3,433,616                         |         | 12.85%            | 134                      |  |
| Outside NVC            | 2 740 044        | 2 005 570                         | 165 525 | / /20/            | 1 1/16                   |  |
| Outside NYC            | 3,740,044        | 3,905,579                         |         | 4.43%             | 1,446                    |  |
| New York State         | 6,782,611        | 7,339,195                         | 556,584 | 8.21%             | 1,580                    |  |
| Private Employers      | 552,510          | 580,077                           | 27,567  | 4.99%             |                          |  |
|                        |                  |                                   |         |                   |                          |  |
| Source: U.S. Bureau of | Labor Statistics |                                   |         |                   |                          |  |

If an IDA did not submit their report for a particular year, the data is for the years that reports were submitted and excludes the year the report was not submitted.



## **New IDA Projects**

IDAs reported approving 305 projects in 2014 that received a total of \$52.3 million in first year net exemptions. The expected number of jobs to be created over the life cycle of these projects is 20,888, an average of 68 jobs per project. The New York City IDA accounts for 12,236 or 58.6 percent of these job creation expectations. First year net tax exemptions averaged \$171,574 per project, an average of \$2,503 per expected job to be created.

New IDA Projects for FYE 2014 by IDA\*

|                          |          |                                       |             | FYE 2014 by |              |             | 1                |          |
|--------------------------|----------|---------------------------------------|-------------|-------------|--------------|-------------|------------------|----------|
| Authority Name           | New      |                                       | Local Sales | 0 0         | Total        | Total PILOT |                  | Estimate |
|                          | Projects | Tax                                   | Tax         | Recording   | Property Tax | Payment     | Exemptions       | Jobs     |
|                          |          | Exemptions                            | Exemptions  | Tax         | Exemptions   | Made        |                  | Created  |
|                          |          |                                       |             | Exemptions  |              |             |                  |          |
| Albany City IDA          | 9        | 1,264,144                             | -           | 609,644     | 30,843       | 30,843      | 1,233,301        | 261      |
| Albany County IDA        | 1        | 12,000                                | 12,000      | 70,000      | -            | -           | 94,000           | 19       |
| Amherst IDA              | 2        | -                                     | -           | 73,388      | -            | -           | 73,388           | 7        |
| Babylon IDA              | 15       | 16,532                                | 19,061      | 209,616     | -            | -           | 245,209          | 293      |
| Brookhaven IDA           | 3        | 90,644                                | 105,565     | -           | -            | -           | 196,209          | 70       |
| Broome IDA               | 2        | -                                     | -           | -           | 401,490      | 662,453     | (260,963)        | 31       |
| Cattaraugus IDA          | 4        | 119,937                               | 119,937     | 8,125       | 32,669       | 32,669      | 248,000          | 13       |
| Cayuga IDA               | 3        | 14,428                                | 14,428      | 17,550      | -            | -           | 46,407           | 30       |
| Chautauqua IDA           | 3        | 58,137                                | 109,006     | 106,000     | 2,446        | -           | 275,588          | 11       |
| Chenango IDA             | 1        | 67,160                                | 67,160      | -           | -            | -           | 134,320          | 25       |
| Clinton County IDA       | 1        | 18,715                                | -           | 59,509      | -            | 33,205      | 45,019           | 25       |
| Cohoes IDA               | 2        | 56,844                                | -           | 716,907     | -            | -           | 773,751          | 9        |
| Cortland IDA             | 1        | -                                     | -           | 11,000      | 80,439       | 80,439      | 11,000           | 50       |
| Dutchess County IDA      | 4        | -                                     | -           | -           | 827,638      | 128,000     | 699,638          | 773      |
| Erie County IDA          | 17       | 918,113                               | 1,090,887   | 210,206     | -            | -           | 2,219,207        | 584      |
| Essex County IDA         | 2        | 42,782                                | 42,782      | -           | _            | -           | 85,564           | 51       |
| Genesee County IDA       | 7        | 195,082                               | 195,082     | 93,438      | _            | _           | 483,602          | 73       |
| Glen Cove IDA            | 1        | -                                     | -           | -           | _            | -           | -                | 1        |
| Glens Falls IDA          | 1        | 13,706                                | 10,279      | 25,725      | _            | 39,529      | 10,181           | 3        |
| Hempstead IDA            | 9        | 20.478                                | 23,678      | 148,861     | 12,533,789   | 160,172     | 12,566,634       | 116      |
| Hornell IDA <sup>1</sup> | 2        | 9,280                                 | 9,280       | 140,001     | 19,478       | -           | 38,038           | 15       |
| Islip IDA                | 15       | , , , , , , , , , , , , , , , , , , , |             | 250 502     | 13,470       |             | 477,635          |          |
| <u> </u>                 |          | 105,183                               | 113,949     | 258,503     |              | -           |                  | 457      |
| Lancaster IDA            | 1        | 2,295                                 | 3,474       |             | -            | -           | 5,769            | - 40     |
| Livingston County IDA    | 3        | 12,540                                | 12,540      | 30,000      | -            | -           | 55,080<br>11,500 | 12<br>20 |
| Middletown IDA           | 1        | -                                     | -           | 11,500      | -            | -           | ,                |          |
| Monroe IDA               | 61       | 580,855                               | 580,855     | 856,050     | -            | -           | 2,017,759        | 331      |
| Mount Pleasant IDA       | 1        | -                                     | 13,628,726  | -           | -            | -           | 13,628,726       | 400      |
| Mount Vernon IDA         | 1        | 500,000                               | -           | 91,000      | 72,361       | 13,400      | 649,961          | 30       |
| New Rochelle IDA         | 3        | 79,162                                | 85,579      |             | -            | -           | 164,741          | 27       |
| New York City IDA        | 21       | 312,576                               | 321,452     | 7,438,925   | -            |             | 8,072,953        | 12,236   |
| Newburgh IDA             | 1        | 181                                   | 187         | 12,100      | 12,327       | 12,327      | 12,467           |          |
| Niagara County IDA       | 13       | 58,470                                | 58,470      | 118,284     | 29,091       | 8,197       | 256,118          | 172      |
| Niagara Town IDA         | 1        | -                                     | -           | 63,000      | -            |             | 63,000           | 40       |
| Oneida County IDA        | 9        | 357,797                               | 345,625     | 86,700      | 98,183       | 24,546      | 863,759          | 59       |
| Onondaga County IDA      | 3        | 136,522                               | 136,522     | -           | 309,094      | 312,094     | 270,044          | 171      |
| Ontario County IDA       | 3        | 125,481                               | 109,795     | -           | -            | -           | 235,276          | 43       |
| Orleans County IDA       | 1        | -                                     | -           | -           | 49,702       | -           | 49,702           | 315      |
| Otsego County IDA        | 1        | -                                     | -           | -           | -            | -           | -                | -        |
| Oswego County IDA        | 3        | 48,396                                | 48,396      | -           | -            | -           | 96,792           | 104      |
| Port Chester IDA         | 1        | -                                     | -           | -           | -            | -           | -                | 33       |
| Rensselaer County IDA    | 2        | -                                     | -           | 12,500      | -            | -           | 12,500           | 6        |
| Riverhead IDA            | 2        | 136,931                               | 153,928     | -           | -            | -           | 290,859          | 8        |
| Rockland County IDA      | 5        | 519,201                               | 567,877     | 496,438     | 3,743,392    | 2,708,595   | 2,618,312        | 15       |
| Saratoga County IDA      | 2        | 13,534                                | 10,151      | 33,550      | -            | -           | 57,235           | 11       |
| Schenectady County IDA   | 1        | -                                     | -           | 100,000     | -            | -           | 100,000          | 100      |
| Schuyler County IDA      | 2        | -                                     | -           | -           | -            | -           | -                | -        |
| Seneca County IDA        | 9        | 117,241                               | 2,821       | -           | -            | -           | 120,062          | 71       |
| St. Lawrence County IDA  | 3        | 40,575                                | 40,575      | -           | -            | -           | 81,150           | 67       |
| Steuben County IDA       | 1        | 52,989                                | 52,989      | 93,750      | -            | -           | 199,727          | 2        |
| Suffolk County IDA       | 12       | 157,019                               | 150,862     | 216,590     | -            | -           | 524,471          | 496      |
| Sullivan County IDA      | 3        | -                                     | -           | -           | -            | -           | · -              | 2,076    |
| Syracuse IDA             | 2        | 50,000                                | -           | 166,632     | -            | -           | 216,632          | 63       |
| ,                        |          | ,,,,,,                                |             | ,,          |              |             | -,,,             |          |



| Authority Name                     | New      | State Sales | Local Sales | Mortgage   | Total        | Total PILOT | Net        | Estimate |
|------------------------------------|----------|-------------|-------------|------------|--------------|-------------|------------|----------|
|                                    | Projects | Tax         | Tax         | Recording  | Property Tax | Payment     | Exemptions | Jobs     |
|                                    |          | Exemptions  | Exemptions  | Tax        | Exemptions   | Made        |            | Created  |
|                                    |          |             |             | Exemptions |              |             |            |          |
| Tompkins County IDA                | 6        | 11,641      | 11,641      | 6,307      | -            | -           | 29,588     | 45       |
| Town of Lockport IDA               | 1        | 25,200      | 25,200      | •          | 26,977       | 20,567      | 56,810     | 15       |
| Warren and Washington Counties IDA | 3        | 35,094      | 26,320      | 25,469     | -            | -           | 86,883     | 16       |
| Wayne County IDA                   | 5        | 88,354      | 88,354      | 42,125     | 334,332      | 197,158     | 356,007    | 72       |
| Westchester County IDA             | 13       | 72,784      | 61,712      | 1,486,830  | 100,180      | 100,180     | 1,621,326  | 759      |
| Wyoming County IDA                 | 2        | 23,901      | 23,901      | 48,225     | -            | -           | 96,027     | 10       |
| Yates County IDA                   | 1        | 6,111       | 6,111       | 43,200     | -            | -           | 55,422     | 20       |
| Yonkers IDA                        | 6        | 191,505     | 209,459     | 489,924    | -            | -           | 890,888    | 388      |
| Total:                             | 305      | 5,515,377   | 18,696,616  | 13,977,926 | 18,673,587   | 4,533,531   | 52,329,975 | 20,888   |

<sup>\*</sup>Data Reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015. Data shown as - indicates an authority reported \$0.

## **Current Status of Projects Approved in 2010**

The success of IDA projects in meeting job creation expectations can best be assessed over time. New IDA projects are usually not expected to result in immediate employment changes but new jobs are created over time as project construction is finished and the benefited companies build capacity. For this reason, IDA officials contend that reporting employment change information of projects just a few years after their approval can be misleading. To address this concern, the ABO compiled reported information on all projects that were approved by IDAs in 2010 and remained active in 2014. A total of 212 projects were approved in 2010 and have received \$90.5 million in financial assistance over the past 5 years. This financial assistance was in the form of local, county and school property taxes (47.1 percent), state sales taxes (25.1 percent), local sales taxes (20.9 percent) and mortgage recording taxes (6.9 percent). These projects were expected to create 5,992 new jobs. As reported by the IDAs, these projects saw a net change in employment of 6,995 positions since 2010 – or 1,003 more new jobs than expected when the projects were approved. This is mainly due to two projects that, in combination, reported creating 1,134 more jobs than what were expected to be created. A Target Corporation project in Montgomery County was expected to create no jobs and reported creating 523 jobs and a General Motors project in Erie County was expected to create 263 jobs and reported creating 874 jobs.

Current Status of Active Projects Approved in 2010\*

| Authority Name    | Projects<br>Approved<br>in 2010,<br>Still<br>Active in<br>2014 | Value of Net<br>Exemptions<br>2010-2014(\$) | Jobs to be | Net<br>Employment<br>Change 2010-<br>2014 | Difference Between Jobs Created and Jobs Promised |
|-------------------|--|---|------------|---|---|
| Albany City IDA   | 4  | 1,160,875                                   | 216        | 236                                       | 20  |
| Albany County IDA | 1  | 481,870                                     | 10         | 99  | 89  |
| Amherst IDA       | 7  | 2,693,382                                   | 270        | 468                                       | 198   |
| Auburn IDA        | 1  | -   | 4          | 11  | 7   |
| Babylon IDA       | 10   | 3,668,387                                   | 310        | 727                                       | 417   |
| Brookhaven IDA    | 1  | 187,495                                     | 5          | 30  | 25  |
| Broome IDA        | 2  | 2,914,532                                   | 25         | 6   | (19)  |
| Cayuga IDA        | 1  | 269,343                                     | 26         | 26  | -   |

<sup>&</sup>lt;sup>1</sup> Hornell IDA changed their FYE date in 2014. 2014 data is for 21 months.



|                         | Projects  |               |            |              | Difference |
|-------------------------|-----------|---------------|------------|--------------|------------|
|                         | Approved  |               |            |              | Between    |
|                         | in 2010,  |               | Projected  | Net          | Jobs       |
|                         | Still     | Value of Net  | Jobs to be |              | Created    |
|                         | Active in | Exemptions    | Created by | Change 2010- |            |
| Authority Name          | 2014      | 2010-2014(\$) | Project    | 2014         | Promised   |
| Chautauqua IDA          | 5         | 2,509,887     | 15         | 41           | 26         |
| Chemung IDA             | 1         | 54,984        | 13         | (16)         | (16)       |
| Chenango IDA            | 1         | 2,226,349     | 100        | (10)         | (97)       |
| City of Schenectady IDA | 2         | 3,749,479     | 316        | 248          | (68)       |
| City of Utica IDA       | 3         | 136,637       | 34         | 63           | 29         |
| Clarence IDA            | 5         | 399,018       | 91         | 31           | (60)       |
|                         | 1         | 399,010       | 36         |              | · · · · ·  |
| Colonie IDA             |           | -             |            | 107          | 71         |
| Columbia IDA            | 1         | -             | 18         | 53           | 35         |
| Cortland IDA            | 1         | 798,966       | 25         | 31           | 6          |
| Delaware County IDA     | 1         | (106,448)     | -          | 19           | 19         |
| Dutchess County IDA     | 2         | 988,174       | 238        | 464          | 226        |
| Erie County IDA         | 16        | 4,691,940     | 566        | 776          | 210        |
| Essex County IDA        | 1         | 463,663       | 28         | 39           | 11         |
| Genesee County IDA      | 5         | 804,477       | 6          | (2)          | (8)        |
| Hamburg IDA             | 10        | 816,705       | 125        | 239          | 115        |
| Hempstead IDA           | 2         | 5,969,466     | 440        | 687          | 247        |
| Herkimer IDA            | 1         | (755,324)     | 6          | 6            | -          |
| Hornell IDA             | 1         | 2,528         | 1          | 6            | 5          |
| Islip IDA               | 1         | 563,477       | 52         | 33           | (19)       |
| Lancaster IDA           | 6         | 658,992       | 143        | 96           | (47)       |
| Lewis County IDA        | 2         | 160,847       | 16         | (21)         | (37)       |
| Livingston County IDA   | 1         | 553,201       | 30         | 9            | (21)       |
| Monroe IDA              | 23        | 6,670,506     | 90         | (89)         | (179)      |
| Montgomery County IDA   | 2         | 2,779,564     | 48         | 548          | 500        |
| Mount Vernon IDA        | 1         | 471,391       | 20         | 60           | 40         |
| New York City IDA       | 5         | 1,946,850     | 96         | 80           | (16)       |
| Niagara County IDA      | 8         | 1,243,616     | 137        | 106          | (31)       |
| Niagara Town IDA        | 1         | 19,247        | 3          | 4            | 1          |
| Oneida County IDA       | 5         | 2,173,870     | 100        | (44)         | (144)      |
| Onondaga County IDA     | 3         | 507,531       | 65         | (18)         |            |
| Ontario County IDA      | 3         | 3,606,121     | 26         | 36           | 11         |
| Orange County IDA       | 5         | 930,686       | 436        | 63           | (373)      |
| Orleans County IDA      | 2         | 364,163       | 34         | 15           | (19)       |
| Oswego County IDA       | 3         | 347,611       | 27         | 7            | (20)       |
| Peekskill IDA           | 2         | 2,169,403     | 25         | 163          | 138        |
| Putnam County IDA       | 1         | 116,735       | 15         | 36           | 21         |
| Rensselaer County IDA   | 2         | 3,481,374     | 278        | 85           | (193)      |
| Riverhead IDA           | 2         | 3,559,214     | 123        | 163          | 40         |
| Rockland County IDA     | 3         | 1,613,188     | 24         | 16           | (8)        |
| Saratoga County IDA     | 2         | 455,823       | 11         | (9)          | (20)       |
| •                       | 3         | 443,429       |            | ` '          | ` '        |
| Schenectady County IDA  | 1         |               | 58         | 124          | 66         |
| Schuyler County IDA     |           | 19,892        | 21         | -            | (21)       |
| Seneca County IDA       | 3         | 1,027,710     | 115        | 34           | (81)       |
| Steuben County IDA      | 3         | 4,426,844     | 72         | (10)         | (82)       |



| Authority Name       | Projects<br>Approved<br>in 2010,<br>Still<br>Active in<br>2014 | Value of Net<br>Exemptions<br>2010-2014(\$) | Projected<br>Jobs to be<br>Created by<br>Project | Net<br>Employment<br>Change 2010-<br>2014 | Difference<br>Between<br>Jobs<br>Created<br>and Jobs<br>Promised |
|----------------------|--|---|--|---|--|
| Suffolk County IDA   | 2  | 914,937                                     | 553  | 602                                       | 49   |
| Sullivan County IDA  | 2  | 54,886                                      | 32   | 5   | (27)   |
| Syracuse IDA         | 2  | 399,601                                     | 86   | 21  | (65)   |
| Tioga County IDA     | 1  | 2,542,420                                   | 4  | 5   | 1  |
| Tompkins County IDA  | 4  | 642,658                                     | 71   | 33  | (38)   |
| Town of Lockport IDA | 2  | 338,800                                     | 12   | 16  | 4  |
| Troy IDA             | 1  | 515,878                                     | 1  | 1   | (1)  |
| Ulster County IDA    | 2  | 795,464                                     | 51   | 79  | 28   |
| Wallkill IDA         | 1  | 45,386                                      | -  | 100                                       | 100  |
| Wayne County IDA     | 5  | 1,722,759                                   | 71   | 60  | (11)   |
| Wyoming County IDA   | 2  | 11,601                                      | 15   | 33  | 18   |
| Yates County IDA     | 3  | 207,113                                     | 25   | 11  | (14)   |
| Yonkers IDA          | 6  | 7,841,911                                   | 96   | 145                                       | 49   |
| Total                | 212  | 90,471,085                                  | 5,992  | 6,995                                     | 1,003  |

<sup>\*</sup>Data Reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015. Data shown as - indicates an authority reported 0 in that field.

#### **IDA OPERATING EXPENSES**

IDA operating expenses increased by 6.6 percent between 2010 and 2014. The total increase in IDA operating expenses is expected to be higher because the Nassau County IDA is delinquent in reporting and is not included in the 2014 data.

IDA Operating Expenses 2010 - 2014\* (\$ millions)

| Authority Name         | 2010   | 2011   | 2012   | 2013   | 2014   | Percent   |
|------------------------|--------|--------|--------|--------|--------|-----------|
| -                      | Amount | Amount | Amount | Amount | Amount | Change    |
|                        |        |        |        |        |        | 2010-2014 |
| Albany City IDA        | 0.08   | 0.10   | 0.31   | 0.30   | 0.37   | 376.15%   |
| Albany County IDA      | 0.09   | 0.11   | 0.07   | 0.17   | 0.14   | 55.49%    |
| Allegany IDA           | 0.17   | 0.19   | 0.15   | 0.19   |        |           |
| Amherst IDA            | 0.70   | 0.85   | 0.81   | 0.76   | 0.78   | 10.15%    |
| Amsterdam IDA          | 0.46   | 0.37   | 0.35   | 0.32   | 0.37   | -20.80%   |
| Auburn IDA             | 0.95   | 0.98   | 1.53   | 1.39   | 1.30   | 36.95%    |
| Babylon IDA            | 0.73   | 0.67   | 0.74   | 0.88   | 1.01   | 38.34%    |
| Bethlehem IDA          | 0.05   | 0.08   | 0.11   | 0.15   | 0.16   | 207.46%   |
| Brookhaven IDA         | 0.33   | 0.24   | 0.43   | 0.50   | 0.58   | 77.80%    |
| Broome IDA             | 1.09   | 1.71   | 1.79   | 2.19   | 2.47   | 125.67%   |
| Cattaraugus IDA        | 0.19   | 0.21   | 0.22   | 0.25   | 0.28   | 48.28%    |
| Cayuga IDA             | 0.21   | 0.50   | 0.33   | 0.05   | 0.14   | -36.05%   |
| Chautauqua IDA         | 1.52   | 1.23   | 1.22   | 1.40   | 0.59   | -61.51%   |
| Chemung IDA            | 0.82   | 0.62   | 0.83   | 1.20   | 0.94   | 14.50%    |
| Chenango IDA           | 0.13   | 0.13   | 0.13   | 0.14   | 0.34   | 166.99%   |
| City of Rensselaer IDA | 0.00   | -      | -      | 0.00   | 0.00   | -31.48%   |



| Authority Name               | 2010   | 2011        | 2012      | 2013        | 2014       | Percent   |
|------------------------------|--------|-------------|-----------|-------------|------------|-----------|
|                              | Amount | Amount      | Amount    | Amount      | Amount     | Change    |
|                              | 72     | 7 1110 4111 | 711104111 | , 1110 unit | 7111041111 | 2010-2014 |
| City of Schenectady IDA      | 0.06   | 0.06        | 0.09      | 0.03        | 0.02       | -70.21%   |
| City of Utica IDA            | 0.22   | 0.20        | 0.10      | 0.01        | 0.01       | -97.51%   |
| Clarence IDA                 | 0.08   | 0.06        | 0.05      | 0.06        | 0.07       | -15.38%   |
| Clifton Park IDA             | 0.02   | 0.08        | 0.04      | 0.03        | 0.03       | 18.57%    |
| Clinton County IDA           | 0.01   | 0.96        | 0.72      | 0.74        | 0.11       | 2145.68%  |
| Cohoes IDA                   | 0.01   | 0.01        | 0.02      | 0.02        | 0.02       | 35.73%    |
| Colonie IDA                  | 0.19   | 0.15        | 0.33      | 0.65        | 0.13       | -33.97%   |
| Columbia IDA                 | 0.04   | 0.03        | 0.04      | 0.03        | 0.06       | 34.29%    |
| Concord IDA                  | 0.01   | 0.01        | 0.01      | 0.01        | 0.01       | -5.17%    |
| Corinth IDA                  | 0.01   |             |           | 0.0         |            |           |
| Cortland IDA                 | 0.04   | 0.05        | 0.02      | 0.04        | 0.04       | 2.66%     |
| Delaware County IDA          | 0.11   | 0.13        | 0.42      | 0.20        | 0.48       | 357.48%   |
| Dunkirk IDA                  |        | -           | 0.00      | 0.00        | 0.10       | 3011.070  |
| Dutchess County IDA          | 0.06   | 0.26        | 0.34      | 0.67        | 0.64       | 997.82%   |
| Erie County IDA              | 3.02   | 2.94        | 2.40      | 2.81        | 2.60       | -14.06%   |
| Essex County IDA             | 0.36   | 0.38        | 0.34      | 0.41        | 0.33       | -7.14%    |
| Fairport IDA                 | 0.48   | 0.45        | 0.41      | 0.37        | 0.33       | -30.56%   |
| Franklin County IDA          | 1.19   | 0.82        | 0.50      | 0.37        | 0.39       | -66.97%   |
| Fulton County IDA            | 0.04   | 0.05        | 0.05      | 0.04        | 0.08       | 104.69%   |
| Genesee County IDA           | 0.93   |             | 1.20      | 1.19        | 1.34       | 43.86%    |
| Geneva IDA                   | 0.83   | 0.40        | 0.34      | 0.31        | 0.03       | -96.90%   |
| Glen Cove IDA                | 0.24   | 0.26        | 6.81      | 3.10        | 2.39       | 879.58%   |
| Glens Falls IDA              | 0.11   | 0.09        | 0.10      | 0.04        | 0.07       | -32.96%   |
| Green Island IDA             | 0.14   | 0.14        | 0.11      | 0.10        | 0.08       | -39.75%   |
| Greene County IDA            | 1.28   | 1.07        | 0.71      | 0.62        | 0.81       | -37.15%   |
| Guilderland IDA              | 0.01   | 0.01        | 0.01      | 0.01        | 0.01       | 28.12%    |
| Hamburg IDA                  | 0.20   | 0.14        | 0.13      | 0.14        | 0.20       | -1.47%    |
| Hamilton County IDA          | 0.08   | 0.15        | 0.10      | 0.15        | 0.02       | -74.73%   |
| Hempstead IDA                | 0.84   | 0.91        | 1.03      | 1.02        | 1.05       | 24.94%    |
| Herkimer IDA                 | 0.33   | 0.36        | 0.34      | 0.36        | 0.30       | -9.67%    |
| Hornell IDA <sup>1</sup>     | 0.80   | 0.76        | 0.67      | 0.83        | 1.28       | 59.68%    |
| Hudson IDA                   | 0.00   | 0.01        | 0.02      | 0.00        | 1.20       | 00.0070   |
| Islip IDA                    | 0.02   | 0.01        | 0.02      | 0.00        | 0.35       | 13.29%    |
| Jefferson IDA                | 0.67   |             |           |             | 1.47       | 117.95%   |
| Lancaster IDA                | 0.07   | 0.09        |           | 0.09        | 0.09       | -13.87%   |
| Lewis County IDA             | 0.16   |             | 0.10      | 0.81        | 0.03       | -28.31%   |
| Livingston County IDA        | 1.36   |             | 0.09      | 0.11        | 0.13       | -90.49%   |
| Madison County IDA           | 0.29   |             | 0.29      | 0.30        | 0.13       | 5.60%     |
| Mechanicville-Stillwater IDA | 0.00   | 0.02        | 0.01      | 0.00        | 0.01       | 0.0070    |
| Middletown IDA               | 0.00   | 0.02        | 0.00      | 0.02        | 0.00       | -82.59%   |
| Monroe IDA                   | 0.89   | 0.95        | 0.96      | 0.96        | 0.86       | -3.86%    |
| Montgomery County IDA        | 0.38   | 0.93        | 0.07      | 0.30        | 0.08       | -78.18%   |
| Mount Pleasant IDA           | 0.00   | 0.00        | 0.00      | 0.00        | 0.00       | 5.04%     |
| Mount Vernon IDA             | 0.49   | 0.00        | 0.00      | 0.00        | 0.00       | -62.31%   |
| Nassau County IDA            | 1.57   | 1.42        | 2.00      | 2.43        | 0.10       | 02.01/0   |
| New Rochelle IDA             | 0.12   | 0.12        | 0.12      | 0.12        | 0.16       | 36.64%    |
| New York City IDA            | 6.30   | 8.11        | 6.30      | 6.28        | 6.22       | -1.33%    |
| Newburgh IDA                 | 0.30   | 0.11        | 0.30      | 0.20        | 0.22       | -40.82%   |
| Niagara County IDA           | 1.61   | 1.58        | 1.87      | 1.46        | 1.45       | -9.78%    |
| Niagara Town IDA             | 0.01   | 0.02        | 0.02      | 0.02        | 0.02       | 40.14%    |
| I Nagara Tuwii IDA           | 0.01   | 0.02        | 0.02      | 0.02        | 0.02       | 40.14%    |



| Authority Name                     | 2010   | 2011   | 2012   | 2013   | 2014   | Percent   |
|------------------------------------|--------|--------|--------|--------|--------|-----------|
| radionity realis                   | Amount | Amount | Amount | Amount | Amount | Change    |
|                                    | Anount | Anount | Anount | Anount | Anount | 2010-2014 |
| North Greenbush IDA                | 0.03   | 0.19   | 0.07   | 0.19   | 0.01   | -65.19%   |
| Oneida County IDA                  | 0.17   | 0.19   | 0.18   | 0.18   | 0.18   | 8.15%     |
| Onondaga County IDA                | 0.50   | 7.90   | 10.56  | 0.34   | 0.75   | 49.62%    |
| Ontario County IDA                 | 0.79   | 0.77   | 0.84   | 0.91   | 0.97   | 23.55%    |
| Orange County IDA                  | 0.68   | 1.06   | 1.16   | 1.17   | 1.25   | 83.67%    |
| Orleans County IDA                 | 0.40   | 0.35   | 0.34   | 0.34   | 0.53   | 32.48%    |
| Oswego County IDA                  | 0.34   | 0.42   | 0.73   | 0.49   | 0.38   | 12.06%    |
| Otsego County IDA                  | 0.08   | 0.37   | 0.12   | 0.28   | 1.12   | 1217.61%  |
| Peekskill IDA                      | 0.09   | 0.04   | 0.03   | 0.05   | 0.03   | -64.87%   |
| Port Chester IDA                   | 0.03   | 0.10   | 0.19   | 0.04   | 0.03   | 6.33%     |
| Port Jervis IDA                    | -      | -      | -      | -      |        |           |
| Poughkeepsie IDA                   | 0.01   | 0.06   | 0.01   | 0.01   | 0.01   | -38.31%   |
| Putnam County IDA                  | 0.06   | 0.07   | 0.07   | 0.01   | 0.02   | -63.65%   |
| Rensselaer County IDA              | 1.72   | 1.29   | 1.33   | 1.76   | 1.50   | -12.52%   |
| Riverhead IDA                      | 0.17   | 0.18   | 0.19   | 0.19   | 0.22   | 27.73%    |
| Rockland County IDA                | 0.12   | 0.11   | 0.16   | 0.24   | 0.26   | 120.07%   |
| Salamanca IDA                      | 1.02   | 1.00   | 0.54   | 1.18   | 0.97   | -5.80%    |
| Saratoga County IDA                | 0.41   | 0.18   | 0.18   | 0.16   | 0.14   | -64.67%   |
| Schenectady County IDA             | 0.06   | 0.13   | 0.02   | 0.04   | 0.04   | -43.42%   |
| Schoharie County IDA               | 0.17   | 0.08   | 0.07   | 0.07   | 0.09   | -47.33%   |
| Schuyler County IDA                | 0.03   | 0.03   | 0.09   | 0.06   | 0.07   | 135.12%   |
| Seneca County IDA                  | 0.59   | 0.58   | 0.56   | 0.62   | 0.61   | 3.13%     |
| St. Lawrence County IDA            | 0.89   | 0.93   | 1.11   | 0.77   | 1.02   | 13.86%    |
| Steuben County IDA                 | 0.43   | 0.49   | 0.45   | 1.59   | 0.95   | 120.65%   |
| Suffolk County IDA                 | 0.64   | 0.60   | 0.72   | 1.03   | 1.32   | 107.77%   |
| Sullivan County IDA                | 0.50   | 0.49   | 0.42   | 0.42   | 0.60   | 20.79%    |
| Syracuse IDA                       | 4.55   | 1.55   | 1.68   | 0.48   | 5.11   | 12.25%    |
| Tioga County IDA                   | 0.41   | 1.39   | 1.65   | 0.31   | 0.38   | -6.61%    |
| Tompkins County IDA                | 0.38   | 0.32   | 0.32   | 0.11   | 0.11   | -70.61%   |
| Town of Erwin IDA                  | 0.03   | 0.03   | 0.06   | 0.03   | 0.03   | -3.17%    |
| Town of Lockport IDA               | 0.14   | 0.07   | 0.11   | 0.16   | 0.15   | 4.45%     |
| Town of Malone IDA                 | 0.02   | 0.01   | 0.02   | 0.02   | 0.02   | -0.28%    |
| Town of Montgomery IDA             | 0.01   | 0.01   | 0.01   | 0.01   |        |           |
| Troy IDA                           | 0.15   |        | 0.10   | 0.18   | 0.67   | 340.52%   |
| Ulster County IDA                  | 0.11   | 0.11   | 0.12   | 0.20   | 0.29   | 156.41%   |
| Village of Groton IDA              | 0.00   | 0.00   | 0.00   | 0.01   | 0.01   | 858.50%   |
| Wallkill IDA                       | 0.00   | 0.00   | 0.00   | 0.01   | 0.00   | -57.94%   |
| Warren and Washington Counties IDA | 0.28   | 0.25   | 0.13   | 0.14   | 0.11   | -61.34%   |
| Wayne County IDA                   | 0.70   | 0.48   | 0.81   | 0.81   | 0.57   | -18.20%   |
| Westchester County IDA             | 0.83   | 1.01   | 0.93   | 0.90   | 1.18   | 41.60%    |
| Wyoming County IDA                 | 0.24   | 0.26   | 0.23   | 0.29   | 0.27   | 13.90%    |
| Yates County IDA                   | 0.58   | 0.61   | 0.56   | 0.60   | 0.69   | 19.32%    |
| Yonkers IDA                        | 2.15   | 0.89   | 0.78   | 0.74   | 1.29   | -39.90%   |
| Total:                             | 54.27  | 60.95  | 68.12  | 56.72  | 57.85  | 6.59%     |

<sup>\*</sup>Data reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015. Data shown as 0.00 indicates an authority had operating expenses, but they round to \$0.00 million. Data shown as indicates an authority reported \$0 in operating expenses.

 $<sup>^{\</sup>rm 1}$  Hornell IDA changed their FYE date in 2014. 2014 data is for 21 months.



#### **IDA Debt**

The table below shows that total IDA debt exhibits a clear decreasing trend. IDA debt total in 2014 was \$13 million, a 38.6 percent decrease from the debt reported in 2010. Only 8 IDAs reported increasing the amount of outstanding debt in 2014 while 84 reported decreasing the debt outstanding in 2014. In addition, 6 IDAs reported having retired all their debt in 2014. This trend is mostly explained by the expiration of IDA's statutory authority to provide financial assistance to civic facility projects in January 2008.

# IDA Debt Outstanding 2010 - 2014\* (\$ millions)

| Authority Name          | 2010     | 2011 2012 2013 2014 |          | Percent  |          |             |
|-------------------------|----------|---------------------|----------|----------|----------|-------------|
|                         | Amount   | Amount              | Amount   | Amount   | Amount   | Change      |
|                         | Anount   | Anount              | Anount   | Anount   | Anount   | 2010 - 2014 |
|                         |          |                     |          |          |          | 2010 - 2014 |
| All a Cit IDA           | 000.44   | 044.04              | 500.54   | 500.75   | 400.40   | 05.000/     |
| Albany City IDA         | 680.44   | 641.31              | 569.51   | 533.75   | 438.10   | -35.62%     |
| Albany County IDA       | 34.68    | 32.02               | 26.06    | 21.73    | 18.66    | -46.20%     |
| Allegany IDA            | 27.12    | 20.65               | 23.14    | 21.59    | 40.00    | 00.400/     |
| Amherst IDA             | 64.79    | 45.00               | 26.69    | 21.06    | 19.83    | -69.40%     |
| Amsterdam IDA           | 2.16     | 1.85                | 1.64     | 1.36     | 1.07     | -50.75%     |
| Auburn IDA              | 3.88     | 3.66                | 3.36     | 2.35     | 2.20     | -43.39%     |
| Babylon IDA             | 74.74    | 67.69               | 59.77    | 50.06    | 42.27    | -43.44%     |
| Bethlehem IDA           | 106.99   | 58.03               | 22.43    | 12.61    | 12.32    | -88.48%     |
| Brookhaven IDA          | 100.93   | 96.90               | 98.30    | 70.63    | 107.84   | 6.84%       |
| Broome IDA              | 137.27   | 121.16              | 113.84   | 103.01   | 59.80    | -56.44%     |
| Cattaraugus IDA         | 50.63    | 43.06               | 18.73    | 15.54    | 14.10    | -72.16%     |
| Cayuga IDA              | 2.21     | 2.07                | 2.07     | 2.07     | -        | -100.00%    |
| Chautauqua IDA          | 142.08   | 120.92              | 120.90   | 92.97    | 96.45    | -32.11%     |
| Chemung IDA             | 132.54   | 125.34              | 73.21    | 65.29    | 38.73    | -70.78%     |
| Chenango IDA            | 3.75     | 2.55                | 1.86     | 1.14     | -        | -100.00%    |
| City of Rensselaer IDA  | -        |                     |          |          |          |             |
| City of Schenectady IDA | 67.55    | 65.73               | 48.06    | 45.75    | 37.10    | -45.08%     |
| City of Utica IDA       | 31.84    | 31.52               | 22.07    | ı        |          |             |
| Clarence IDA            | 4.27     | 3.74                | 2.97     | 0.35     | -        | -100.00%    |
| Clifton Park IDA        | 36.99    | 35.05               | 12.45    | 0.12     | -        | -100.00%    |
| Clinton County IDA      | 66.43    | 61.68               | 59.09    | 56.12    | 52.66    | -20.73%     |
| Cohoes IDA              | 36.39    | 35.02               | 34.35    | 33.12    | 4.54     | -87.54%     |
| Colonie IDA             | 13.26    | 18.86               | 17.75    | 6.59     | 6.35     | -52.12%     |
| Columbia IDA            | 16.67    | 15.70               | 14.70    | 13.80    | 12.89    | -22.64%     |
| Concord IDA             | 1.44     | 1.37                | 1.36     | 1.31     | -        | -100.00%    |
| Corinth IDA             | 9.49     |                     |          |          |          |             |
| Cortland IDA            | 18.38    | 17.95               | 17.51    | -        |          |             |
| Delaware County IDA     | 14.00    | 12.59               | 12.12    | 11.00    | 9.52     | -32.01%     |
| Dutchess County IDA     | 461.54   | 386.01              | 355.81   | 292.07   | 252.78   | -45.23%     |
| Erie County IDA         | 1,296.05 | 1,521.04            | 1,586.44 | 1,537.81 | 1,163.80 | -10.20%     |
| Essex County IDA        | 72.87    | 40.14               | 21.37    | 9.49     | 4.18     | -94.26%     |
| Fairport IDA            |          |                     |          | 0.30     | 0.30     |             |
| Franklin County IDA     | 29.39    | 27.26               | 19.35    | 15.25    | 13.89    | -52.76%     |
| Fulton County IDA       | 10.33    | 9.38                | 8.60     | 8.02     | 7.42     | -28.25%     |



| Authority Name                       | 2010           | 2011           | 2012           | 2013           | 2014           | Percent            |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|--------------------|
| Authority Name                       |                |                |                |                |                |                    |
|                                      | Amount         | Amount         | Amount         | Amount         | Amount         | Change             |
|                                      |                |                |                |                |                | 2010 - 2014        |
| Genesee County IDA                   | 22.12          | 20.92          | 18.48          | 15.41          | 14.08          | -36.33%            |
| Geneva IDA                           | 60.15          | 58.80          | 57.56          | 57.56          | 57.56          | -4.30%             |
| Glen Cove IDA                        | 18.23          | 14.83          | 11.06          | 10.83          | 15.15          | -16.91%            |
| Glens Falls IDA                      | 21.90          | 21.66          | 21.42          | 21.18          | 11.18          | -48.95%            |
| Green Island IDA                     | 14.40          | 14.29          | 14.17          | 14.04          | 13.91          | -3.46%             |
| Greene County IDA                    | 0.50           | 0.50           | 0.28           | 0.63           | 0.57           | 13.22%             |
| Guilderland IDA                      | 11.71          | 10.54          | 6.49           | 5.86           | 5.29           | -54.85%            |
| Hamburg IDA                          | 2.66           | 3.11           | 1.75           | 1.46           | 1.13           | -57.33%            |
| Hamilton County IDA                  | 0.24           | 0.23           | 1.73           | 1.40           | 1.10           | 07.0070            |
| Hempstead IDA                        | 366.02         | 317.99         | 263.75         | 210.23         | 177.75         | -51.44%            |
| Herkimer IDA                         | 37.08          | 34.71          | 27.17          | 31.63          | 16.84          | -54.58%            |
| Hornell IDA                          | 1.34           | 1.15           | 0.96           | 0.86           | 1.91           | 43.09%             |
| Islip IDA                            | 72.90          | 54.78          | 90.17          | 71.02          | 56.99          | -21.83%            |
| Jefferson IDA                        | 11.22          | 10.54          | 9.87           | 3.93           | 3.48           | -68.96%            |
| Lancaster IDA                        | 46.68          | 44.40          | 37.00          | 35.18          | 32.34          | -30.71%            |
| Lewis County IDA                     | +0.00          | 1.30           | 0.01           | 0.01           | 0.01           | -50.7170           |
| Livingston County IDA                | 13.68          | 12.74          | 11.76          | 10.72          | 9.62           | -29.68%            |
| Madison County IDA                   | 199.59         | 195.44         | 161.46         | 113.75         | 110.78         | -44.50%            |
| Middletown IDA                       | 8.57           | 7.42           | 0.86           | 5.41           | 0.75           | -91.24%            |
| Monroe IDA                           | 485.03         | 434.71         | 511.16         | 544.11         | 429.65         | -11.42%            |
| Montgomery County IDA                | 38.52          | 36.59          | 31.33          | 29.41          | 0.30           | -99.21%            |
| Mount Pleasant IDA                   | 60.96          | 52.86          | 44.73          | 36.56          | 21.06          | -65.45%            |
| Mount Vernon IDA                     | 42.84          | 40.70          | 33.51          | 32.80          | 34.14          | -20.31%            |
| Nassau County IDA                    | 855.64         | 772.50         | 584.22         | 537.00         | 37.17          | -20.5170           |
| New Rochelle IDA                     | 72.93          | 53.87          | 62.38          | 71.92          | 68.48          | -6.09%             |
| New York City IDA                    | 10,042.67      | 8,765.11       | 7,747.57       | 6,842.52       | 6,269.17       | -37.57%            |
| Newburgh IDA                         | 41.09          | 39.45          | 37.71          | 36.14          | 34.61          | -15.78%            |
| Niagara County IDA                   | 278.68         | 255.80         | 51.53          | 47.33          | 42.90          | -84.61%            |
| Niagara Town IDA <sup>1</sup>        | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 1250.00%           |
| North Greenbush IDA                  | 2.42           | 2.30           | 2.19           | 2.05           | 1.91           | -21.12%            |
| Oneida County IDA                    | 290.14         | 246.70         | 81.64          | 59.37          | 37.80          | -86.97%            |
| Onondaga County IDA                  | 242.35         | 226.41         | 200.40         | 171.70         | 165.57         | -31.68%            |
| Ontario County IDA                   | 55.35          | 47.91          | 46.48          | 45.34          | 44.24          | -20.08%            |
| Orange County IDA                    | 62.73          | 197.17         | 200.06         | 195.34         | 182.99         | 191.72%            |
| Orleans County IDA                   | 5.23           | 4.12           | 3.75           | 1.93           | 102.99         | 94.65%             |
| Oswego County IDA                    |                |                |                |                | 21.34          |                    |
|                                      | 33.60          | 34.30          | 25.04          | 22.32          |                | -36.48%            |
| Otsego County IDA Peekskill IDA      | 94.00<br>38.47 | 37.82<br>37.08 | 31.72<br>35.96 | 25.06<br>24.58 | 10.67<br>24.15 | -88.65%<br>-37.24% |
| Port Chester IDA                     | 10.84          | 14.57          | 18.48          | 18.21          | 18.00          | 66.05%             |
| Port Jervis IDA                      | 7.28           | 7.15           |                |                | 16.00          | 00.05%             |
| Poughkeepsie IDA                     | 19.53          | 18.28          | 7.08<br>18.19  | 7.01<br>3.68   | 3.57           | -81.70%            |
| Putnam County IDA                    | 32.11          | 38.93          | 37.31          | 28.33          | 26.37          | -17.86%            |
| Rensselaer County IDA                | 165.84         | 160.40         | 142.73         | 138.18         | 111.49         | -32.77%            |
| Riverhead IDA                        |                |                |                | 74.79          |                |                    |
| Rockland County IDA                  | 96.08          | 93.51          | 78.13          |                | 64.06          | -33.32%            |
|                                      | 99.08          | 95.52          | 107.95         | 103.84         | 84.40          | -14.82%            |
| Salamanca IDA<br>Saratoga County IDA | 0.46           | 0.42           | 0.53           | 0.48           | 0.42           | -7.68%             |
| ·                                    | 95.80          | 90.54          | 84.43          | 119.21         | 98.33          | 2.65%              |
| Schenectady County IDA               | 41.04          | 40.70          | 19.19          | 18.64          | 17.96          | -56.25%            |
| Schoharie County IDA                 |                | 1.65           | 1.53           | 1.41           | 0.00           |                    |



| Authority Name                     | 2010      | 2011      | 2012      | 2013      | 2014      | Percent     |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-------------|
|                                    | Amount    | Amount    | Amount    | Amount    | Amount    | Change      |
|                                    |           |           |           |           |           | 2010 - 2014 |
|                                    |           |           |           |           |           |             |
| Schuyler County IDA                | 1.49      | 1.35      | 1.20      | 1.04      | 0.88      | -40.82%     |
| Seneca County IDA                  | 162.28    | 164.09    | 162.44    | 30.73     | 28.91     | -82.19%     |
| St. Lawrence County IDA            | 131.98    | 109.73    | 106.64    | 103.70    | 102.71    | -22.18%     |
| Steuben County IDA                 | 4.27      | 0.47      | 0.43      | 0.38      | -         | -100.00%    |
| Suffolk County IDA                 | 736.47    | 682.68    | 558.81    | 517.34    | 406.43    | -44.81%     |
| Sullivan County IDA                | 91.81     | 31.82     | 31.07     | 0.74      | 0.55      | -99.40%     |
| Syracuse IDA                       | 786.97    | 745.86    | 695.40    | 690.15    | 689.85    | -12.34%     |
| Tioga County IDA                   | 1.88      | 1.93      | 1.10      | 1.04      | 1.32      | -29.81%     |
| Tompkins County IDA                | 333.78    | 323.44    | 303.30    | 264.36    | 247.55    | -25.83%     |
| Town of Erwin IDA                  | 0.70      | -         |           |           |           |             |
| Town of Lockport IDA               | 8.07      | 8.18      | 4.16      | 4.15      | 4.14      | -48.74%     |
| Town of Montgomery IDA             | 0.00      | 0.00      | -         |           |           |             |
| Troy IDA                           | 41.35     | 34.27     | 31.88     | 29.69     | 28.34     | -31.46%     |
| Ulster County IDA                  | 125.77    | 106.98    | 101.81    | 98.10     | 77.64     | -38.27%     |
| Warren and Washington Counties IDA | 84.26     | 74.49     | 70.25     | 67.99     | 65.61     | -22.13%     |
| Wayne County IDA                   | 7.02      | 6.81      | 6.58      | 5.06      | 5.06      | -27.89%     |
| Westchester County IDA             | 378.53    | 376.26    | 412.47    | 308.56    | 337.30    | -10.89%     |
| Wyoming County IDA                 | 2.48      | 2.38      | 2.28      | 2.18      | 2.06      | -16.85%     |
| Yates County IDA                   | 10.43     | 8.67      | 7.44      | 6.78      | 6.05      | -42.04%     |
| Yonkers IDA                        | 307.98    | 247.26    | 240.79    | 232.89    | 226.46    | -26.47%     |
| Total:                             | 21,188.35 | 19,264.34 | 17,114.69 | 15,260.11 | 13,000.75 | -38.64%     |

<sup>\*</sup> Data reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015. Data shown as 0.00 indicates an authority had debt, but it rounds to \$0.00 million. Data shown as - indicates an authority reported \$0 debt.

#### **IDA Staff and Salary**

A total of 14 IDAs reported having no staff in 2014. For those IDAs that reported having staff, they generally report small staff sizes: 3.7 is the average number of staff reported. IDAs reported having a total of 327 staff in 2014 earning a total compensation of \$10 million. However, this compensation doesn't represent the total amount paid to staff working for IDAs since many IDAs rely on staff that are paid by either a local government or an LDC to perform the work of the IDA. IDAs report that 38.8% of their staff are paid by another entity.

IDA Staff (number) and Total Compensation 2010 - 2014\*

| Authority Name    | 2010  | 2010 Comp. | 2011  | 2011 Comp. | 2012  | 2012 Comp. | 2013  | 2013 Comp. | 2014  | 2014 Comp. |
|-------------------|-------|------------|-------|------------|-------|------------|-------|------------|-------|------------|
|                   | Staff |            | Staff |            | Staff |            | Staff |            | Staff |            |
| Albany City IDA   |       |            |       |            |       |            | 9     |            | 10    | -          |
| Albany County IDA | 3     | 23,911     | 3     | 23,911     | 3     | 24,759     | 3     | 14,759     | 3     | 14,759     |
| Allegany IDA      |       |            |       |            | 2     | 15,000     | 2     | 9,167      |       |            |
| Amherst IDA       | 4     | 365,064    | 4     | 373,678    | 4     | 388,721    | 4     | 389,037    | 4     | 400,418    |
| Amsterdam IDA     | 2     | 71,230     | 2     | 80,300     | 2     | 80,300     | 2     | 88,306     | 2     | 80,300     |
| Auburn IDA        | 2     | •          | 2     | •          | 2     | -          | 3     | 5,859      | 3     | -          |
| Babylon IDA       | 4     | 284,475    | 3     | 268,513    | 4     | 293,654    | 5     | 373,365    | 4     | 386,058    |
| Bethlehem IDA     | 1     | 31,450     | 1     | 31,450     | 1     | 31,681     | 2     | 46,682     | 2     | 46,682     |
| Brookhaven IDA    | 4     | 78,900     | 4     | 88,900     | 5     | 249,033    | 5     | 175,453    | 4     | 202,400    |
| Broome IDA        | 5     | 338,875    | 6     | 402,118    | 6     | 409,989    | 6     | 394,252    | 4     | 323,846    |
| Cattaraugus IDA   | 2     | 97,500     | 2     | 97,500     | 2     | 115,500    | 2     | 131,255    | 2     | 135,280    |

<sup>&</sup>lt;sup>1</sup>Niagara Town IDA reported \$100 debt in 2010 and \$1,350 in debt in 2014. While the data rounds to \$0, it is a 1250% increase over the 5 year period.



| Staff  | Authority Namo        | 2010 2010 Comp. 2011 2011 Comp. 2012 2012 Com |            | 2012 Comp | 2013       | 2013 Comp. | 2014       | 2014 Comp |             |    |            |
|--|-----------------------|---|------------|-----------|------------|------------|------------|-----------|-------------|----|------------|
| Chandrage IDA  | Authority Name        |   | 2010 Comp. |           | zu i Comp. |            | 2012 Comp. |           | zu is Comp. |    | 2014 Comp. |
| Chemung   DA   | Cayuga IDA            | 2   | -          | 2         | -          | 2          | -          | 3         | 669         | 3  | -          |
| Chemungs DRA   | Chautauqua IDA        | 8   | 324,985    | 7         | 288,106    | 8          | 317,742    | 7         | 312,398     | 7  | 334,200    |
| Cay of Schemoscaly DA  |                       | 5   | -          |           | -          |            | -          |           | -           |    | -          |
| City of United DIA   |                       |   |            | 4         | -          | 4          | -          |           | -           | 5  | -          |
| City of Union IDA  |                       |   |            |           |            |            |            |           | -           |    |            |
| Clarence IDA   |                       |   |            |           |            |            | -          |           | -           |    | -          |
| Calcato County IDA   |                       | 1   | -          | 1         | -          |            | - 0.400    |           |             |    | -          |
| Colone IDA   |                       | 4   |            | 4         |            |            | 6,100      |           | 5,850       |    | 6,028      |
| Colorie IDA Concent IDA Concen |                       | 4   | -          |           | 10 500     |            | -          |           | 14.500      |    | -          |
| Columbia IDA Contrain IDA Contr |                       |   |            |           | 12,500     |            | -          |           | 14,500      |    | -          |
| Concord IDA  |                       |   |            | 3         | _          | 5          | _          |           |             |    |            |
| Continui   DA  |                       |   |            | 3         |            |            | 500        |           | 500         |    | 500        |
| Delaware County IDA  |                       |   |            | 3         | -          |            | -          |           | -           |    | -          |
| Dunkis IDA   |                       |   |            |           |            |            | -          | Ů         |             | Ů  |            |
| Dutchess County IDA  | ,                     | 1   | -          |           |            | ·          |            |           |             |    |            |
| Elie County IDA  20 1,196,465 22 1,186,631 19 1,219,430 17 1,280,748 18 1,333,330 Enjeront IDA  4 183,186 4 - 3 3 1 - 3  |                       |   |            | 2         | -          | 3          | -          | 2         | -           | 2  | -          |
| Essex County IDA   |                       | 20  | 1,195,465  | 22        | 1,186,631  | 19         | 1,219,430  | 17        | 1,280,748   | 18 | 1,333,330  |
| Fairport IDA   |                       |   |            |           |            |            |            |           |             |    |            |
| Futton Country IDA  1  | Fairport IDA          | 4   | 183,186    | 4         | -          | 3          | -          | 3         | -           | 3  | -          |
| Genese County IDA   14   489,966   14   560,888   12   772,30   11   606,636   11   602,772   66nexo IDA   1   | Franklin County IDA   | 6   | 274,467    | 4         | 250,439    | 2          |            | 3         | 125,354     | 2  | 116,051    |
| Genera IDA  Gene Cape IDA  5 129,127 5 192,127 5 92,266 5 1110,48 6 124,532  Green Island IDA  6 91,153 6 92,124 6 75,692 7 69,032 8 52,838  Greene County IDA  4 343,458 4 343,458 3 175,888 3 175,888 3 179,907 3 184,527  Guilderland IDA  2 2,575 2 2,575 2 2,575 2 2,575 2 2,350 2 2,350  Hamburg IDA  2 104,854 2 104,854 2 90,050 2 90,050 2 83,077  Hamilton County IDA  3 14,2557 5 455,777 5 490,097 5 498,153 5 551,322  Hempstead IDA  4 187,523 4 191,274 4 195,099 4 200,364 3 148,296  Homell IDA  4 187,523 4 191,274 4 195,099  Homell IDA  4 100,240 4 100,240 4 100,040 4 100,040 4 100,040  Jefferson IDA  4 100,240 4 100,040 4 100,040 4 100,040  Jefferson IDA  4 17 712,676 17 736,313 12 527,535 12 487,503  Levis County IDA  2 47,160 2 15,000 2 57,985 4 127,752 4 127,752  Lingston County IDA  3 116,252 3 116,252 3 128,848 3 128,848 3 128,848 3 132,848  Mortil IDA  4 33,000 3 28,000 4 25,115 3 25,500 3 3 28,000  Mortin IDA  4 33,000 3 28,000 4 25,115 3 25,500 3 3 23,000  Mortin IDA  5 4 33,000 3 28,000 4 25,115 3 25,500 3 3 28,000  Mortin IDA  6 5 4 20,292 6 206,597 5 5 20,251 5 3 3 25,500 3 3 28,000  Mortin IDA  7 220,292 6 206,597 5 5 21,274 6 2 27,898 7 7 263,266  Morting IDA  8 5 10,215 5 443,378 9 445,521 1 41,270 1 86,000  Mortin IDA  8 5 10,215 5 443,378 9 445,521 1 41,270 1 86,000  Mortin IDA  8 5 10,215 5 443,378 9 445,521 1 41,270 1 86,000  Mortin IDA  8 5 10,215 5 443,378 9 441,550 1 1 41,270 1 86,000  Mortin IDA  8 5 10,215 5 443,378 9 441,550 1 1 44,270 1 86,000  Mortin IDA  9 6 7 20,029 6 206,597 5 2 21,446 9 5 50,328 1 10,445 9 5 50,328 1 10,445 9 5 5 | Fulton County IDA     | 1   | ,          | 1         | 18,000     | 1          | 18,000     | 1         | 18,000      | 1  | 18,900     |
| Gien Cione IDA  5 129,127 5 129,127 5 92,666 5 110,481 6 124,532 Green Island IDA  6 91,153 6 92,124 6 7 56,903 8 8 28,38 Greene County IDA  4 343,458 4 343,458 3 175,888 3 179,907 3 184,527 Guildefrand IDA  2 2,575 2 2,575 2 2,575 2 2,350 2 2,350 2 2,350 Hamilton County IDA  2 104,854 2 104,854 2 90,050 2 90,050 2 80,050 2 8 3,077 Hamilton County IDA  2 104,854 2 104,854 2 90,050 2 90,050 2 8 3,077 Hamilton County IDA  3 145,577 5 490,097 5 498,153 5 551,322 Herkimer IDA  4 187,523 4 191,274 4 195,099 4 200,364 3 148,265 Hornel IDA  4 187,523 4 191,274 4 195,099 4 200,364 3 148,265 Hornel IDA  5 142,557 5 465,377 5 465,377 5 490,097 5 498,153 5 551,322 Herkimer IDA  4 187,523 4 191,274 4 195,099 4 200,364 3 148,265 Hornel IDA  5 17,72,676 17 736,313 12 527,355 12 487,503  Islip IDA  4 100,240 4 - 4 109,100 Jefferson IDA  5 17,72,676 17 736,313 12 527,355 12 487,503  Islip IDA  4 100,240 4 - 4 109,100 Jefferson IDA  5 1 6 6 - 6 6 6 3 - 3 - 3  1 17,492 2 11,423  Lewis County IDA  6 6 - 6 6 - 6 6 3 - 3 - 3  1 17,52,52 4 127,752  4  | Genesee County IDA    | 14  | 489,956    | 14        | 560,888    | 12         | 772,360    | 11        | 606,636     | 11 | 602,772    |
| Green Eland IDA 6 91.153 6 92.124 6 75.692 7 69.032 8 52.838 (greene County IDA 4 343.458 4 343.458 3 175.888 3 179.907 3 184.527 (Guiderland IDA 2 2.575 2 2.575 2 2.575 2 2.2,575 2 2.350 2 2.350 2 2.350 (hamburg IDA 2 104.854 2 104.854 2 90.050 2 90.050 2 83.077 (hamburg IDA 2 104.854 2 104.854 2 90.050 2 90.050 2 83.077 (hamburg IDA 2 104.854 2 104.854 2 90.050 2 90.050 2 83.077 (hamburg IDA 5 425.557 5 455.777 5 490.097 5 498.153 5 521.322 (hamburg IDA 4 187.523 4 191.274 4 195.099 4 200.364 3 148.256 (hamburg IDA 4 187.523 4 191.274 4 195.099 4 200.364 3 148.256 (hamburg IDA 4 187.523 4 191.274 4 195.099 4 200.364 3 148.256 (hamburg IDA 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 4 100.240 1 100.2 |                       |   |            |           | -          |            | -          |           |             |    | -          |
| Greene County IDA  |                       |   |            |           |            |            |            |           |             |    |            |
| Guilderland IDA  |                       |   |            |           |            |            | ,          |           |             |    |            |
| Hamburg IDA  | ,                     |   |            |           |            |            |            |           |             |    |            |
| Hamilton County IDA  |                       |   |            |           |            |            |            |           |             |    |            |
| Hempstead IDA  |                       |   | 104,854    |           | 104,854    |            | 90,050     |           | 90,050      |    | 83,077     |
| Herkimer IDA   | , ,                   |   | 400.557    |           | -          |            | 400.007    |           | 400.450     |    | -          |
| Homell IDA <sup>1</sup>  | <u>'</u>              |   |            |           |            |            |            |           | ,           |    |            |
| Silip IDA  |                       |   |            |           | -          |            |            |           | ,           |    |            |
| Jefferson IDA  |                       |   |            |           | 40,310     |            |            |           | 43,310      | 4  | 149,003    |
| Lancaster IDA         1         6,132         2         9,293         2         11,419         2         11,423           Lewis County IDA         2         47,160         2         18,000         2         57,995         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,752         4         127,758         3         -         3         -         3         -         3         -         3         -         3         -         3         -         3         -         3         -         3         -         26,266         Monty Clounty IDA         4         220,292         6         206,597         5         212,746         8         275,998         7         263,266         Monty Clounty IDA         4         25,116         3         25,500         3         23,000         Monty Clounty Clounty Clounty Clounty Clounty Clounty Clounty Clounty  |                       |   |            |           | 726 212    |            |            | 12        | 497 502     |    |            |
| Lewis County IDA         2         47,160         2         18,000         2         57,995         4         127,752         4         127,752           Livingston County IDA         6         -         6         -         6         -         3         -         25,500         3         220,000         4         25,115         3         225,500         3         23,000         Mount Vernon IDA         4         25,115         3         225,500         3         23,000         Mount Vernon IDA         8         510,215         5         443,928         5         498,928         5         503,928         Ne  |                       | 17  | 112,010    |           |            |            |            |           |             | 2  | 11 /22     |
| Livingston County IDA  |                       | 2   | 47 160     |           |            |            |            |           |             |    |            |
| Madison County IDA         3         116,252         3         116,252         3         128,848         3         128,848         3         132,713           Middletown IDA         3         -         262,500         3         26,000         4         25,115         3         25,500         3         23,000         Mount Vermon IDA         4         45,621         1         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1         -         1 <t< td=""><td></td><td></td><td>-17,100</td><td></td><td>10,000</td><td></td><td>51,995</td><td></td><td>121,102</td><td></td><td>121,132</td></t<>  |                       |   | -17,100    |           | 10,000     |            | 51,995     |           | 121,102     |    | 121,132    |
| Middletown IDA   |                       |   | 116 252    |           | 116 252    |            | 128 848    |           | 128 848     |    | 132 713    |
| Monroe IDA   |                       | J   | 110,202    | J         | ,202       |            | -          |           | -           |    |            |
| Montgomery County IDA  | Monroe IDA            | 7   | 220,292    | 6         | 206.597    |            | 212.746    |           | 275.898     |    | 263.266    |
| Mount Vernon IDA   8   510,215   5   443,928   5   498,928   5   503,928   | Montgomery County IDA | 4   |            |           |            |            |            | 3         |             | 3  |            |
| Nassau County IDA  | Mount Pleasant IDA    |   |            | 1         | -          | 1          | -          | 1         | -           | 1  | -          |
| New Rochelle IDA   | Mount Vernon IDA      |   |            | 3         | 152,947    | 4          | 45,621     | 1         | 41,270      | 1  | 86,000     |
| Newburgh IDA   | Nassau County IDA     | 8   | 510,215    | 5         | 443,928    | 5          | 498,928    | 5         | 503,928     |    |            |
| Niagara County IDA   |                       |   |            |           | -          | 3          | -          |           | -           |    | -          |
| Oneida County IDA  |                       |   | _          |           |            |            |            |           |             |    |            |
| Onondaga County IDA         7         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         4         -         5         53,452         5         52,025           Orntario County IDA         4         138,729         7         237,313         8         220,194         5         128,482         5         170,439           Orleans County IDA         3         158,990         3         164,904         3         166,848         3         181,269         3         184,729           Otsego County IDA         1         -         1         -         1         -         1         -         2         78,605           Peekskill IDA         4         14,350         4         14,350         4         14,350         5         14,350         4         15,200           Port Chester IDA         3         11,750         3         42,950         4         26,400         2   |                       | 8   | 403,504    | 9         | 411,743    | 9          | 461,537    |           | 446,223     |    | 457,238    |
| Ontario County IDA         5         316,114         5         64,089         5         43,345         5         38,104         5         52,025           Orange County IDA         4         138,729         7         237,313         8         220,194         5         128,482         5         170,439           Orleans County IDA         3         158,990         3         164,904         3         166,848         3         181,269         3         184,729           Otsego County IDA         1         -         1         -         1         -         1         -         2         78,605           Peekskill IDA         4         14,350         4         14,350         5         14,350         4         15,200           Port Chester IDA         3         11,750         3         42,950         4         26,400         2         7,400         3         8,450           Port Jervis IDA         1         -         1         -         1         -         1         -         -         6         -         6         -         6         -         6         -         6         -         6         -         -         7,115   |                       |   |            |           |            |            |            |           | -           |    | -          |
| Orange County IDA         4         138,729         7         237,313         8         220,194         5         128,482         5         170,439           Orleans County IDA         3         158,990         3         164,904         3         166,848         3         181,269         3         184,729           Otsego County IDA         1         -         1         -         1         -         1         -         2         78,605           Peekskill IDA         4         14,350         4         14,350         5         14,350         4         15,200           Port Chester IDA         3         11,750         3         42,950         4         26,400         2         7,400         3         8,450           Port Jervis IDA         1         -         1         -         1         -         1         -  | <u> </u>              |   |            |           | -          |            | -          |           | -           |    | -          |
| Orleans County IDA         3         158,990         3         164,904         3         166,848         3         181,269         3         184,729           Otsego County IDA         1         -         1         -         1         -         1         -         2         78,605           Peekskill IDA         4         14,350         4         14,350         5         14,350         4         15,200           Port Chester IDA         3         11,750         3         42,950         4         26,400         2         7,400         3         8,450           Port Jervis IDA         1         -         1         -         1         -  |                       |   |            |           |            |            |            |           |             |    |            |
| Otsego County IDA  |                       |   |            |           | ,          |            |            |           |             |    | ,          |
| Peekskill IDA         4         14,350         4         14,350         5         14,350         4         15,200           Port Chester IDA         3         11,750         3         42,950         4         26,400         2         7,400         3         8,450           Port Jervis IDA         1         -         1         -         1         -  |                       |   | 158,990    |           | 164,904    |            | 166,848    |           | 181,269     |    |            |
| Port Chester IDA   3   |                       |   | - 44.050   |           | 44.050     |            | 44.050     |           | - 44.050    |    |            |
| Port Jervis IDA         1         -         1         -         1         -         1         -         1         -  |                       |   | _          |           |            |            |            | _         |             |    |            |
| Poughkeepsie IDA         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         6         -         7         7         7         7         7         115         7         7         188,588         8         208,726         7         247,763         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         8         270,983         9         1         101,584         1         114,336         114,336         101,584         1         114,336         101,584         1         114,336         101,584         1         114,336         101,584         1         114,336         101,584         1         114,336         101,584         1   |                       | 3   | 11,730     | 3         | 42,900     |            | 20,400     |           | 7,400       | 3  | 0,400      |
| Putnam County IDA         2         40,950         2         44,840         2         43,367         2         7,115           Rensselaer County IDA         7         163,578         7         188,588         8         208,726         7         247,763         8         270,983           Riverhead IDA         1         71,060         1         87,359         1         101,584         1         114,336           Rockland County IDA         2         33,053         2         33,053         2         77,549         1         109,740         2         229,356           Salamanca IDA         3         153,452         3         157,527         2         69,160         2         73,460           Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -         <   |                       |   |            |           |            |            | -          |           |             | 6  |            |
| Rensselaer County IDA         7         163,578         7         188,588         8         208,726         7         247,763         8         270,983           Riverhead IDA         1         71,060         1         87,359         1         101,584         1         114,336           Rockland County IDA         2         33,053         2         33,053         2         77,549         1         109,740         2         229,356           Salamanca IDA         3         153,452         3         153,452         3         157,527         2         69,160         2         73,460           Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         -         -         2         -         2         -         -         2         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -         -         2         -  |                       | 2   | 40 950     | 2         | 44 840     | 2          | 43 367     |           | -           |    | 7 115      |
| Riverhead IDA         1         71,060         1         87,359         1         101,584         1         114,336           Rockland County IDA         2         33,053         2         33,053         2         77,549         1         109,740         2         229,356           Salamanca IDA         3         153,452         3         153,452         3         157,527         2         69,160         2         73,460           Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         -  | ·                     |   |            |           |            |            |            | 7         | 247 763     |    |            |
| Rockland County IDA         2         33,053         2         33,053         2         77,549         1         109,740         2         229,356           Salamanca IDA         3         153,452         3         153,452         3         157,527         2         69,160         2         73,460           Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         -         -         2         -         -         2         -         -         2         -  | ·                     |   | 100,070    |           |            |            |            |           |             |    |            |
| Salamanca IDA         3         153,452         3         153,452         3         157,527         2         69,160         2         73,460           Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         - </td <td></td> <td>2</td> <td>33 053</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |                       | 2   | 33 053     |           |            |            |            |           |             |    |            |
| Saratoga County IDA         2         27,500         2         27,500         3         3,800         3         2,600         3         2,425           Schenectady County IDA         5         -         2         -         2         -         2         -         -         2 <td>·</td> <td></td>  | ·                     |   |            |           |            |            |            |           |             |    |            |
| Schenectady County IDA 5 - 2 - 2 -   |                       |   |            |           |            |            |            |           |             |    |            |
|  |                       |   | ,,,,,,     | _         | .,==0      |            | -          |           | -,          |    | -,         |
|  |                       | 4   | 62,557     | 4         | 29,949     |            | 28,096     |           | 29,162      |    | 30,715     |



| Authority Name                     | 2010  | 2010 Comp. | 2011  | 2011 Comp. | 2012  | 2012 Comp. | 2013  | 2013 Comp. | 2014  | 2014 Comp. |
|------------------------------------|-------|------------|-------|------------|-------|------------|-------|------------|-------|------------|
|                                    | Staff |            | Staff | •          | Staff | ·          | Staff |            | Staff | -          |
| Schuyler County IDA                | 2     | -          | 2     | -          | 2     | -          | 3     | -          | 3     | -          |
| Seneca County IDA                  | 4     | 218,267    | 3     | 207,964    | 3     | 209,500    | 3     | 222,160    | 3     | 229,610    |
| St. Lawrence County IDA            | 10    | 190,753    | 8     | 421,800    | 8     | 399,800    | 8     | 412,094    | 8     | 412,094    |
| Steuben County IDA                 | 2     | 148,292    | 3     | 196,811    | 2     | 167,595    | 4     | 204,180    | 3     | 216,266    |
| Suffolk County IDA                 | 4     | 318,901    | 4     | 325,097    | 6     | 450,672    | 5     | 409,635    | 4     | 277,948    |
| Sullivan County IDA                | 2     | 100,334    | 2     | 100,334    | 2     | 106,500    | 2     | 91,615     | 2     | 117,000    |
| Syracuse IDA                       |       |            |       |            | 7     | -          | 3     | •          | 3     | -          |
| Tioga County IDA                   | 1     | 56,043     | 1     | 56,925     | 1     | 58,917     | 2     | 66,414     | 1     | 56,000     |
| Tompkins County IDA                |       |            |       |            | 3     | 222,000    | 3     | -          | 3     | -          |
| Town of Erwin IDA                  | 1     | 5,200      |       |            |       |            | 1     | 5,463      | 1     | 5,572      |
| Town of Lockport IDA               | 2     | -          | 2     | -          | 2     | -          | 2     | •          | 2     | -          |
| Town of Malone IDA                 |       |            |       |            | 1     | 2,400      | 1     | 2,400      |       |            |
| Troy IDA                           |       |            |       |            | 3     | -          | 6     | -          | 6     | -          |
| Ulster County IDA                  |       |            | 2     | -          | 3     | -          |       |            | 1     | -          |
| Wallkill IDA                       |       |            |       |            | 2     | 149,913    | 2     | -          | 4     | -          |
| Warren and Washington Counties IDA | 1     | 21,539     | 1     | 21,836     | 1     | 23,384     | 1     | 23,961     | 1     | 24,873     |
| Wayne County IDA                   | 4     | 238,010    | 4     | 243,027    | 4     | 239,885    | 3     | 219,232    | 4     | 135,732    |
| Westchester County IDA             | 4     | 204,068    | 4     | 188,771    | 4     | 186,700    | 7     | 198,288    | 6     | 188,963    |
| Wyoming County IDA                 | 2     | 122,983    | 2     | 128,819    | 2     | 152,224    | 3     | 148,375    | 3     | 202,085    |
| Yates County IDA                   | 3     | 157,300    | 3     | 168,589    | 4     | 148,136    | 3     | 158,394    | 3     | 173,797    |
| Yonkers IDA                        | 24    | 1,155,029  | 14    | 890,519    | 20    | 1,148,177  | 4     | 215,789    | 4     | 189,344    |
| Total:                             | 297   | 11,487,006 | 314   | 11,412,331 | 352   | 12,206,898 | 347   | 10,728,728 | 327   | 10,022,828 |

<sup>\*</sup>Data Reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015. Data shown as - indicates an authority reported \$0 in compensation. Fields shaded in grey represent either no staff were reported for the period or the report was not submitted. If an authority has never reported staff, they are not included in the table. Additionally, the staff count may include duplicate staff members as some employees perform work at multiple authorities.

#### **IDA Procurement**

IDAs reported spending \$32 million in procurement contracts during the 2014 reporting year which is significantly less than all the other types of authorities. Unlike other types of authorities, IDAs spent more on non-competitively bid contracts than competitively bid contracts. Only 31.6 percent of the amount expended on procurement contracts by IDAs was on procurement contracts awarded through a competitive bid process, while 58.6 percent was for contracts awarded without a competitive selection process, 8.2 percent for non-contract procurements/purchase orders, and 1.6 percent for purchases under state contract. The higher percentage of amount expended on non-competitive bid contracts for IDAs is partly explained by \$6.1 million of professional services paid by the New York City IDA to the New York City Economic Development Corporation. In general, professional services are exempt from competitive bidding requirements.

**IDA Contracts 2014\*** 

| Authority Name    | Authority<br>Contract -<br>Competitive<br>Bid (\$) | Authority Contract - Non- Competitive Bid (\$) | Non Contract<br>Procurement/<br>Purchase<br>Order (\$) | Purchased<br>Under<br>State<br>Contract<br>(\$) | Total<br>Contracts<br>(\$) |
|-------------------|--|--|--|---|----------------------------|
| Albany City IDA   | 0  | 307,000  | 55,750   | 0   | 362,750                    |
| Albany County IDA | 5,900  | 0  | 10,000   | 0   | 15,900                     |
| Amherst IDA       | 19,496   | 13,200   | 20,300   | 0   | 52,996                     |
| Amsterdam IDA     | 287,694  | 0  | 44,628   | 0   | 332,321                    |
| Auburn IDA        | 3,500  | 10,000   | 5,859  | 0   | 19,359                     |
| Babylon IDA       | 0  | 253,492  | 13,871   | 0   | 267,363                    |
| Bethlehem IDA     | 0  | 90,800   | 0  | 0   | 90,800                     |
| Brookhaven IDA    | 0  | 454,609  | 0  | 28,079  | 482,689                    |

<sup>&</sup>lt;sup>1</sup> Hornell IDA changed their FYE date in 2014. 2014 data is for 21 months.



| Authority Name           | Authority   | Authority   | Non Contract | Purchased | Total     |
|--------------------------|-------------|-------------|--------------|-----------|-----------|
| ramorny ramo             | Contract -  | Contract -  | Procurement/ |           | Contracts |
|                          | Competitive | Non-        | Purchase     | State     |           |
|                          | -           |             |              |           | (\$)      |
|                          | Bid (\$)    | Competitive | Order (\$)   | Contract  |           |
|                          |             | Bid (\$)    |              | (\$)      |           |
| Broome IDA               | 73,000      | 385,641     | 0            |           | 458,641   |
| Cattaraugus IDA          | 0           | 47,302      |              | 0         | 81,537    |
| Cayuga IDA               | 0           | 25,800      |              | 0         | 25,800    |
| Chautauqua IDA           | 0           | 75,381      | 0            |           | 75,381    |
| Chemung IDA              | 683,092     | 99,300      |              | 0         | 782,392   |
| Chenango IDA             | 196,527     | 70,000      |              | 0         | 279,052   |
| City of Schenectady IDA  | 5,100       | 0           | , -          | 0         | 12,537    |
| Clarence IDA             | 0           | 0           | 38,000       | 0         | 38,000    |
| Clifton Park IDA         | 11,000      | 13,875      |              | 0         | 24,875    |
| Clinton County IDA       | 0           | 106,438     |              |           | 106,438   |
| Cohoes IDA               | 0           | 16,000      | 0            | 0         | 16,000    |
| Colonie IDA              | 32,092      | 64,774      |              |           | 96,866    |
| Columbia IDA             | 30,937      | 0           | ,            | 0         | 43,437    |
| Cortland IDA             | 6,500       | 0           | 8,835        | 0         | 15,335    |
| Delaware County IDA      | 387,120     | 212,651     | 32,284       | 0         | 632,055   |
| Dutchess County IDA      | 11,750      | 611,500     | 0            | 0         | 623,250   |
| Erie County IDA          | 838,136     | 0           | 111,478      | 9,178     | 958,792   |
| Essex County IDA         | 16,000      | 0           | 0            | 0         | 16,000    |
| Fairport IDA             | 36,073      | 57,288      | 0            | 0         | 93,361    |
| Franklin County IDA      | 0           | 59,439      | 0            | 0         | 59,439    |
| Fulton County IDA        | 0           | 33,255      | 0            | 0         | 33,255    |
| Genesee County IDA       | 110,168     | 3,230,202   | 177,044      | 0         | 3,517,413 |
| Glen Cove IDA            | 1,370,205   | 277,191     | 0            | 460,000   | 2,107,396 |
| Glens Falls IDA          | 0           | 8,543       | 0            | 0         | 8,543     |
| Green Island IDA         | 0           | 13,000      | 0            | 0         | 13,000    |
| Greene County IDA        | 23,895      | 53,121      | 0            | 0         | 77,016    |
| Hempstead IDA            | 24,250      | 75,020      | 0            | 0         | 99,270    |
| Herkimer IDA             | 0           | 23,806      | 9,300        | 0         | 33,106    |
| Hornell IDA <sup>1</sup> | 204,845     | 73,800      | 59,577       | 0         | 338,222   |
| Islip IDA                | 0           | 25,500      | 12,970       | 0         | 38,470    |
| Jefferson IDA            | 50,947      | 16,738      |              | 0         | 196,073   |
| Lancaster IDA            | 0           | 0           | 70,732       | 0         | 70,732    |
| Lewis County IDA         | 0           | 28,023      |              |           | 48,023    |
| Livingston County IDA    | 130,713     |             |              |           | 227,970   |
| Madison County IDA       | 0           | 54,973      | 0            | 0         | 54,973    |
| Monroe IDA               | 160,969     | 465,887     |              |           | 626,856   |
| Montgomery County IDA    | 213,503     | 39,750      |              | 0         | 253,253   |
| Mount Vernon IDA         | 0           | 0           |              | 0         | 7,300     |
| New Rochelle IDA         | 42,780      | 0           |              |           | 147,780   |
| New York City IDA        | 764,331     | 6,052,117   | 0            |           | 6,816,448 |
| Newburgh IDA             | 50,203      | 3,000       |              | 0         | 53,203    |
| Niagara County IDA       | 147,896     | 264,041     |              | 0         | 470,664   |
| Niagara Town IDA         | 0           | 5,582       |              |           | 5,582     |
| North Greenbush IDA      | 0           | 5,150       |              |           | 5,150     |
| Oneida County IDA        | 0           | 0           |              |           | 172,000   |
| Onondaga County IDA      | 48,255      | 570,204     |              |           | 618,459   |
| Ontario County IDA       | 1,263,151   | 652,805     |              |           | 1,915,956 |
| Orange County IDA        | 0           | 0           |              | 0         | 466,421   |



| Authority Name                     | Authority   | Authority   | Non Contract | Purchased | Total      |
|------------------------------------|-------------|-------------|--------------|-----------|------------|
|                                    | Contract -  | Contract -  | Procurement/ |           | Contracts  |
|                                    | Competitive | Non-        | Purchase     | State     | (\$)       |
|                                    |             |             |              |           | (Ψ)        |
|                                    | Bid (\$)    | Competitive | Order (\$)   | Contract  |            |
|                                    |             | Bid (\$)    |              | (\$)      |            |
| Orleans County IDA                 | 0           | 13,125      | 61,533       | 0         | 74,658     |
| Oswego County IDA                  | 0           | 15,428      |              | 0         | 68,565     |
| Otsego County IDA                  | 193,001     | 214,091     | 35,380       | 0         | 442,473    |
| Peekskill IDA                      | 0           | 8,477       | 0            | 0         | 8,477      |
| Port Chester IDA                   | 16,246      | 12,750      |              | 0         | 28,996     |
| Rensselaer County IDA              | 26,518      | 329,569     |              | 0         | 356,087    |
| Riverhead IDA                      | 0           | 51,377      | 0            | 0         | 51,377     |
| Rockland County IDA                | 0           | 52,555      | 0            | 0         | 52,555     |
| Salamanca IDA                      | 0           | 5,110       |              | 0         | 48,405     |
| Saratoga County IDA                | 0           | 127,231     | 0            | 0         | 127,231    |
| Schenectady County IDA             | 0           | 0           | 25,697       | 0         | 25,697     |
| Schuyler County IDA                | 13,500      | 45,229      | 0            | 0         | 58,729     |
| Seneca County IDA                  | 10,175      | 130,633     | 8,025        | 0         | 148,833    |
| St. Lawrence County IDA            | 505,001     | 697,900     | 31,733       | 0         | 1,234,634  |
| Steuben County IDA                 | 14,000      | 73,143      |              | 0         | 87,143     |
| Suffolk County IDA                 | 116,035     | 114,806     |              | 0         | 230,841    |
| Sullivan County IDA                | 1,149,543   | 0           | 273,673      | 0         | 1,423,216  |
| Syracuse IDA                       | 32,200      | 169,675     | 194,914      | 0         | 396,789    |
| Tioga County IDA                   | 57,543      | 112,116     | 0            | 0         | 169,658    |
| Tompkins County IDA                | 0           | 110,000     | 0            | 0         | 110,000    |
| Town of Erwin IDA                  | 0           | 278,479     |              | 0         | 278,479    |
| Town of Lockport IDA               | 0           | 75,592      | 34,972       | 0         | 110,564    |
| Troy IDA                           | 452,748     | 133,799     | 0            | 0         | 586,547    |
| Ulster County IDA                  | 0           | 258,000     | 23,544       | 0         | 281,544    |
| Village of Groton IDA              | 0           | 0           | 21,433       | 22,469    | 43,903     |
| Warren and Washington Counties IDA | 0           | 14,150      | 47,445       | 0         | 61,595     |
| Wayne County IDA                   | 0           | 24,005      | 43,887       | 0         | 67,892     |
| Westchester County IDA             | 209,351     | 507,882     | 0            | 0         | 717,233    |
| Wyoming County IDA                 | 0           | 29,673      | 0            | 0         | 29,673     |
| Yates County IDA                   | 35,220      | 0           | 21,580       | 0         | 56,800     |
| Yonkers IDA                        | 38,700      | 138,247     | 0            | 0         | 176,947    |
| Total                              | 10,119,806  | 18,770,028  | 2,631,881    | 519,727   | 32,041,443 |

<sup>\*</sup> Data reported as of June 5, 2015, except for Suffolk County IDA which is reported as of June 22, 2015.

## Not-for-Profit Corporations Data Reporting 2010 - 2014

Section 2(2)(b) of Public Authorities Law defines a not-for-profit corporation affiliated with, sponsored by, or created by a county, city, town or village government as a "local authority". The most common type of not-for-profit corporation that meets this definition is a local development corporation (LDC), formed pursuant to Section 1411 of the Not-for-Profit Corporation Law. Unlike other authorities, LDCs are not authorized by special acts of the Legislature, but are incorporated through the filing of certificates of incorporation with the Department of State. The ABO uses "LDC" as a generic term to include not-for-profit corporations not incorporated under Section 1411, but which were formed to perform a mission and purpose similar to those corporations formed pursuant to Section 1411. These corporations were created for lawful business purposes that achieve a public or quasi-public objective. Their certificates of incorporation often characterize their mission as reducing unemployment, promoting employment, or

<sup>&</sup>lt;sup>1</sup> Hornell IDA changed their FYE date in 2014. 2014 data is for 21 months.



attracting new industry or expanding existing industry in the community. The term "LDC" is also intended to include land banks established pursuant to Section 1600 of Not-for-Profit Corporation Law.

In furtherance of their specific purposes, an LDC has the power to construct and rehabilitate industrial or manufacturing facilities for use by others; provide grants and loans; borrow money; issue debt; acquire real property from a municipality below market value; sell or lease property without appraisal or public bid; enter into contracts; and provide certain tax exemptions in support of its corporate purposes. Any county, city, town or village in New York State may cause the incorporation of an LDC by public officers or private individuals.

Since 2000, the number of LDCs incorporated has increased by nearly 200 percent. That is, approximately 200 of the 309 LDCS currently identified as local authorities and covered by the ABO did not exist 15 years ago. The proliferation of LDCs in recent years has increased the risk for waste and abuse of public funds. LDCs could be used as vehicles to alleviate municipal budget pressures by taking debt off the municipality's books or providing cash infusions to balance budgets. That is why the ABO has focused on identifying LDCs that meet the definition of a local authority and subjecting those corporations to the regulatory, governance and reporting provisions of the PAAA and PARA.

For 2014, a total of 181 LDCs, excluding Tobacco Asset Securitization Corporations (TASCs), reported having spent \$1.0 billion in operating expenses. New York City Economic Development Corporation comprises 81.9 percent of the reported operating expenses with a total of \$857.5 million being spent during 2014. There are 31 TASCs that reported spending \$25.3 million for the reporting period. Of the total reported, Nassau County TASC and Suffolk County TASC reported 39.5 percent and 24.0 percent, respectively.

Excluding TASCs, there were a total of 60 LDCs, or 33.1 percent of those that provided data for 2014, that reported having provided 1,234 loans with a total amount of \$189.2 million outstanding. Loans issued by Albany County Business Development Corporation, Buffalo and Erie County Regional Development Corporation, Catskill Watershed Corporation, City of Watertown Local Development Corporation and Columbia Economic Development Corporation comprise 39.0 percent of the number of loans outstanding.

LDC Loans Outstanding FYE 2014\*

| Authority Name  | Number<br>of<br>Loans | Original<br>Loan<br>Amount (\$) | Amount<br>Repaid (\$) | Amount<br>Outstanding<br>(\$) | Jobs<br>Planned | Jobs<br>Created | Amount<br>Loaned per<br>Job Created<br>(\$) |
|---|-----------------------|---------------------------------|-----------------------|-------------------------------|-----------------|-----------------|---|
| Albany County Business Development Corporation                  | 98                    | 20,653,576                      | 9,211,642             | 11,441,934                    | 961             | 1,445           | 14,293                                      |
| Binghamton Local Development Corporation                        | 31                    | 2,766,113                       | 1,147,309             | 1,618,804                     | 83              | 66              | 41,911                                      |
| Brooklyn Navy Yard Development Corporation                      | 1                     | 17,687,500                      | -                     | 17,687,500                    | ı               | ı               |   |
| Buffalo Urban Development Corporation                           | 1                     | 750,000                         | -                     | 750,000                       | ı               | 1               |   |
| Buffalo and Erie County Industrial Land Development Corporation | 9                     | 276,320                         | 189,569               | 86,751                        | 15              | -               |   |
| Buffalo and Erie County Regional Development Corporation        | 95                    | 19,900,345                      | 11,410,642            | 8,489,703                     | 402             | 373             | 53,352                                      |
| Capitalize Albany Corporation                                   | 45                    | 6,556,644                       | 1,659,572             | 4,897,072                     | 43              | 38              | 172,543                                     |
| Carthage Industrial Development Corporation                     | 10                    | 2,739,330                       | 88,334                | 2,650,997                     | -               | -               |   |
| Catskill Watershed Corporation                                  | 134                   | 39,236,823                      | 13,963,160            | 25,273,663                    | -               | -               |   |



| Authority Name  | Number | Original    | Amount      | Amount      | Jobs    | Jobs    | Amount      |
|---|--------|-------------|-------------|-------------|---------|---------|-------------|
|   | of     | Loan        | Repaid (\$) | Outstanding | Planned | Created | Loaned per  |
|   | Loans  | Amount (\$) |             | (\$)        |         |         | Job Created |
|   |        |             |             |             |         |         | (\$)        |
| Cheektowaga Economic Development Corporation                          | 10     | 2,242,403   | 933,538     | 1,308,865   | 105     | 57      | 39,340      |
| City of Kingston Local Development Corporation                        | 36     | 4,362,516   | 1,411,387   | 2,951,129   | 92      | 63      | 69,246      |
| City of Watertown Local Development Corporation                       | 82     | 9,755,763   | 3,806,316   | 5,949,448   | -       | -       |             |
| Cohoes Local Development Corporation                                  | 29     | 987,797     | 386,246     | 601,550     | 48      | 41      | 24,093      |
| Columbia Economic Development Corporation                             | 72     | 3,522,675   | 1,574,734   | 1,947,941   | 265     | 621     | 5,673       |
| Cortland County Business Development Corporation                      | 13     | 574,247     | 273,203     | 301,044     | 17      | 8       | 71,781      |
| Delaware County Local Development Corporation                         | 30     | 2,769,459   | 849,300     | 1,920,159   | 201     | 201     | 13,778      |
| Development Chenango Corporation                                      | 22     | 1,527,500   | 672,709     | 854,791     | 195     | 68      | 22,463      |
| Dobbs Ferry Local Development Corporation                             | 1      | 79,000      | 4,761       | 74,239      | 2       | 2       | 39,500      |
| Fairport Local Development Corporation                                | 8      | 740,000     | 112,478     | 627,522     | 51      | 51      | 14,510      |
| Finger Lakes Horizon Economic Development Corporation                 | 30     | 1,043,050   | 262,607     | 780,443     | 42      | 43      | 24,257      |
| Franklin County Local Development Corporation                         | 8      | 2,302,267   | 631,188     | 1,671,079   | 102     | 55      | 41,859      |
| Genesee Gateway Local Development Corporation                         | 10     | 2,358,010   | 1,369,250   | 988,760     | 216     | 88      | 26,796      |
| Greater Glens Falls Local Development Corporation                     | 8      | 319,500     | 70,883      | 248,617     | 31      | 27      | 11,833      |
| Greater Lockport Development Corporation                              | 7      | 1,819,818   | 1,309,530   | 510,288     | 99      | 99      | 18,382      |
| Griffiss Local Development Corporation                                | 2      | 9,654,765   | 705,809     | 8,948,956   | 365     | 343     | 28,148      |
| Griffiss Utility Services Corporation                                 | 1      | 12,000,000  | 225,228     | 11,774,772  | -       | -       |             |
| Jefferson County Local Development Corporation                        | 7      | 1,579,166   | 32,651      | 1,546,515   | 165     | 130     | 12,147      |
| Lewis County Development Corporation                                  | 3      | 880,475     | -           | 880,475     | -       | -       |             |
| Livingston County Development Corporation                             | 17     | 1,238,772   | 492,758     | 746,014     | 270     | 381     | 3,251       |
| Lloyd Community Development Corporation                               | 11     | 665,212     | 159,154     | 506,059     | 51      | 37      | 17,979      |
| Local Development Corporation of the Town of Union                    | 25     | 2,632,844   | 1,700,572   | 932,272     | 192     | 134     | 19,648      |
| Lumber City Development Corporation                                   | 21     | 1,687,909   | 869,030     | 818,879     | 200     | 164     | 10,292      |
| Monroe County Industrial Development Corporation                      | 18     | 1,736,483   | 474,607     | 1,261,876   | 45      | 32      | 54,265      |
| NFC Development Corporation   | 11     | 577,620     | 156,542     | 421,078     | 32      | 32      | 18,051      |
| New York City Economic Development Corporation                        | 22     | 54,456,769  | 17,142,140  | 37,314,629  | -       | -       |             |
| New York City Energy Efficiency Corporation                           | 11     | 13,160,618  | 2,640,524   | 10,520,094  | -       | -       |             |
| Niagara County Brownfields Development Corporation                    | 2      | 634,900     | 243,436     | 391,464     | 15      | 12      | 52,908      |
| Onondaga Civic Development Corporation                                | 2      | 200,000     | 38,704      | 161,296     | 18      | 16      | 12,500      |
| Ontario County Economic Development Corporation                       | 14     | 4,572,381   | 1,264,282   | 3,308,099   | 239     | 203     | 22,524      |
| Orleans County Local Development Corporation                          | 21     | 574,000     | 315,302     | 258,698     | 18      | 14      | 41,000      |
| Orleans Land Restoration Corporation                                  | 10     | 1,719,000   | 897,438     | 821,562     | 147     | 100     | 17,190      |
| Rochester Economic Development Corporation                            | 12     | 11,760,000  | 9,029,962   | 2,730,038   | 268     | 141     | 83,404      |
| Rockland Economic Development Corporation                             | 37     | 660,475     | 140,078     | 520,397     | 54      | 16      | 41,280      |
| Sackets Harbor Local Development Corporation                          | 2      | 39,650      | 17,087      | 22,563      | 3       | 2       | 19,825      |
| Seneca County Economic Development Corporation                        | 1      | 367,000     | 17,494      | 349,506     | 50      | 34      | 10,794      |
| Seneca Knit Development Corporation                                   | 1      | 34,000      | 34,000      | -           | -       | -       |             |
| St. Lawrence County Industrial Development Agency Civic Develop. Corp | . 3    | 405,939     | 239,736     | 166,204     | -       |         |             |
| St. Lawrence County Industrial Development Agency LDC                 | 31     | 7,710,715   | 2,693,404   | 5,017,311   | 245     | 182     | 42,367      |
| St. Lawrence County Local Development Corporation                     | 24     | 422,550     | 181,682     | 240,868     | 32      | 28      | 15,091      |
| Sullivan County Funding Corporation                                   | 7      | 363,621     | 87,498      | 276,123     | 26      | 30      | 12,121      |
| Town of Plattsburgh Local Development Corporation                     | 2      | 199,800     | 122,396     | 77,404      | 17      | 18      | 11,100      |
| Troy Local Development Corporation                                    | 14     | 729,495     | 59,280      | 670,215     | 88      | 70      | 10,421      |
| Ulster County Development Corporation                                 | 13     | 1,490,000   | 797,129     | 692,871     | 46      | 45      | 33,111      |
| Village of South Glens Falls Local Development Corporation            | 8      | 190,000     | 125,543     | 64,457      | 21      | 16      | 11,875      |
| Warren County Local Development Corporation                           | 21     | 1,576,555   | 711,602     | 864,953     | 94      | 73      | 21,597      |
| Washington County Local Development Corporation                       | 40     | 3,730,138   | 1,306,642   | 2,423,496   | 29      | 19      | 196,323     |
| Watertown Industrial Center Local Development Corporation             | 1      | 58,457      | 26,784      | 31,673      | -       | -       |             |
| Wayne Economic Development Corporation                                | 3      | 430,000     | 8,188       | 421,812     | 10      | 4       | 107,500     |
| Wyoming County Business Center  | 24     | 788,354     | 476,371     | 311,983     | 17      | 18      | 43,797      |
| Yates County Capital Resource Corporation                             | 2      | 80,000      | 36,285      | 43,715      | 39      | 39      | 2,051       |
| Total:  | 1,234  | 283,978,321 | 94,807,696  | 189,170,624 | 5,766   | 5,679   | 50,005      |

<sup>\*</sup>Data Reported as of June 5, 2015. Data shown as - indicates an authority reported 0.

Excluding TASCs, there were a total of 36 LDCs, or 19.9 percent of those LDCs that provided data for 2014, that reported providing grant funds in 2014. There were 431 grants totaling \$173.8 million, with New York City Business Assistance Corporation and New York City Economic Development Corporation (NYCEDC) awarding 62.2 percent of the number of grants. Alone, NYCEDC awarded \$165.3 million, comprising 95.1 percent of the total amount awarded.



#### LDC Grant Funds Provided FYE 2014\*

| Authority Name   | Number | Grant       | Jobs    | Jobs    |
|--|--------|-------------|---------|---------|
| ,  | of     | Amount      | Planned | Created |
|  | Grants |             |         |         |
| Bethel Local Development Corporation                           | 3      | 2,600       | -       | -       |
| Binghamton Local Development Corporation                       | 3      | 188,704     | -       | -       |
| Buffalo Urban Development Corporation                          | 2      | 1,300,000   | -       | -       |
| Capitalize Albany Corporation                                  | 1      | 40,084      | -       | -       |
| Carthage Industrial Development Corporation                    | 3      | 87,168      | -       | -       |
| Catskill Watershed Corporation                                 | 31     | 163,325     | -       | -       |
| City of Troy Capital Resource Corporation                      | 2      | 100,000     | -       | -       |
| Cohoes Local Development Corporation                           | 2      | 4,000       | -       | -       |
| Columbia Economic Development Corporation                      | 3      | 58,586      | 7       | 7       |
| Cortland County Business Development Corporation               | 3      | 517,562     | 176     | 82      |
| Delaware County Local Development Corporation                  | 6      | 353,181     | 29      | -       |
| Development Chenango Corporation                               | 1      | 350,000     | 32      | 3       |
| Greater Lockport Development Corporation                       | 1      | -           | -       | -       |
| Griffiss Local Development Corporation                         | 3      | 898,491     | -       | -       |
| Jefferson County Local Development Corporation                 | 1      | 50,000      | -       | -       |
| Land Reutilization Corporation of The Capital Region           | 1      | 5,000       | -       | -       |
| Lewis County Development Corporation                           | 2      | -           | -       | -       |
| Livingston County Development Corporation                      | 23     | 124,813     | -       | -       |
| Local Development Corporation of the Town of Union             | 1      | 300,000     | 5       | -       |
| Lumber City Development Corporation                            | 3      | 85,000      | -       | -       |
| NFC Development Corporation                                    | 4      | 70,000      | 4       | 4       |
| New York City Business Assistance Corporation                  | 124    | 1,588,449   | -       | -       |
| New York City Economic Development Corporation                 | 144    | 165,342,894 | -       | -       |
| Niagara County Brownfields Development Corporation             | 2      | 99,005      | -       | -       |
| Ontario County Economic Development Corporation                | 4      | 28,160      | 12      | 4       |
| Orange County Funding Corporation                              | 5      | 247,993     | -       | -       |
| Peekskill Facilities Development Corporation                   | 7      | 185,340     | -       | -       |
| Saratoga County Capital Resource Corporation                   | 1      | 50,000      | -       | -       |
| Schenectady County Capital Resource Corporation                | 2      | 87,938      | -       | -       |
| Seneca County Economic Development Corporation                 | 1      | 367,000     | 50      | 34      |
| St. Lawrence County Industrial Development Agency LDC          | 12     | 229,139     | 14      | 8       |
| The Town of Huntington Economic Development Corporation        | 2      | 8,480       | -       | -       |
| Theater Subdistrict Council Local Development Corporation      | 2      | 400,000     | -       | -       |
| Tioga County Local Development Corporation                     | 2      | 156,505     | -       | -       |
| Town of North Hempstead Business and Tourism Development Corp. | 4      | 132,500     | -       | -       |
| Troy Local Development Corporation                             | 20     | 167,837     | _       | -       |
| Total:   | 431    | 173,789,753 | 329     | 142     |

<sup>\*</sup>Data Reported as of June 5, 2015. Data shown as - indicates an authority reported 0.

Excluding TASCS, 58 LDCs reported bonds issued for development projects. These LDCs reported a total of 309 bonds issued, with \$11.5 billion outstanding. Three LDCs account for 51.9 percent of the amount outstanding in bonds: Hudson Yards Infrastructure Corporation (\$3.0 billion), Monroe County Industrial Development Corporation (\$1.0 billion) and STAR Corporation (\$2.0 billion).



LDC Bonds Outstanding FYE 2014, excluding Tobacco Asset Securitzation Corporations\*

| Authority Name  | Number of | Original Bond             | Amount                  | Amount                   | Jobs      | Jobs   |
|---|-----------|---------------------------|-------------------------|--------------------------|-----------|--|
| Additionty Name   | Bonds     | Amount (\$)               | Repaid (\$)             | Outstanding (\$)         | Planned   | Created  |
|   | Issued    | Amount (\$)               | Repaid (φ)              | Outstanding (\$)         | riailieu  | Createu  |
| Albany County Capital Resource Corporation  | 1         | 88,000,000                | 46,494                  | 87,953,506               | 230       | 230  |
| Broome County Local Development Corporation   | 1         | 18,200,000                | 64,646                  | 18,135,354               | 10        | 10   |
| Buffalo and Erie County Industrial Land Development Corporation                         | 11        | 132,105,257               | 7,203,834               | 124,901,423              | 32        | 38   |
| Build NYC Resource Corporation  | 44        | 821,684,914               | 25,624,148              | 796,060,766              | 1,077     | 9,958  |
| Cattaraugus County Capital Resource Corporation   | 3         | 35,722,399                | 7,550,936               | 28,171,463               | 15        | 15   |
| Cayuga County Development Corporation   | 1         | 9,805,000                 | 365,000                 | 9,440,000                | -         | -  |
| Chautauqua County Capital Resource Corporation  | 2         | 49,265,000                | 3,025,000               | 46,240,000               | 20        | 29   |
| Chemung County Capital Resource Corporation   | 1         | 52,300,000                | 2,240,000               | 50,060,000               | -         | -  |
| City of Albany Capital Resource Corporation   | 10        | 163,170,900               | 3,378,019               | 159,792,881              | 157       | 725  |
| City of Troy Capital Resource Corporation   | 2         | 358,810,000               | 5,300,000               | 353,510,000              | -         | -  |
| Columbia County Capital Resource Corporation  | 3         | 19,595,000                | 5,290,535               | 14,304,465               | 38        | 38   |
| Counties of Warren and Washington Civic Development Corporation                         | 4         | 25,138,998                | -                       | 25,138,998               | 27        | 8  |
| Dobbs Ferry Local Development Corporation   | 3         | 81,320,000                | 3,895,000               | 77,425,000               | -         | -  |
| Dutchess County Local Development Corporation   | 14        | 390,805,487               | 21,823,032              | 368,982,455              | 69        | 237  |
| Essex County Capital Resource Corporation   | 1         | 6,160,000                 | 635,000                 | 5,525,000                | -         | -  |
| Franklin County Civic Development Corporation   | 3         | 48,374,965                | 2,794,269               | 45,580,696               | 71        | 230  |
| Genesee County Funding Corporation  | 4         | 14,275,891                | 535,500                 | 13,740,391               | 1         | 1  |
| Hudson Yards Infrastructure Corporation   | 2         | 3,000,000,000             | -                       | 3,000,000,000            | -         | -  |
| Jefferson County Civic Facility Development Corporation                                 | 2         | 50,670,000                | 8,066,731               | 42,603,269               | 13        | 135  |
| Livingston County Capital Resource Corporation  | 1         | 4,000,000                 | 814,907                 | 3,185,093                | 3         | 3  |
| Madison County Capital Resource Corporation   | 3         | 103,075,000               | 2,580,000               | 100,495,000              | -         | -  |
| Monroe County Industrial Development Corporation  | 22        | 1,053,440,414             | 39,379,828              | 1,014,060,586            | 370       | 2,767  |
| Monroe Newpower Corporation   | 4         | 26,470,000                | 1,070,000               | 25,400,000               | -         | -  |
| Monroe Security & Safety System Local Development Corporation                           | 1         | 59,335,000                | 6,165,000               | 53,170,000               | -         | -  |
| Montgomery County Capital Resource Corporation  | 1         | 22,975,000                | -                       | 22,975,000               | -         | -  |
| Nassau County Local Economic Assistance Corporation                                     | 33        | 547,359,000               | 14,232,979              | 533,126,021              | -         | -  |
| New Rochelle Corporation for Local Development  | 1         | 5,000,000                 | 145,000                 | 4,855,000                | -         | -  |
| Niagara Area Development Corporation  | 5         | 224,262,133               | 5,932,133               | 218,330,000              | -         | -  |
| Oneida County Local Development Corporation   | 4         | 73,190,000                | 1,857,031               | 71,332,969               | -         | -  |
| Onondaga Civic Development Corporation  | 11        | 448,410,000               | 16,684,439              | 431,725,561              | 527       | 327  |
| Ontario County Local Development Corporation  | 1         | 29,700,000                | 1,650,000               | 28,050,000               | 14        | 45   |
| Orange County Funding Corporation   | 3         | 105,140,000               | 3,947,538               | 101,192,462              | 121       | 118  |
| Otsego County Capital Resource Corporation  | 6         | 101,750,000               | 9,586,761               | 92,163,239               | 170       | 738  |
| Rockland County Economic Assistance Corporation   | 5         | 28,718,920                | 1,261,742               | 27,457,178               | 36        | -  |
| STAR (Sales Tax Asset Receivable) Corporation   | 1         | 2,551,435,000             | 576,905,000             | 1,974,530,000            | -         | -  |
| Saratoga County Capital Resource Corporation  | 4         | 80,805,000                | 1,340,000               | 79,465,000               | 60        | 60   |
| Schenectady County Capital Resource Corporation   | 5         | 78,796,683                | 9,302,814               | 69,493,869               | -         | -  |
| Schoharie County Capital Resource Corporation   | 1         | 10,000,000                | -                       | 10,000,000               | -         | -  |
| Schuyler County Human Services Development Corporation                                  | 1         | 5,725,000                 | 920,000                 | 4,805,000                | -         | -  |
| Sherburne Area Local Development Corporation  | 2         | 1,700,000                 | 605,200                 | 1,094,800                | -         | -  |
| St. Lawrence County Industrial Development Agency Civic Development Corp.               | . 8       | 101,470,000               | 4,893,151               | 96,576,849               | 28        | 38   |
| Steuben Area Economic Development Corporation   | 1 4       | 16,773,000                | 264,182                 | 16,508,818<br>65,712,000 | 13        | 9  |
| Sullivan County Funding Corporation   | 8         | 78,588,000                | 12,876,000<br>8,634,155 | 141,884,315              | 37        | 213  |
| Tompkins County Development Corporation  Town Of Islip Economic Development Corporation | 5         | 150,518,470<br>21,786,000 | 722,000                 | 21,064,000               | 1         | 1  |
| Town of Amherst Development Corporation   | 7         | 182,962,970               | 17,521,575              | 165,441,395              | -         |  |
| Town of Babylon L. D. Corporation II  | 2         | 18,274,000                | 760,000                 | 17,514,000               | <u> </u>  | <del>                                     </del> |
| Town of Brookhaven Local Development Corporation  | 5         | 77,555,000                | 3,040,464               | 74,514,536               | -         | -  |
| Town of Colonie Local Development Corporation   | 3         | 37,000,000                | 3,040,404               | 37,000,000               | 138       | 111  |
| Town of Dewitt Local Development Corporation  | 1         | 4,655,000                 | 1,445,000               | 3,210,000                | 130       | 111  |
| Town of Hempstead Local Development Corp.   | 18        | 395,256,000               | 15,220,271              | 380,035,729              | 111       | 193  |
| Town of Huntington Local Development Corporation  | 10        | 19,654,000                | 2,204,000               | 17,450,000               | 111       | 193  |
| Ulster County Capital Resource Corporation  | 4         | 32,345,000                | 8,783,818               | 23,561,182               | -         | <del>                                     </del> |
| Upstate Telecommunications Corporation  | 1         | 32,465,000                | 16,860,000              | 15,605,000               | <u> </u>  | <del></del>                                      |
| Wayne County Civic Facility Development Corporation                                     | 3         | 19,775,000                | 4,540,000               | 15,235,000               | _         | <del>-</del>                                     |
| Westchester County Local Development Corporation  | 7         | 249,015,000               | 2,565,000               | 246,450,000              | <u> </u>  | <del>-</del>                                     |
|   |           | 10,500,000                | 1,524,909               | 8,975,091                | 200       | 220  |
| Vates County Capital Resource Corporation   |           |                           |                         |                          |           |  |
| Yates County Capital Resource Corporation  Yonkers Economic Development Corporation     | 3         | 59,858,000                | 3,566,000               | 56,292,000               | 220<br>78 | 131  |

<sup>\*</sup>Data Reported as of June 5, 2015. Data shown as - indicates an authority reported 0.

The data in the table below is all outstanding debt for LDCs including bonds, certificates of participation, commercial loans, mortgage loans and other financing obligations. It does not include capital leases, equipment leases or appropriated loans/first instance advances.



LDC Debt Outstanding 2010 - 2014, excluding Tobacco Asset Securitization Corporations\*
(\$ millions)

| (\$ millions)  |                |               |                 |                 |                    |                    |  |  |
|--|----------------|---------------|-----------------|-----------------|--------------------|--------------------|--|--|
| Authority Name   | 2010 Debt      | 2011 Debt     | 2012 Debt       | 2013 Debt       | 2014 Debt          | Percent            |  |  |
|  | Outstanding    | Outstanding   | Outstanding     | Outstanding     | Outstanding        | Change             |  |  |
|  |                |               |                 |                 |                    | 2010 - 2014        |  |  |
|  |                |               |                 |                 |                    |                    |  |  |
| Albany County Capital Resource Corporation  Allegany County Capital Resource Corporation                               |                |               |                 | 0.02            | 87.95              |                    |  |  |
| Auburn Local Development Corporation   | 0.24           | 0.17          | 0.09            | 0.02            | -                  | -100.00%           |  |  |
| Bolton Local Development Corporation   | 0.21           | 0.17          | 0.00            | 0.02            | 2.00               | 100.0070           |  |  |
| Brooklyn Navy Yard Development Corporation   |                |               |                 |                 | 125.82             |                    |  |  |
| Broome County Local Development Corporation  |                |               |                 | 18.20           | 18.14              |                    |  |  |
| Buffalo Urban Development Corporation  | 0.26<br>111.58 | 2.56          | 0.26            | 0.26<br>127.71  | 0.26               | 0.00%<br>11.94%    |  |  |
| Buffalo and Erie County Industrial Land Development Corporation  Build NYC Resource Corporation                        | 111.56         | 115.30        | 123.83<br>93.46 | 629.77          | 124.90<br>1,131.75 | 11.94%             |  |  |
| Capitalize Albany Corporation  |                | 4.53          | 4.21            | 3.87            | 2.65               |                    |  |  |
| Cattaraugus County Capital Resource Corporation  |                | 24.03         | 22.05           | 20.12           | 28.17              |                    |  |  |
| Cayuga County Development Corporation  |                |               |                 | 9.81            | 9.44               |                    |  |  |
| Chautauqua County Capital Resource Corporation   |                | 29.03         | 28.50           | 48.74           | 46.24              |                    |  |  |
| Chemung County Capital Resource Corporation  City of Albany Capital Resource Corporation                               |                | 55.40         | 52.30<br>54.97  | 52.30<br>63.12  | 50.06<br>159.79    |                    |  |  |
| City of Kingston Local Development Corporation   |                | 55.40         | 2.12            | 1.37            | 1.23               |                    |  |  |
| City of Troy Capital Resource Corporation  |                | 358.81        | 357.81          | 356.24          | 353.51             |                    |  |  |
| Civic Center Monroe County Local Development Corporation   |                |               |                 |                 | 1.35               |                    |  |  |
| Clayton Local Development Corporation  | 0.18           | 0.18          | 0.20            | -               |                    |                    |  |  |
| Columbia County Capital Resource Corporation   | 19.60          | 18.71         | 15.67           | 15.46           | 14.30              | -27.00%            |  |  |
| Cornell Agriculture and Food Technology Park Corporation   |                |               | - 11.06         | 24.54           | 05.14              |                    |  |  |
| Counties of Warren and Washington Civic Development Corporation  Delaware County Local Development Corporation         | 0.98           | 0.94          | 11.06<br>0.91   | 24.51<br>0.81   | 25.14<br>0.78      | -20.47%            |  |  |
| Dobbs Ferry Local Development Corporation  | 0.30           | 11.70         | 10.86           | 41.82           | 77.43              | -20.4770           |  |  |
| Dunkirk Local Development Corporation  |                |               | 0.18            |                 |                    |                    |  |  |
| Dutchess County Local Development Corporation  | 75.44          | 117.11        | 153.49          | 322.30          | 368.28             | 388.21%            |  |  |
| Energy Improvement Corporation   |                |               |                 |                 | 0.09               |                    |  |  |
| Essex County Capital Resource Corporation  |                | 6.16          | 5.96            | 5.75            | 5.53               |                    |  |  |
| Finger Lakes Horizon Economic Development Corporation Finger Lakes Regional Telecommunications Development Corporation | 6.46           | 6.34          | 6.20            | 6.06            | 0.25<br>6.09       | -5.74%             |  |  |
| Franklin County Civic Development Corporation  | 0.40           | 9.90          | 20.55           | 47.15           | 45.58              | -5.74%             |  |  |
| Genesee County Funding Corporation   | 3.87           | 3.79          | 3.70            | 3.61            | 13.74              | 254.92%            |  |  |
| Genesee Gateway Local Development Corporation  | 11.32          | 11.04         | 10.76           | 7.47            | 7.15               | -36.83%            |  |  |
| Greater Glens Falls Local Development Corporation  | 0.55           | -             |                 | 0.30            | 0.21               | -61.77%            |  |  |
| Greater Lockport Development Corporation   | 0.26           | 0.22          | 0.05            | 0.12            |                    | -76.92%            |  |  |
| Griffiss Local Development Corporation   | 20.19          | 20.59         | 18.39           | 17.94           | 16.68<br>11.77     | -17.40%            |  |  |
| Griffiss Utility Services Corporation Hamburg New York Land Development Corporation                                    |                |               | 0.85            | 0.85            | 0.87               |                    |  |  |
| Hilton Local Development Corporation   |                | 0.27          | 0.26            | 0.24            | 0.23               |                    |  |  |
| Hudson Yards Infrastructure Corporation  | 2,000.00       | 2,000.00      | 3,000.00        | 3,000.00        | 3,000.00           | 50.00%             |  |  |
| Jefferson County Civic Facility Development Corporation  |                |               |                 | 46.47           | 45.43              |                    |  |  |
| Lewis County Development Corporation   | 4.00           | 0.10          | 0.10            | 0.10            | -                  | 00.070/            |  |  |
| Livingston County Capital Resource Corporation  Madison County Capital Resource Corporation                            | 4.00<br>33.65  | 3.55<br>33.65 | 3.44<br>86.18   | 3.31<br>129.16  | 3.19<br>100.50     | -20.37%<br>198.65% |  |  |
| Monroe County Industrial Development Corporation   | 286.84         | 515.07        | 536.76          | 911.68          | 1,014.06           | 253.53%            |  |  |
| Monroe Newpower Corporation  | 28.62          | 27.97         | 27.30           | 26.59           | 25.40              | -11.24%            |  |  |
| Monroe Security & Safety System Local Development Corporation  | 59.34          | 59.34         | 58.04           | 56.04           | 53.17              | -10.39%            |  |  |
| Montgomery County Capital Resource Corporation   |                |               |                 |                 | 22.98              |                    |  |  |
| Nassau County Local Economic Assistance Corporation  | 400.40         | 73.12         | 343.29          | 356.06          | 533.51             | 0.050/             |  |  |
| Nassau County Tobacco Settlement Corporation  New Rochelle Corporation for Local Development                           | 420.13         | 420.13        | 420.13          | 420.13<br>5.00  | 418.66<br>4.86     | -0.35%             |  |  |
| New York City Energy Efficiency Corporation  |                |               |                 | 3.00            | 0.30               |                    |  |  |
| Newburgh Community Land Bank   |                |               |                 |                 | - 0.00             |                    |  |  |
| Niagara Area Development Corporation   |                | 14.31         | -               | 219.92          | 218.33             |                    |  |  |
| Oneida County Local Development Corporation  | 6.90           | 6.90          |                 | 72.00           |                    | 933.81%            |  |  |
| Onondaga Civic Development Corporation   | 119.95         | 162.28        | 319.52          | 318.99          |                    |                    |  |  |
| Ontario County Local Development Corporation Orange County Funding Corporation   | 29.70          | 29.70         | 31.16<br>98.14  | 30.30<br>103.52 |                    | -5.56%             |  |  |
| Orleans Land Restoration Corporation   |                |               | 0.39            | 0.19            |                    |                    |  |  |
| Otsego County Capital Resource Corporation   |                | 81.38         | 99.81           | 96.94           | 92.16              |                    |  |  |
| Ramapo Local Development Corporation   |                | 25.00         | 23.50           | 25.00           |                    |                    |  |  |
| Rensselaer Municipal Leasing Corporation   | 27.83          | 26.59         | 25.28           | 23.87           |                    | -100.00%           |  |  |
| Riverhead IDA Economic Job Development Corporation   |                |               | 0.00            | 21.11           | 21.11              | 400.000            |  |  |
| Rochester Economic Development Corporation  Rockland County Economic Assistance Corporation                            | 1.50           | 1.16<br>4.47  | 0.80<br>9.28    | 0.42<br>8.78    | 27.46              | -100.00%           |  |  |
| STAR (Sales Tax Asset Receivable) Corporation  | 2,177.90       | 2,116.46      | 2,053.66        | 1,985.42        | 1,974.53           | -9.34%             |  |  |
| Saratoga County Capital Resource Corporation   | 2,177.50       | 2,11040       | 2,000.00        | 22.43           | 79.47              | 3.3-7/0            |  |  |
| Schenectady County Capital Resource Corporation  | 15.31          | 15.31         | 67.70           | 63.56           |                    | 353.91%            |  |  |
| Schoharie County Capital Resource Corporation  |                |               |                 |                 | 10.00              |                    |  |  |
| Schuyler County Human Services Development Corporation   | 5.44           | 5.29          | 5.14            | 4.98            | 4.81               | -11.67%            |  |  |
| Seneca County Economic Development Corporation   |                |               |                 |                 | -                  |                    |  |  |
| Seneca Knit Development Corporation Sherburne Area Local Development Corporation                                       | 0.29           | 2.01          | 1.76            | 1.61            | 0.03               | 342.41%            |  |  |
| St. Lawrence County Industrial Development Agency Civic Development Corporation  |                | 46.43         | 110.24          | 97.89           | 1.29<br>96.58      | 342.41%            |  |  |
| Co. Lawrence County industrial Development Agency Civic Development Con  | ۷۰ ۲۲٬۵۱       | 40.43         | 110.24          | 91.89           | 90.38              | JZJ.4U%            |  |  |



| Authority Name   | 2010 Debt    | 2011 Debt   | 2012 Debt   | 2013 Debt    | 2014 Debt   | Percent     |
|--|--------------|-------------|-------------|--------------|-------------|-------------|
|  | Outstanding  | Outstanding | Outstanding | Outstanding  | Outstanding | Change      |
|  | o atotamanig | o anotaming | o anotaming | o atotaniani | - u         | 2010 - 2014 |
| Steuben Area Economic Development Corporation          |              |             | 16.77       | 16.76        | 16.51       | 2010 2014   |
| Suffolk County Economic Development Corporation        | 34.66        | 226.10      | 258.82      | 295.15       | 10.01       |             |
| Sullivan County Funding Corporation                    | 000          | 70.59       | 66.09       | 61.42        | 65.71       |             |
| Syracuse Economic Development Corporation              |              | 15.93       | 5.45        | 02           | 00.7.1      |             |
| Tompkins County Development Corporation                |              | 41.70       | 49.15       | 112.73       | 141.88      |             |
| Town Of Islip Economic Development Corporation         |              | _           |             | 21.72        | 21.06       |             |
| Town of Amherst Development Corporation                | 119.10       | 143.35      | 168.57      | 169.42       | 165.44      | 38.90%      |
| Town of Brookhaven Local Development Corporation       |              |             | 53.53       | 81.88        | 81.88       |             |
| Town of Colonie Local Development Corporation          |              |             |             | 22.00        | 37.00       |             |
| Town of Dewitt Local Development Corporation           | 3.98         |             |             | 3.42         | 3.21        | -19.35%     |
| Town of Hempstead Local Development Corp.              | 81.08        | 194.14      | 201.93      | 322.34       | 380.04      | 368.75%     |
| Town of Huntington Local Development Corporation       |              |             | 19.60       | 19.60        | 17.45       |             |
| Troy Local Development Corporation                     | 2.67         | 2.50        | 2.33        | 2.17         | 2.00        | -25.06%     |
| Ulster County Capital Resource Corporation             | 12.50        | 14.89       | 13.55       | 12.78        | 23.56       | 88.49%      |
| Ulster County Development Corporation                  | 0.11         | 0.11        | 0.09        | 0.12         | 0.12        | 5.89%       |
| Upstate Telecommunications Corporation                 | 24.49        | 22.39       | 20.19       | 17.95        | 15.61       | -36.28%     |
| Village of Lancaster Community Development Corporation |              | 0.96        |             |              |             |             |
| Village of Valatie Local Development Corporation       |              |             | 0.24        |              |             |             |
| Washington County Local Development Corporation        |              |             |             |              | 0.16        |             |
| Wayne County Civic Facility Development Corporation    |              | 19.78       | 18.31       | 16.79        | 15.24       |             |
| Westchester County Local Development Corporation       |              |             |             | 93.43        | 246.45      |             |
| Wyandanch Community Development Corporation            | 0.62         | 0.41        | 0.41        |              |             |             |
| Yates County Capital Resource Corporation              | 10.50        | 10.15       | 9.82        | 9.40         | 8.98        | -14.52%     |
| Yonkers Downtown Waterfront Development Corporation    |              | 2.80        | 2.35        |              |             |             |
| Yonkers Economic Development Corporation               |              |             | 37.74       | 36.72        | 56.29       |             |
| Total:   | 5,780.82     | 7,232.76    | 9,265.18    | 11,193.14    | 12,485.74   | 115.99%     |

<sup>\*</sup> Data reported as of June 5, 2015. Data shown as 0.00 indicates an authority had debt, but it rounds to \$0.00 million. Data shown as - indicates an authority reported \$0 debt.

# Tobacco Asset Securitization Corporations Debt Outstanding 2010 - 2014\* (\$ millions)

| Authority Name   | 2010 Debt   | 2011 Debt   | 2012 Debt   | 2013 Debt   | 2014 Debt   | Percent     |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| •  | Outstanding | Outstanding | Outstanding | Outstanding | Outstanding | Change      |
|  | J           | J 3         | J           |             | J           | 2010 - 2014 |
|  |             |             |             |             |             |             |
| Broome Tobacco Asset Securitization Corporation          | 58.90       | 57.56       | 57.36       | 56.35       | 54.86       | -6.86%      |
| Cayuga Tobacco Asset Securitization Corporation          | 21.91       | 20.14       | 19.88       | 19.61       | 19.17       | -12.53%     |
| Chautauqua Tobacco Asset Securitization Corporation      | 61.21       | 60.96       | 60.70       | 60.43       |             |             |
| Chemung Tobacco Asset Securitization Corporation         | 6.39        | 6.27        | 6.24        | 5.86        | 5.71        | -10.70%     |
| Columbia Tobacco Asset Securitization Corporation        | 17.01       | 17.53       | 17.53       | 17.53       | 14.18       | -16.65%     |
| Cortland Tobacco Asset Securitization Corporation        | 12.31       | 11.48       | 11.27       | 11.04       | 10.71       | -13.01%     |
| Dutchess Tobacco Asset Securitization Corporation        | 62.53       | 61.10       | 59.52       | 57.84       | 55.61       | -11.07%     |
| Erie Tobacco Asset Securitization Corporation            |             |             | 314.49      | 319.15      | 321.14      |             |
| Fiscal Year 2005 Securitization Corporation              | 294.25      | 282.39      | 270.24      | 259.85      | 230.79      | -21.57%     |
| Genesee Tobacco Asset Securitization Corporation         | 16.29       | 16.25       | 16.19       | 16.12       | 15.95       | -2.09%      |
| Greene Tobacco Asset Securitization Corporation          | 13.02       | 12.09       | 11.99       | 11.89       | 11.70       | -10.20%     |
| Herkimer Tobacco Asset Securitization Corporation        | 21.01       | 20.10       | 20.03       | 19.96       | 19.76       | -5.96%      |
| Livingston Tobacco Asset Securitization Corporation      | 13.48       | 13.33       | 13.16       | 12.97       | 12.67       | -6.01%      |
| Monroe Tobacco Asset Securitization Corporation          | 226.67      | 226.40      | 225.92      | 224.95      | 222.84      | -1.69%      |
| Niagara Tobacco Asset Securitization Corporation         | 62.88       | 38.42       | 37.53       | 36.56       | 59.17       | -5.89%      |
| Oneida Tobacco Asset Securitization Corporation          | 82.81       | 77.14       | 77.02       | 76.90       | 76.24       | -7.93%      |
| Onondaga Tobacco Asset Securitization Corporation        | 123.36      | 121.63      | 119.67      | 117.60      | 114.50      | -7.18%      |
| Ontario Tobacco Asset Securitization Corporation         | 26.06       | 23.52       | 23.13       | 22.72       | 22.12       | -15.14%     |
| Oswego Tobacco Asset Securitization Corporation          | 15.88       | 15.19       | 14.42       | 13.65       | 12.57       | -20.88%     |
| Putnam Tobacco Asset Securitization Corporation          | 17.99       | 17.67       | 17.59       |             | 17.28       | -3.99%      |
| Rensselaer Tobacco Asset Securitization Corporation      | 45.47       | 39.95       | 39.17       | 38.43       | 37.35       | -17.86%     |
| Rockland Second Tobacco Asset Securitization Corporation | 6.52        | 6.19        | 5.81        | 5.42        |             |             |
| Rockland Tobacco Asset Securitization Corporation        | 72.18       | 70.98       | 70.00       | 68.99       |             |             |
| Schuyler Tobacco Asset Securitization Corporation        | 4.47        | 3.90        | 3.84        | 3.78        | 3.67        | -17.78%     |
| Seneca Tobacco Asset Securitization Corporation          | 99.37       | 99.34       | 99.22       | 99.10       | 98.90       | -0.48%      |
| Steuben Tobacco Asset Securitization Corporation         | 30.62       | 30.58       | 30.51       | 30.44       | 30.16       | -1.50%      |
| Suffolk Tobacco Asset Securitization Corporation         | 229.62      | 228.22      | 265.06      | 263.73      | 262.24      | 14.21%      |
| Sullivan Tobacco Asset Securitization Corporation        | 14.53       | 14.17       | 13.78       | 12.84       | 12.23       | -15.82%     |
| TSASC, Inc.  | 1,265.17    | 1,260.29    | 1,252.75    | 1,245.44    | 1,228.37    | -2.91%      |
| Tioga Tobacco Asset Securitization Corporation           | 15.38       | 14.30       | 14.23       | 14.16       |             |             |
| Tompkins Tobacco Asset Securitization Corporation        | 10.86       | 9.84        | 9.70        | 9.55        | 9.30        | -14.36%     |
| Ulster Tobacco Asset Securitization Corporation          | 44.36       | 37.03       | 36.64       | 36.10       | 35.18       | -20.70%     |
| Warren Tobacco Asset Securitization Corporation          | 6.51        | 4.30        | 4.17        | 4.03        |             |             |
| Washington Tobacco Asset Securitization Corporation      | 13.75       | 13.68       | 13.59       | 13.50       |             |             |
| Westchester Tobacco Asset Securitization Corporation     | 201.08      |             | 197.29      | 195.25      |             |             |
| Wyoming Tobacco Asset Securitization Corporation         | 9.54        | 9.37        | 9.23        | 9.09        | 8.86        | -7.08%      |
| Yates Tobacco Asset Securitization Corporation           | 5.92        | 5.58        | 5.53        | 5.48        | 5.39        | -9.04%      |
| Total:   | 3,229.32    | 2,946.88    | 3,464.39    | 3,416.30    | 3,028.60    | -6.22%      |

<sup>\*</sup> Data reported as of June 5, 2015. Data shown as 0.00 indicates an authority had debt, but it rounds to \$0.00 million. Data shown as - indicates an authority reported \$0 debt.



#### **LDC Procurement**

LDCs reported spending \$760.2 million in procurement contracts during the 2014 reporting year. The majority, 73 percent, was for contracts awarded through a competitive bidding process, with 22.7 percent awarded without a competitive selection process, 3.6 percent under non-contract procurements/purchase orders, and 0.7 percent purchased under state contract. Fifty-nine of the 119 LDCs that reported procurement information for 2014 indicated that no contracts were awarded through a competitive bidding process.

LDC Contracts 2014\*

| Authority Name   | Authority   | Authority   | Non         | Purchased | Total      |
|--|-------------|-------------|-------------|-----------|------------|
| Authority Name   | ,           | ,           | -           |           |            |
|  | Contract -  | Contract -  | Contract    | Under     | Contracts  |
|  | Competitive | Non-        | Procurement | State     | (\$)       |
|  | Bid (\$)    | Competitive | /Purchase   | Contract  |            |
|  |             | Bid (\$)    | Order (\$)  | (\$)      |            |
| Albany County Business Development Corporation                   | 7,242       | 205,476     | 0           |           | 212,718    |
| Bethel Local Development Corporation                             | 0           | 5,000       | 4,210       | 0         | 9,210      |
| Binghamton Local Development Corporation                         | 0           | 0           | 6,500       | 0         | 6,500      |
| Brooklyn Bridge Park Corporation                                 | 34,921,548  | 94,325      | 606,401     | 4,680,749 | 40,303,023 |
| Brooklyn Navy Yard Development Corporation                       | 28,584,510  | 2,905,749   | 3,103,576   | 0         | 34,593,835 |
| Broome County Land Bank  | 0           | 9,750       | 0           | 0         | 9,750      |
| Buffalo and Erie County Regional Development Corporation         | 84,667      | 0           | 299,563     | 0         | 384,230    |
| Buffalo Erie Niagara Land Improvement Corporation                | 9,750       | 499,780     | 5,100       | 0         | 514,630    |
| Buffalo Urban Development Corporation                            | 733,613     | 197,592     | 63,090      | 0         | 994,295    |
| Build NYC Resource Corporation                                   | 0           | 80,000      | 0           | 0         | 80,000     |
| Capitalize Albany Corporation                                    | 248,640     | 80,990      | 426,615     | 0         | 756,245    |
| Carthage Industrial Development Corporation                      | 0           | 32,454      | 0           | 0         | 32,454     |
| Catskill Watershed Corporation                                   | 797,856     | 226,384     | 0           | 0         | 1,024,241  |
| Cattaraugus County Capital Resource Corporation                  | 0           | 10,000      | 0           | 0         | 10,000     |
| Cayuga County Development Corporation                            | 0           | 7,029       | 0           | 0         | 7,029      |
| Chadwick Bay Regional Development Corporation                    | 140,019     | 5,400       | 0           | 0         | 145,419    |
| Chautauqua County Land Bank Corporation                          | 4,950       | 0           | 0           | 0         | 4,950      |
| Cheektowaga Economic Development Corporation                     | 0           | 14,812      | 0           | 0         | 14,812     |
| City of Kingston Local Development Corporation                   | 0           | 40,734      | 0           | 0         | 40,734     |
| City of Watertown Local Development Corporation                  | 0           | 0           | 88,003      | 0         | 88,003     |
| Civic Center Monroe County Local Development Corporation         | 556,130     | 135,789     | 218,706     | 0         | 910,625    |
| Clayton Local Development Corporation                            | 0           | 34,527      | 0           | 0         | 34,527     |
| Cohoes Local Development Corporation                             | 0           | 12,120      | 0           | 0         | 12,120     |
| Columbia County Capital Resource Corporation                     | 0           | 0           | 5,000       | 0         | 5,000      |
| Columbia Economic Development Corporation                        | 24,653      | 32,901      | 49,989      | 0         | 107,543    |
| Cornell Agriculture and Food Technology Park Corporation         | 0           | 5,700       | 0           | 0         | 5,700      |
| Cortland County Business Development Corporation                 | 6,500       | 0           | 13,435      | 0         | 19,935     |
| Counties of Warren and Washington Civic Development Corporation  | 0           | 0           | 15,224      | 0         | 15,224     |
| Delaware County Local Development Corporation                    | 0           | 9,500       | 0           | 0         | 9,500      |
| Development Chenango Corporation                                 | 282,560     | 201,990     | 0           | 0         | 484,549    |
| Dutchess County Local Development Corporation                    | 5,250       | 85,000      | 0           | 0         | 90,250     |
| East of Hudson Watershed Corporation                             | 7,803,677   | 0           | 0           | 0         | 7,803,677  |
| Economic Development Corporation - Warren County                 | 29,185      | 29,653      | 20,143      | 0         | 78,981     |
| Energy Improvement Corporation                                   | 130,553     | 6,000       | 38,132      | 0         | 174,685    |
| Fairport Local Development Corporation                           | 1,000       | 6,905       | 0           | 0         | 7,905      |
| Finger Lakes Regional Telecommunications Development Corporation | 0           | 0           | 902,370     | 19,638    | 922,008    |
| Fiscal Year 2005 Securitization Corporation                      | 17,550      | 0           | 0           | 0         | 17,550     |
| Franklin County Local Development Corporation                    | 0           | 25,145      | 35,208      | 0         | 60,353     |
| Genesee Gateway Local Development Corporation                    | 1,149,988   | 1,083,675   | 57,881      | 0         | 2,291,544  |
| Governors Island Corporation                                     | 5,200       | 56,500      | 0           | 0         | 61,700     |
| Greater Glens Falls Local Development Corporation                | 13,210      | 0           | 0           | 0         | 13,210     |
| Greater Lockport Development Corporation                         | 18,445      | 128,960     | 0           | 0         | 147,405    |
| Greater Rochester Outdoor Sports Facility Corporation            | 129,066     | 281,659     | 912,900     | 0         | 1,323,625  |
| Greater Syracuse Property Development Corporation                | 556,487     | 8,462       | 15,000      | 0         | 579,949    |
| Griffiss Local Development Corporation                           | 0           | 0           | 3,723,005   | 0         | 3,723,005  |
| Griffiss Utility Services Corporation                            | 0           | 0           | 10,439,768  | 0         | 10,439,768 |



| Authority Name   | Authority<br>Contract -<br>Competitive<br>Bid (\$) | Authority Contract - Non- Competitive | Contract<br>Procurement<br>/Purchase | Purchased<br>Under<br>State<br>Contract | Total<br>Contracts<br>(\$) |
|--|--|---------------------------------------|--------------------------------------|---|----------------------------|
| Hilton Local Development Corporation   | 0  | Bid (\$)                              | Order (\$)<br>700                    | <b>(\$)</b>                             | 700                        |
| Hudson Valley AgriBusiness Development Corp  | 0  |                                       |                                      | 0                                       | 128,135                    |
| Hudson Yards Development Corporation   | 156,034  | 498,910                               |                                      | 0                                       | 654,944                    |
| Hudson Yards Infrastructure Corporation  | 193,740  | 490,910                               |                                      | 0                                       | 193,740                    |
| Jefferson County Local Development Corporation   | 0  |                                       | 192,990                              | 0                                       | 249,817                    |
| Land Reutilization Corporation of The Capital Region   | 95,564   | 25,967                                | 0                                    | 0                                       | 121,531                    |
| Lewis County Development Corporation   | 706,850  | 242,569                               | 0                                    | 0                                       | 949,419                    |
| Livingston County Development Corporation  | 0  |                                       | 0                                    | 0                                       | 76,549                     |
| Local Development Corporation of the Town of Union   | 0  | 0                                     | 94,772                               | 0                                       | 94,772                     |
| Lumber City Development Corporation  | 12,045   | 5,437                                 | 41,077                               | 0                                       | 58,559                     |
| Madison County Capital Resource Corporation  | 0  | 35,000                                | 0                                    | 0                                       | 35,000                     |
| Maplewood Manor Local Development Corporation  | 56,688   | 5,138                                 |                                      | 0                                       | 61,826                     |
| Monroe County Industrial Development Corporation   | 9,100  | 133,495                               |                                      | 0                                       | 142,595                    |
| Monroe County Sports Development Corporation   | 260,483  | 21,500                                |                                      | 0                                       | 281,983                    |
| Monroe Newpower Corporation  | 3,851,945  | 10,000                                |                                      | 0                                       | 5,807,550                  |
| Monroe Security & Safety System Local Development Corporation  | 6,176,563  | 689,418                               | ,                                    | 49,891                                  | 7,066,995<br>12,500        |
| Montgomery County Capital Resource Corporation MUNIPRO, Inc.   | 0  |                                       | 12,500                               | 0                                       | 20,282                     |
| Nassau County Local Economic Assistance Corporation  | 0  |                                       | 338,295                              | 0                                       | 460,804                    |
| New Rochelle Corporation for Local Development   | 0  | ,                                     |                                      | 0                                       | 10,000                     |
| New York City Economic Development Corporation   | 459,240,331  | 158,696,939                           |                                      | 0                                       | 619,944,224                |
| New York City Energy Efficiency Corporation  | 670,589  | 322,808                               | 42,861                               | 0                                       | 1,036,259                  |
| Newburgh Community Land Bank   | 195,629  | 49,805                                | 77,052                               | 0                                       | 322,486                    |
| NFC Development Corporation  | 0  |                                       |                                      | 0                                       | 5,500                      |
| Niagara Power Coalition  | 68,035   | 0                                     |                                      | 0                                       | 68,035                     |
| NYC Technology Development Corporation   | 607,675  | 1,310,908                             | 48,862                               | 0                                       | 1,967,445                  |
| Olean Local Development Corporation  | 0  | 6,500                                 | 0                                    | 0                                       | 6,500                      |
| Oneida County Local Development Corporation  | 0  | 0                                     | 30,000                               | 0                                       | 30,000                     |
| Onondaga Civic Development Corporation   | 10,091   | 388,451                               | 0                                    | 0                                       | 398,542                    |
| Ontario County Economic Development Corporation  | 15,725   | 70,315                                |                                      | 0                                       | 86,040                     |
| Ontario County Four Seasons Development Corporation  | 40,517   | 64,087                                | 16,800                               | 0                                       | 121,404                    |
| Orange County Funding Corporation  | 0  |                                       | -,-                                  | 0                                       | 9,677                      |
| Orange Valley View Development Corporation   | 0  |                                       |                                      | 0                                       | 73,195                     |
| Orleans County Health Facilities Corporation Orleans County Local Development Corporation                                    | 5,000<br>12,878                                    | 46,273<br>0                           |                                      | 16,122<br>0                             | 33,725                     |
| Orleans Land Restoration Corporation   | 88,377   | 0                                     |                                      | 0                                       | 143,767                    |
| Otsego County Health Facilities Corporation  | 00,377   |                                       | ,                                    | 0                                       | 20,047                     |
| Peekskill Facilities Development Corporation   | 0  |                                       | -,-                                  | 0                                       | 7,163                      |
| Putnam County Economic Development Corporation   | 0  |                                       |                                      | 0                                       | 85,073                     |
| Queens Economic Development Corporation  | 0  |                                       | 0                                    | 0                                       | 179,400                    |
| Rochester Economic Development Corporation   | 21,000   | 0                                     | 119,801                              | 0                                       | 140,801                    |
| Rockland County Economic Assistance Corporation  | 0  | 8,000                                 | 0                                    | 0                                       | 8,000                      |
| Rockland County Health Facilities Corporation  | 0  | -, -                                  | 0                                    | 0                                       | 445,787                    |
| Rockland Economic Development Corporation  | 0  | ,                                     | 0                                    | 0                                       | 21,800                     |
| Saratoga County Capital Resource Corporation   | 0  |                                       |                                      | 0                                       | 27,500                     |
| Schenectady County Capital Resource Corporation  | 5,100  |                                       |                                      | 0                                       |                            |
| Schoharie County Capital Resource Corporation  | 0  |                                       |                                      | 0                                       | 40,000                     |
| Schuyler County Human Services Development Corporation   | 0  |                                       |                                      | 0                                       | 12,000                     |
| Seneca County Economic Development Corporation   | 5,125  |                                       |                                      | 0                                       | 113,623                    |
| Southern Tier Network, Inc.  | 1,325,686  | 1,670,364                             |                                      | 6,514                                   | 3,367,922                  |
| Southold Local Development Corporation St. Lawrence County Industrial Development Agency Local Development Corp.             | 11 700   | -                                     |                                      | 0                                       | 282,633                    |
| St. Lawrence County Industrial Development Agency Local Development Corp.  St. Lawrence County Local Development Corporation | 11,700<br>0  |                                       |                                      | 0                                       | 7,500                      |
| STAR (Sales Tax Asset Receivable) Corporation  | 171,570  |                                       |                                      | 0                                       | 171,570                    |
| Sullivan County Funding Corporation  | 0  |                                       |                                      | 0                                       | 40,000                     |
| The Suffolk County Land Bank Corporation   | 0  |                                       | -,                                   | 0                                       | 38,429                     |
| The Town of Huntington Economic Development Corporation  | 0  |                                       |                                      | 0                                       | 6,400                      |
| Theater Subdistrict Council Local Development Corporation  | 20,025   | 0,100                                 |                                      | 0                                       | 20,025                     |
| Tompkins County Development Corporation  | 0  | 134,700                               |                                      | 0                                       | 134,700                    |
| Town of Hempstead Local Development Corp.  | 0  |                                       |                                      | 0                                       | 15,796                     |
| Town Of Islip Economic Development Corporation   | 0  | 15,000                                | 0                                    | 0                                       | 15,000                     |
| Town of North Hempstead Business and Tourism Development Corporation   | 0  | 13,500                                | 0                                    | 0                                       | 13,500                     |
| Troy Local Development Corporation   | 247,808  | 80,390                                | 0                                    | 0                                       | 328,198                    |
| Ulster County Capital Resource Corporation   | 0  | 25,100                                | 0                                    | 0                                       | 25,100                     |
| Ulster County Development Corporation  | 109,820  | 0                                     | 10,000                               | 0                                       | 119,820                    |



| Authority Name  | Authority   | Authority   | Non         | Purchased | Total       |
|---|-------------|-------------|-------------|-----------|-------------|
|   | Contract -  | Contract -  | Contract    | Under     | Contracts   |
|   | Competitive | Non-        | Procurement | State     | (\$)        |
|   | Bid (\$)    | Competitive | /Purchase   | Contract  |             |
|   |             | Bid (\$)    | Order (\$)  | (\$)      |             |
| Upstate Telecommunications Corporation                    | 3,806,645   | 0           | 72,255      | 852,338   | 4,731,239   |
| Warren County Local Development Corporation               | 0           | 50,000      | 0           | 0         | 50,000      |
| Washington County Local Development Corporation           | 8,046       | 5,209       | 0           | 0         | 13,255      |
| Watertown Industrial Center Local Development Corporation | 70,694      | 13,100      | 104,104     | 0         | 187,899     |
| West Brighton Community Local Development Corporation     | 0           | 26,740      | 0           | 0         | 26,740      |
| Westchester County Local Development Corporation          | 14,073      | 96,667      | 0           | 0         | 110,740     |
| Wyoming County Business Center                            | 0           | 126,500     | 0           | 0         | 126,500     |
| Yonkers Economic Development Corporation                  | 0           | 15,500      | 0           | 0         | 15,500      |
| Total:  | 554,553,402 | 172,838,700 | 27,184,320  | 5,625,252 | 760,201,674 |

<sup>\*</sup>Data reported as of June 5, 2015.

## **Observations and Recommendations**

The Authorities Budget Office strongly encourages the Governor and the Legislature to evaluate the structure of public authorities as it exists today in New York State, and to address the uncontrolled growth in the number of authorities — both public benefit corporations and not-for-profit corporations - that are formed to manage the State's infrastructure and public services. As a matter of public policy we need to agree on the appropriate level of independence that public authorities should exercise and conform the selection and appointment of boards of directors, and how they carry out their duties and govern to that consensus.

#### **Boards of Directors**

Public authority boards are the bodies ultimately responsible for the efficient, effective, fair and honest execution of the missions of public authorities. Public Authorities Law requires board members to participate in State approved training regarding their legal, fiduciary, financial and ethical responsibilities as board members of an authority, and to sign a written acknowledgement of their fiduciary duties. The ABO offers the required board member training through interactive online webinars and during 2014 trained around 400 board members. The number and percentage of board members that have participated in the required training increases every year. However in 2014, 24 percent of public authority board members reported that they had not participated in the required training. Similarly, 8.8 percent of board members reported in 2014 that they had not signed an acknowledgement of their fiduciary duty.

Public authorities are not truly independent. State and local authorities have 3,356 board members. Currently 86 of those positions are vacant. Of those positions that are filled, 1,092 are filled with elected or appointed public officials. In other words, 32 percent of all appointees to state and local authorities are state or local government officials. This arrangement could compromise the independent judgment expected to be exercised by board members. Directors must separate the responsibilities and obligations associated with their oath of office and public position from the fiduciary duty of a board member. This is not always an easy thing to do. Moreover, the chief executive officers of most public authorities are appointed by an elected public official or governing body.



#### **Laws and Practices of Economic Development Activities**

We also need to examine the laws and practices governing economic development activities. The majority of the 573 public authorities have a primary mission of economic development. Yet the presence or concentration of these authorities within a geographic area, the number of projects provided financial assistance by these authorities, or the amount of financial assistance that is provided to a project has little correlation to private sector job growth. New York State and its local governments spend billions of dollars annually through grants, operating assistance, tax abatements and other foregone revenues with no clear measurable understanding of the benefits realized from such expenditures. The practice of creating public authorities to address the issue of economic development can hardly be considered effective.

## **Enforcement and Regulatory Powers**

The State needs to strengthen the enforcement and regulatory tools available to agencies, such as the Authorities Budget Office, and affected tax jurisdictions to assure proper accountability, oversight and transparency. Each year, too many authorities fall short of meeting the governance and reporting requirements imposed on them by law. On average, over the past four years 125 authorities, primarily covered not-for-profit corporations, did not file an annual report in time for the data to be included in the ABO's annual report on public authorities. Other than issue warnings and letters of censure, the ABO has limited options to enforce compliance or compel accurate reporting by public authorities, or to take action against those authorities that fail to take corrective action when notified of such failure. This is especially true for boards of directors cited for chronic failure to meet their collective fiduciary duty, or which have already been censured by the ABO but taken no action to correct this breach of the public trust. In these limited cases, stronger enforcement actions are necessary. The ABO requests that consideration be given to granting it the ability to assess fines, suspend directors or curtail certain activities of an authority and its board which have been censured but remain out of compliance with state law or deficient in performing its fiduciary duty.



## **Appendix I**

# Public Authorities That Have Failed to File Reports in the Public Authorities Reporting Information System as of June 29, 2015

Pursuant to Section 2800 of Public Authorities Law, public authorities are required to file an annual report and audit report within 90 days of the fiscal year end (FYE). In accordance with Section 2801 of this Law, State authorities must submit a budget report 90 days prior to the start of the fiscal year; local authorities must file a budget report 60 days prior to the start of the fiscal year. The following authorities have failed to satisfy one or more of these requirements. The delinquent report(s) are identified by the date the report was due.

The Authorities Budget Office has the authority to "publically warn and censure authorities for non-compliance" with this requirement and to recommend the "suspension or dismissal of officers or directors, based on information that is, or is made, available to the public under law."

This report constitutes an official warning to those authorities that appear on this list.

| Type of       | Authority Name   | Budget      | Annual     | Audit      |
|---------------|--|-------------|------------|------------|
| Authority     |  | Report Due* | Report Due | Report Due |
| State         | Nassau Health Care Corporation                                 |             | 3/31/2015  | 3/31/2015  |
|               | Port of Oswego Authority                                       |             | 6/30/2014  |            |
|               | Utility Debt Securitization Authority (UDSA)                   | 10/1/2014   |            |            |
| Local - Other | Albany Community Development Agency                            |             | 3/31/2015  | 3/31/2015  |
|               | Albany Municipal Water Finance Authority                       |             | 3/31/2015  | 3/31/2015  |
|               | Albany Water Board   |             | 3/31/2015  | 3/31/2015  |
|               | Binghamton Urban Renewal Agency                                |             | 3/31/2015  | 3/31/2015  |
|               | City of Fulton Community Development Agency                    |             | 3/31/2015  | 3/31/2015  |
|               | City of Hudson Community Development and Planning Agency       |             | 3/31/2015  | 3/31/2015  |
|               | Clifton-Fine Health Care Corporation <sup>1</sup>              | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Eastern Rensselaer County Solid Waste Management Authority     |             | 3/31/2015  | 3/31/2015  |
|               | Freeport Community Development Agency                          | 1/1/2015    | 5/31/2015  | 5/31/2015  |
|               | Green Island Power Authority                                   | 4/1/2015    |            |            |
|               | Harrison Parking Authority                                     | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Incorporated Village of Hempstead Community Development Agency |             | 8/31/2014  | 8/31/2014  |
|               | Jamestown Urban Renewal Agency                                 |             | 3/31/2015  |            |
|               | Little Falls Urban Renewal Agency                              |             | 3/31/2015  | 3/31/2015  |
|               | Mechanicville Community Development Agency                     | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Mount Vernon Urban Renewal Agency                              | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | New York City Educational Construction Fund                    | 5/1/2015    |            |            |
|               | New York City School Construction Authority                    | 5/1/2015    |            |            |
|               | Niagara Falls Public Water Authority                           |             | 3/31/2015  |            |
|               | Nyack Parking Authority  | 4/1/2015    |            |            |
|               | Ossining Urban Renewal Agency <sup>1</sup>                     | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Port Jervis Community Development Agency                       |             | 3/31/2015  | 3/31/2015  |
|               | Saratoga Springs City Center Authority                         |             | 3/31/2015  | 3/31/2015  |
|               | Schenectady Urban Renewal Agency                               |             | 3/31/2015  |            |
|               | Syracuse Urban Renewal Agency                                  |             | 9/30/2014  | 9/30/2014  |
|               | Tonawanda (City) Community Development Agency                  | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Town of Riverhead Community Development Agency                 |             | 3/31/2015  | 3/31/2015  |
|               | Upper Mohawk Valley Memorial Auditorium Authority              |             | 3/31/2015  | 3/31/2015  |
|               | Victor Urban Renewal Agency                                    |             | 8/31/2014  | 8/31/2014  |
|               | Village of Spring Valley Urban Renewal Agency                  | 4/1/2015    | 8/31/2014  | 8/31/2014  |
|               | Wilton Water and Sewer Authority                               |             | 3/31/2015  | 3/31/2015  |
|               | Yonkers Parking Authority                                      | 11/1/2014   |            |            |
| Local - IDA   | Allegany Industrial Development Agency                         |             | 3/31/2015  | 3/31/2015  |
|               | Corinth Industrial Development Agency                          | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Dunkirk Industrial Development Agency                          | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|               | Mechanicville-Stillwater Industrial Development Agency         |             | 3/31/2015  |            |
|               | Nassau County Industrial Development Agency                    |             | 3/31/2015  |            |
|               | Port Jervis Industrial Development Agency                      |             | 3/31/2015  | 3/31/2015  |



| Type of          | Authority Name   | Budget               | Annual                 | Audit      |
|------------------|--|----------------------|------------------------|------------|
| Authority        |  | Report Due*          | Report Due             | Report Due |
| Local - Not-for- | Albany County Capital Resource Corporation   | 11/1/2014            |                        |            |
| Profit           | Albany County Land Bank Corporation  | 5/1/2015             |                        |            |
| Corporations     | Allegany County Capital Resource Corporation   |                      | 3/31/2015              | 3/31/2015  |
|                  | Batavia Regional Recreation Corporation  | 9/1/2014             | 1/31/2015              | 1/31/2015  |
|                  | Bronx Overall Economic Development Corporation   |                      | 9/30/2014              |            |
|                  | Brooklyn Navy Yard Development Corporation   | 5/1/2015             |                        |            |
|                  | Buffalo Economic Renaissance Corporation <sup>1</sup>  | 4/1/2015             | 8/31/2014              | 8/31/2014  |
|                  | Buffalo Niagara Convention Center Management Corporation                                       |                      | 3/31/2015              |            |
|                  | Canton Capital Resource Corporation  |                      | 3/31/2015              |            |
|                  | Cape Vincent Local Development Corporation <sup>1</sup>  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Cheektowaga Economic Development Corporation   | 2/1/2015             |                        |            |
|                  | City of Watervliet Local Development Corporation   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Columbia Tobacco Asset Securitization Corporation  | 11/1/2014            |                        |            |
|                  | Community Fund for Manhattan   | 5/1/2015             | 9/30/2014              | 9/30/2014  |
|                  | Cortland County Development Corporation  | 11/1/2014            |                        |            |
|                  | Crossroads Incubator Corporation   | 4/1/2015             | 8/31/2014              | 8/31/2014  |
|                  | Dunkirk Local Development Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Dutchess County Economic Development Corporation   |                      | 3/31/2015              |            |
|                  | East Midtown Infrastructure Corporation  | 5/1/2015             | 9/30/2014              | 9/30/2014  |
|                  | Emerald Corporate Center Economic Development Corporation                                      |                      | 3/31/2015              | 3/31/2015  |
|                  | Eyer Land Development Corporation <sup>1</sup>   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Fulton County Center for Regional Growth, Inc.   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Fulton County Economic Development Corporation   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Glenville Local Development Corporation  |                      | 3/31/2015              | 3/31/2015  |
|                  | Governors Island Corporation   | 5/1/2015             |                        |            |
|                  | Greater Wawarsing Local Development Corporation  |                      | 3/31/2015              | 3/31/2015  |
|                  | Hudson Development Corporation   |                      | 3/31/2015              | 3/31/2015  |
|                  | Hudson River Local Development Corporation <sup>1</sup>  | 5/1/2015             | 9/30/2014              | 9/30/2014  |
|                  | Jamestown Local Development Corporation  |                      | 3/31/2015              |            |
|                  | Johnstown Economic Development Corporation <sup>1</sup>  | 4/1/2015             | 8/31/2014              | 8/31/2014  |
|                  | Lake City Local Development Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Local Development Corporation of Laurelton, Rosedale, and Springfield Gardens                  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Local Development Corporation of Mount Vernon <sup>1</sup>                                     | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Long Beach Local Development Corporation   |                      | 3/31/2015              | 3/31/2015  |
|                  | Madison Grant Facilitation Corporation   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Malone Economic Development Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Municipal Electric and Gas Alliance, Inc   | 2/1/2015             | 6/30/2014              | 6/30/2014  |
|                  | Nassau County Economic Development Corporation 1   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | New Main Street Development Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | New Rochelle Local Development Corporation <sup>1</sup>  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | New York City Energy Efficiency Corporation  | 5/1/2015             |                        | 0.0.1.     |
|                  | Niagara County Development Corporation   | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Ogdensburg Growth Fund Development Corp.   | , .,20               | 3/31/2015              | 0/01/2010  |
|                  | Olean Local Development Corporation  | 4/1/2015             | 3,01,2010              |            |
|                  | Orleans County Health Facilities Corporation   | 11/1/2014            |                        |            |
|                  | Oswegatchie Development Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Otsego County Development Corporation  | 4/1/2015             | 8/31/2014              |            |
|                  | Otsego County Health Facilities Corporation <sup>1</sup>                                       | 11/1/2014            | 0/31/2014              | 0/31/2014  |
|                  | Port Chester Local Development Corporation   |                      |                        |            |
|                  | ' '  | 4/1/2015<br>4/1/2015 | 8/31/2014              | 8/31/2014  |
| 1                | Pots dam Community Development Corporation 1 Ramapo Local Development Corporation              | +/1/2015             |                        | 3/31/2015  |
|                  | Ramapo Local Development Corporation  Rockland Second Tobacco Asset Securitization Corporation |                      | 3/31/2015<br>3/31/2015 |            |
|                  | ·  |                      |                        | 3/31/2015  |
|                  | Rockland Tobacco Asset Securitization Corporation  | 11/1/0044            | 3/31/2015              | 2/24/2045  |
|                  | Rome Community Brownfield Restoration Corporation  | 11/1/2014            | 3/31/2015              | 3/31/2015  |
|                  | Salamanca Area Development Corporation   |                      | 6/30/2014              | 0/04/004   |
|                  | Saranac Lake Local Development Corporation   | 44/4/004             | 3/31/2015              | 3/31/2015  |
|                  | Saratoga County Prosperity Partnership, Inc  | 11/1/2014            |                        |            |



| Type of          | Authority Name   | Budget      | Annual     | Audit      |
|------------------|--|-------------|------------|------------|
| Authority        |  | Report Due* | Report Due | Report Due |
| Local - Not-for- | Sleepy Hollow Local Development Corporation                          | 4/1/2015    |            |            |
| Profit           | Southern Tier Economic Development, Inc.                             | 11/1/2014   | 3/31/2015  | 3/31/2015  |
| Corporations     | Sullivan County Agricultural Local Development Corporation 1         | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Sullivan County Partnership for Economic Development                 | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Syracuse Economic Development Corporation                            |             | 3/31/2015  |            |
|                  | The Castleton-Schodack Local Development Corporation 1               | 4/1/2015    | 8/31/2014  | 8/31/2014  |
|                  | The Catskill Local Development Corporation                           |             | 3/31/2015  | 3/31/2015  |
|                  | The City of Newburgh Local Development Corporation 1                 | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | The Development Corporation - Clinton County                         | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | The Village of Waterford Local Development Corporation               | 4/1/2015    | 8/31/2014  | 8/31/2014  |
|                  | The Walden Local Development Corporation                             | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Ticonderoga Revitalization Alliance                                  | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Tompkins Consolidated Area Transit Inc.                              | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Tompkins County Area Development                                     | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Town of Allegany Economic Development Corporation 1                  | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Town of Sullivan Development Corporation                             | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Town of Tonawanda Development Corporation 1                          | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Town of Waterford Capital Resource Corporation                       |             | 3/31/2015  | 3/31/2015  |
|                  | Town of Wawayanda Local Development Corporation                      | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Troy Community Land Bank Corporation                                 | 11/1/2014   |            |            |
|                  | Tusten Local Development Corporation                                 | 11/1/2014   |            |            |
|                  | Tuxedo Local Development Corporation                                 | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Utica Harbor Point Local Development Corporation                     |             | 6/30/2014  | 6/30/2014  |
|                  | Utica Industrial Development Corporation                             | 7/1/2014    | 11/30/2014 | 11/30/2014 |
|                  | Victor Local Development Corporation                                 | 11/1/2014   | 3/31/2015  | 3/31/2015  |
|                  | Village of Chittenango Local Development Corporation                 |             | 3/31/2015  |            |
|                  | Village of Lancaster Community Development Corporation               | 4/1/2015    | 8/31/2014  | 8/31/2014  |
|                  | Village of Penn Yan Local Development Corporation 1                  | 4/1/2015    | 8/31/2014  | 8/31/2014  |
|                  | Village of Valatie Local Development Corporation 1                   | 6/1/2014    | 10/31/2014 | 10/31/2014 |
|                  | Warren Tobacco Asset Securitization Corporation                      |             | 3/31/2015  |            |
|                  | Washington Tobacco Asset Securitization Corporation                  |             | 3/31/2015  | 3/31/2015  |
|                  | Western Ontario Local Community Development Corporation <sup>1</sup> | 5/1/2015    | 9/30/2014  | 9/30/2014  |
|                  | Wyandanch Community Development Corporation                          | 5/1/2015    | 9/30/2014  |            |
|                  | Yonkers Downtown Waterfront Development Corporation                  | 11/1/2014   | 3/31/2015  |            |
|                  | Yonkers Pier Development, Inc.                                       | 11/1/2014   | 3/31/2015  | 3/31/2015  |

<sup>\*</sup> Budget reports are to be submitted 90 days in advance of a State authority's fiscal year. For example, a State authority with a fiscal year beginning 1/1/2015 should have submitted a Budget Report by 10/1/2014. All non-State Authorities must submit a Budget report 60 days prior to the start of the fiscal year. For example, a non-State authority with a fiscal year beginning on 1/1/2014 should have submitted a Budget Report by 11/1/2014.

<sup>&</sup>lt;sup>1</sup> Authorities that have indicated their intentions to dissolve, but have not completed the formal dissolution process. These authorities are subject to public disclosure, reporting and corporate governance provisions of the Public Authorities Law until such time as they are legally dissolved.



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