

COLUMBIA COUNTY  
CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)

FINANCIAL STATEMENTS  
(and Reports of Independent Auditors)

December 31, 2017 and 2016

COLUMBIA COUNTY  
CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
FINANCIAL STATEMENTS  
December 31, 2017 and 2016

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## INDEPENDENT AUDITORS' REPORT

To the Chairman and Board of  
Columbia County Capital Resource Corporation:

### Report on the Financial Statements

We have audited the accompanying financial statements of the Columbia County Capital Resource Corporation, a component unit of the County of Columbia, New York (the "Corporation"), as of December 31, 2017 and December 31, 2016, and for the years then ended, and the related notes to the financial statements which collectively comprise Columbia County Capital Resource Corporation's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Columbia County Capital Resource Corporation's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Columbia County Capital Resource Corporation, as of December 31, 2017 and 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

### ***Emphasis of Matter***

As discussed in Note 1 to the financial statements, the Corporation relies on funding from a related party when revenue is not sufficient to cover annual operating expenses. If the Corporation continues to experience similar results, additional funding may be required in the future. Our opinion is not modified with respect to this matter.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles general accepted in the United States of America require that the management's discussion and analysis on pages 4 to 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise Columbia County Capital Resource Corporation's basic financial statements. The Schedule of Conduit Debt Obligations and the Schedule of Employment Data for Conduit Debt Obligations are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Schedule of Conduit Debt Obligations is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the



basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Conduit Debt Obligations is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The Schedule of Employment Data for Conduit Debt Obligations on page 16 has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 27, 2018, on our consideration of Columbia County Capital Resource Corporation's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Columbia County Capital Resource Corporation's internal control over financial reporting and compliance.

*Pattison, Koskey, Hawes & Bucci, CPAs, P.C.*

Valatie, New York  
March 27, 2018

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
MANAGEMENT DISCUSSION AND ANALYSIS  
December 31, 2017 and 2016  
-----

**1. Introduction:**

Within this section of the Columbia County Capital Resource Corporation's (the Corporation) financial statements, the Corporation's management provides narrative discussion and analysis of the financial activities of the Corporation for the years ended December 31, 2017 and 2016. This discussion and analysis is intended to serve as an introduction to the Corporation's basic financial statements for the fiscal years ended December 31, 2017 and 2016.

**2. Overview of the Financial Statements:**

The Corporation's basic financial statements include: (1) financial statements, (2) notes to the financial statements, (3) supplementary information and (4) other information.

**A. Financial Statements**

The Corporation's financial statements are prepared on the accrual basis in accordance with generally accepted accounting principles promulgated by the Governmental Accounting Standards Board (GASB). The Corporation is structured as a single enterprise fund with revenues recognized when earned, not when received. Expenses are recognized when incurred, not when they are paid. Capital assets are capitalized and are depreciated over their useful lives. See the notes to the financial statements for a summary of the Corporation's significant accounting policies.

The *Statements of Net Position* present information on the Corporation's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of the Corporation's financial position.

The *Statements of Revenues, Expenses and Changes in Net Position* present information showing how the Corporation's net position changed during the most recent years. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in these statements for some items that will result in cash flows in future periods.

The *Statements of Cash Flows* relate to the flows of cash and cash equivalents. Consequently, only transactions that affect the Corporation's cash accounts are recorded in these statements. A reconciliation is provided at the bottom of the statements of cash flows to assist in the understanding of the difference between cash flows from operating activities and operating income.

**B. Notes to Financial Statements**

The accompanying notes to the financial statements provide information essential to a full understanding of the basic financial statements.

**C. Supplementary and Other Information**

The Schedule of Conduit Bond Obligations and Schedule of Employment Data for Conduit Debt Obligations are required by the Office of the State Comptroller. Supplementary and other information begins immediately following the notes to the financial statements.

See independent auditors' report

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)  
December 31, 2017 and 2016  
-----

**3. Financial Highlights:**

The revenue budget for 2017 was \$5,005 with a projected gain of \$5. The revenue budget for 2016 was \$10,015 with a projected loss of \$35. There were no amendments to the budget during 2017 or 2016.

Total revenue did not meet budget in 2017 and 2016. In 2017 and 2016, revenue did not meet budget due to less interest income than was budgeted for. Total expenditures in 2017 and 2016 were overall below budget due to professional fees, insurance and office expenses being below what was budgeted for the year.

**4. Financial Statement Analysis:**

Below is a comparative summary of the Corporation's Statements of Net Position as of December 31:

Assets	<u>\$ 6,173</u>	<u>\$ 5,854</u>	<u>\$ 970</u>
Net Position	<u>\$ 6,173</u>	<u>\$ 5,854</u>	<u>\$ 970</u>

The Corporation's assets consist of cash in banks as of December 31, 2017 and 2016.

Below is a comparative summary of the Corporation's Statements of Revenues, Expenses and Change in Net Position for the years ended December 31:

	<u>2017</u>	<u>2016</u>	<u>2015</u>
Revenues			
Contribution-CEDC	<u>\$ 5,000</u>	<u>\$ 10,000</u>	<u>\$ -</u>
Total revenues	<u>5,000</u>	<u>10,000</u>	<u>-</u>
Expenditures	<u>4,681</u>	<u>5,116</u>	<u>7,038</u>
Total revenues in excess, (deficiency) of expenditures	319	4,884	(7,038)
Net position, beginning of the year	<u>5,854</u>	<u>970</u>	<u>8,008</u>
Net position, end of the year	<u>\$ 6,173</u>	<u>\$ 5,854</u>	<u>\$ 970</u>

See independent auditors' report

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)  
December 31, 2017 and 2016  
-----

**4. Financial Statement Analysis (continued):**

The Corporation's revenues in 2017 were \$5,000 versus \$10,000 in 2016. The \$5,000 and \$10,000 of revenue in 2017 and 2016 was the result of a contribution received from Columbia Economic Development Corporation.

The Corporation's expenses in 2017 were \$4,681 versus \$5,116 in 2016. The expenses decreased in 2017 over 2016 primarily due to the reduction in the Corporation's Audit Fee and Insurance.

The Corporation's net position increased by \$319 and \$4,884 as a result of operations in 2017 and 2016, respectively.

**5. Economic Factors and Next Year's Budget:**

The ability to generate future fee revenue and meet the Corporation's 2018 revenue budget expectation is dependent on future project closings. The ability to predict the future success of such events is difficult. Economic conditions in Columbia County, New York as well as changes in interest rates influence the Corporation's ability to attract such project and financing activities. If the Corporation is unable to attract new project and financing activities it will be required to seek other options to generate revenue to cover future expenses.

The Corporation has contracted with Columbia Economic Development Corporation (CEDC) to provide administrative services and CEDC's President and CEO currently serves as the Corporation's Executive Director. The Corporation is planning a marketing effort targeted towards Columbia County not-for-profit organizations in an attempt to educate them on the benefits of financing capital projects through the Corporation. If this marketing effort is successful the ability to attract new projects and financing activities will help the Corporation generate revenue to cover future expenses.

**6. Additional Information:**

This report is prepared for the use of the Corporation's audit committee, management, federal awarding agencies and pass through entities, and members of the public interested in the affairs of the Corporation. Questions with regard to this financial report or requests for additional information may be addressed to the Executive Director, Columbia County Capital Resource Corporation, 4303 Route 9, Hudson, NY 12534.

See independent auditors' report



COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
STATEMENTS OF NET POSITION  
December 31, 2017 and 2016  
-----

	ASSETS	<u>2017</u>	<u>2016</u>
Current assets:			
Cash and cash equivalents:			
Unrestricted:			
Checking		\$ 712	\$ 5,393
Savings		461	461
Total cash and cash equivalents		<u>1,173</u>	<u>5,854</u>
Due from related party - CEDC		<u>5,000</u>	<u>-</u>
Total assets		<u><u>\$ 6,173</u></u>	<u><u>\$ 5,854</u></u>

	LIABILITIES AND NET POSITION		
Net position:			
Unrestricted		<u>\$ 6,173</u>	<u>\$ 5,854</u>
Total liabilities and net position		<u><u>\$ 6,173</u></u>	<u><u>\$ 5,854</u></u>

See accompanying notes and independent auditors' report.

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION  
For the years ended December 31, 2017 and 2016

	<u>2017</u>	<u>2016</u>
Revenues:		
Contribution- CEDC	\$ 5,000	\$ 10,000
Total revenues	<u>5,000</u>	<u>10,000</u>
Expenses:		
Professional Fees	2,864	3,000
Insurance	1,672	1,993
Office	145	123
Total expenses	<u>4,681</u>	<u>5,116</u>
Net increase in net position	319	4,884
Net position, beginning	<u>5,854</u>	<u>970</u>
Net position, ending	<u><u>\$ 6,173</u></u>	<u><u>\$ 5,854</u></u>

See accompanying notes and independent auditors' report.

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
STATEMENTS OF CASH FLOWS  
For the years ended December 31, 2017 and 2016  
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	<u>2017</u>	<u>2016</u>
Cash flows from operating activities:		
Contribution-CEDC	\$ -	\$ 10,000
Operating expenses paid	<u>(4,681)</u>	<u>(5,116)</u>
Net cash (used for) provided by operating activities	<u>(4,681)</u>	<u>4,884</u>
Net (decrease) increase in cash and cash equivalents	<u>(4,681)</u>	<u>4,884</u>
Cash and cash equivalents at beginning of year	5,854	970
Cash and cash equivalents at end of year	<u><u>\$ 1,173</u></u>	<u><u>\$ 5,854</u></u>
Reconciliation of change in net position to net cash used for operating activities:		
Change in net position	\$ 319	\$ 4,884
Increase in due from related party - CEDC	<u>(5,000)</u>	<u>-</u>
Net cash (used for) provided by operating activities	<u><u>\$ (4,681)</u></u>	<u><u>\$ 4,884</u></u>

See accompanying notes and independent auditors' report.

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2017 and 2016  
-----

**1. Nature of Organization:**

The Columbia County Capital Resource Corporation was established in October, 2009 by the Columbia County Board of Supervisors under the Laws of New York State to promote economic growth in the County of Columbia, New York. The Corporation is exempt from federal, state and local income taxes. The Corporation is a component unit of the County of Columbia, New York.

The Corporation was formed under section 1411 of the New York State Not For Profit Corporation Law (the "NFPCL"). The purpose of the Corporation is to assist not for profit entities that are undertaking projects that further the following purposes: reducing unemployment; promoting an increase in employment and job opportunities; improving, training, and instructing individuals of their capabilities for such jobs; and lessening the burdens of government and acting in the public interest. The Corporation may carry on research for the purpose of aiding a community or geographical area by attracting new industry to the community or area by encouraging development. This is done primarily through administering tax exempt bonds.

Uncertainty

The Corporation was able to obtain a \$5,000 contribution in 2017 from a related party to cover the current year's expenditures. However, in recent years, the Organization has operated with expenditures in excess of revenues. If the Corporation fails to generate revenue in the future in part by the support of related parties, it will either need to curtail operations and/or seek additional sources of cash flow, the outcome of which is currently uncertain.

**2. Summary of Significant Accounting Principles:**

**Basis of Accounting:**

The financial statements of the Corporation have been prepared on the accrual basis of accounting and reflect all significant receivables, payables, and other liabilities. Revenues are recorded when earned and expenses are recorded when incurred. In accordance with accounting principles generally accepted in the United States of America, the Agency applies all applicable Governmental Accounting Standards Board (GASB) pronouncements. GASB Statement No. 62, "Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements", was adopted by the Corporation in 2012. The government-wide financial statements include the Corporation's only fund which is required to be presented as an enterprise fund.

See independent auditors' report

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
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NOTES TO FINANCIAL STATEMENTS (CONTINUED)  
December 31, 2017 and 2016  
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**2. Summary of Significant Accounting Principles (Continued):**

**Deferred Outflows/Inflows of Resources**

GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, defined and classified deferred outflows of resources and deferred inflows of resources. A deferred outflow of resources is a consumption of net assets that applies to future period(s), and as such, will not be recognized as an outflow of resources (expense/expenditure) until that time. A deferred inflow of resources is an acquisition of net assets that applies to future period(s), and as such, will not be recognized as an inflow of resources (revenue) until that time.

Statement 63 changed how governments organize their statements of financial position (such as the current government-wide statement of net assets and the governmental funds balance sheet).

As a result of Statement 63, financial statements will include deferred outflows of resources and deferred inflows of resources (“deferrals”), in addition to assets and liabilities, and will report net position instead of net assets.

**Budgetary Data:**

The budget policies are as follows:

In October of each year the Executive Director submits a tentative budget to the Board of Directors for the next fiscal year which begins the following January 1. The tentative budget includes proposed expenditures and the proposed means of financing.

**Use of Estimates:**

The preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Revenue Recognition:**

Revenue is recognized for administrative services performed related to bond issuances in the period the services are performed generally when the related bond issuances are finalized.

**Net Position:**

Net position is an element of proprietary fund financial statements and is measured by the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflow of resources.

**Subsequent Events:**

Subsequent events have been evaluated through March 27, 2018, which is the date the financial statements were available to be issued. There were no material subsequent events that required adjustment or disclosure.

See independent auditors’ report

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
NOTES TO FINANCIAL STATEMENTS (CONTINUED)  
December 31, 2017 and 2016  
-----

**3. Credit Risk:**

For purposes of reporting cash flows, the Corporation considers cash in operating bank accounts, demand deposits, cash on hand, and highly liquid debt instruments purchased with a maturity of three months or less as cash and cash equivalents. As of December 31, 2017 and 2016, cash, which consists of one checking and one savings account, was covered by federal depository insurance up to \$250,000. Management believes the risk of loss is low.

**4. Conduit Debt Obligations:**

From time to time, the Columbia County Capital Resource Corporation issues negotiable bonds to provide financial assistance to not for profit entities for the acquisition and construction of facilities deemed to be in the interest of the public. The bonds are secured by the property financed and are payable solely from payments received on the underlying mortgage loans. Upon repayment of the bonds, ownership of the acquired facilities transfers to the not for profit entity served by the bond issuance. Neither the County of Columbia, Columbia County Capital Resource Corporation, nor the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. As of December 31, 2017, there was (1) series of Bonds outstanding, with an aggregate principal amount payable of \$6,545,000. As of December 31, 2016, there was (2) series of Bonds outstanding, with an aggregate principal amount payable of \$12,095,385.

**5. Related Party Transactions:**

The Corporation receives administrative services from Columbia Economic Development Corporation (CEDC)'s staff. During 2017 and 2016, the fee for these services were waived by CEDC and no amount was paid.

During the years ended December 31, 2017 and 2016, the CEDC contributed \$5,000 and \$10,000, respectively, to the Corporation.

See independent auditors' report





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Dennis A. O'Brien, CPA

March 27, 2018

To the Board of Directors of the  
Columbia County Resource Corporation  
4303 Route 9  
Hudson, NY 12534

We have audited the financial statements of Columbia County Capital Resource Corporation as of and for the year ended December 31, 2017, and have issued our report thereon dated March 27, 2018. Professional standards require that we advise you of the following matters relating to our audit.

#### **Our Responsibility in Relation to the Financial Statement Audit**

As communicated in our engagement letter dated December 28, 2017, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of Columbia County Resource Corporation solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

#### **Planned Scope and Timing of the Audit**

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

#### **Compliance with All Ethics Requirements Regarding Independence**

The engagement team, others in our firm, as appropriate, our firm, and our network firms have complied with all relevant ethical requirements regarding independence.

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## **Qualitative Aspects of the Entity's Significant Accounting Practices**

### ***Significant Accounting Policies***

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by Columbia County Capital Resource Corporation is included in Note 2 to the financial statements. There have been no initial selection of accounting policies and no changes in significant accounting policies or their application during 2017. No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

### **Significant Difficulties Encountered during the Audit**

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

### **Uncorrected and Corrected Misstatements**

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole. There were no misstatements found during the course of our audit.

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. There were none.

### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to Columbia County Capital Resource Corporation's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

### **Representations Requested from Management**

We have requested certain written representations from management, which are included in the attached letter dated March 27, 2018.

### **Management's Consultations with Other Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

### **Other Significant Matters, Findings, or Issues**

In the normal course of our professional association with Columbia County Capital Resource Corporation, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as Columbia County Capital Resource Corporation's auditors.

### **Reporting – Uncertainty Emphasis of Matter**

We believe that the following events or conditions identified during the course of the audit indicate an uncertainty and dependence of funding from a related party.

- As discussed in Note 1 to the financial statements, the Corporation was able to generate revenue in excess of expenditures in 2017 but such revenue was from a related party contribution. This is the second consecutive year the Contribution was received. However, in recent years it operated in such a way that expenditures were in excess of total revenue generated. If

the corporation continues to experience similar results, losses incurred in future years will substantially reduce net assets.  
We did not modify our opinion with respect to this matter.

This report is intended solely for the information and use of the Board of Directors and management of Columbia County Capital Resource Corporation and is not intended to be and should not be used by anyone other than these specified parties.

*Madeline VanDusen, CPA*

PATTISON, KOSKEY, HOWE & BUCCI, CPAs. P.C



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N. Thérèse Wolfe, CPA  
Mary A. Kimball, CPA

Reginald H. Pattison, CPA (1910-2002)  
Jon Rath, CPA (Retired)

Jean Howe Lossi, EA  
Carol LaMont Howe, EA  
Dennis A. O'Brien, CPA

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITORS' REPORT**

To the Chairman and the Board of  
Columbia County Capital Resource Corporation

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Columbia County Capital Resource Corporation as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise Columbia County Capital Resource Corporation's basic financial statements, and have issued our report thereon dated March 27, 2018.

***Internal Control over Financial Reporting***

In planning and performing our audit of the financial statements, we considered Columbia County Capital Resource Corporation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Columbia County Capital Resource Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of Columbia County Capital Resource Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether Columbia County Capital Resource Corporation's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### ***Purpose of this Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Pattison, Koskey, Howes Bucci, CPAs, P.C.*

Valatie, New York  
March 27, 2018

## SUPPLEMENTARY INFORMATION



COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
SCHEDULE OF CONDUIT DEBT OBLIGATIONS  
Year ended December 31, 2017  
-----

<u>Bonds Listing</u>	<u>Outstanding Beginning of the Fiscal Year</u>	<u>Issued During Fiscal Year</u>	<u>Paid During Fiscal Year</u>	<u>Outstanding End of the Fiscal Year</u>	<u>Final Maturity Date</u>
Columbia Memorial Hospital - Series A	\$ 7,460,000	\$ -	\$ 915,000	\$ 6,545,000	2035
Camphill Ghent, Inc.	4,635,385	-	4,635,385	-	2040
	<u>\$ 12,095,385</u>	<u>\$ -</u>	<u>\$ 5,550,385</u>	<u>\$ 6,545,000</u>	

See accompanying notes and independent auditors' report.

## OTHER INFORMATION

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION  
(a component unit of the County of Columbia, New York)  
SCHEDULE OF EMPLOYMENT DATA FOR CONDUIT DEBT OBLIGATIONS  
Year ended December 31, 2017  
-----

<u>Bonds Listing</u>	<u># of FTE Employees at Project Location Before CRC Status</u>	<u>Original Estimate of Jobs to be Created</u>	<u>Original Estimate of Jobs to be Retained</u>	<u># of Current FTE Employees</u>
Columbia Memorial Hospital - Series A	1,089	-	1,089	1,162
Camphill Ghent, Inc.	-	38	-	43

See accompanying notes and independent auditors' report.